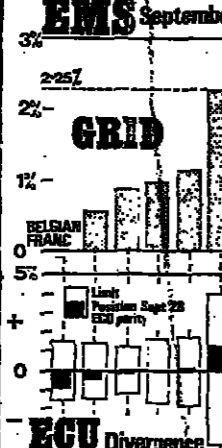


NEWS SUMMARY

GENERAL Pope reaches his goal

BUSINESS Danish Krone heads EMS

Rhodesia raids



Kaamanlis visit

Members of the EMS...

T/ymon havoc

Magnored

U.S. FEDERAL Trade Commission...

Rugby tour

ITT expects further losses...

Times talks

BL chairman meets unions

Royal tribute

SHORTAGE of skilled workers...

Iran bomb blast

Oil subsidiary of ENI...

Faster trains

ES Chemicals is facing...

Briefly...

GOVERNMENT, the Swedish...

Executive's defiance has started battle, warns Callaghan

BY RICHARD EVANS, LOBBY EDITOR, IN BRIGHTON

Mr. James Callaghan's authority as Leader of the Labour Party will be put on trial at this week's party conference...

Crucial decisions by the NEC, Labour's ruling body...

Mr. Callaghan will spell out his strategy when he addresses the conference tomorrow...

But this remains a very open question. Unless there is a change in the composition of the NEC...

The strikes have been having a worsening effect. The August figures of working days lost through industrial stoppages...

Striking engineers may be offered more holiday

BY NICK GARNETT, LABOUR STAFF

NEGOTIATORS FOR the Engineering Employers' Federation appear to have decided that an improvement in their offer on holidays has to be made...

On the basis of estimates by the Department of Employment, the engineering dispute has helped push the figure for working days lost in the first eight months of this year higher than any 12-month period since 1974.

Industrial output slowing, say business surveys

BY DAVID FREUD

INDUSTRIAL OUTPUT appears to be slowing after the buoyant level of activity in the early summer, according to two business surveys published today.

The Confederation of British Industry trends inquiry for September says that level of activity is lower than reported in July. The FT Business Opinion Survey found more companies working below planned output levels.

German Minister says \$ needs no more aid

BY JONATHAN CARR IN BONN

HERR HANS MATTHOEFER, the West German Finance Minister, has said he believes that no new, major support actions are likely to be needed to stabilise the dollar.

Weakness

A joint statement stressed that some of the fundamental reasons for the dollar's weakness would be corrected before long...

The West Germans said their current account surplus would be eliminated soon.

The gathering took place after a hectic week on the currency markets, with the dollar dropping on Friday in Frankfurt to DM 1.7428...

Shell Oil wins bidding for Belridge

BY DAVID LASCELLES IN NEW YORK

SHELL OIL, the 60 per cent owned U.S. subsidiary of Royal Dutch Shell, is poised to make what is likely to be the biggest takeover ever seen in the U.S.

The company announced at the weekend it had won the bidding for Belridge Oil, an obscure but oil-rich California company...

However, Shell said while its actual cash outlay could be as high as \$3.65bn, it could also be as low as \$2bn...

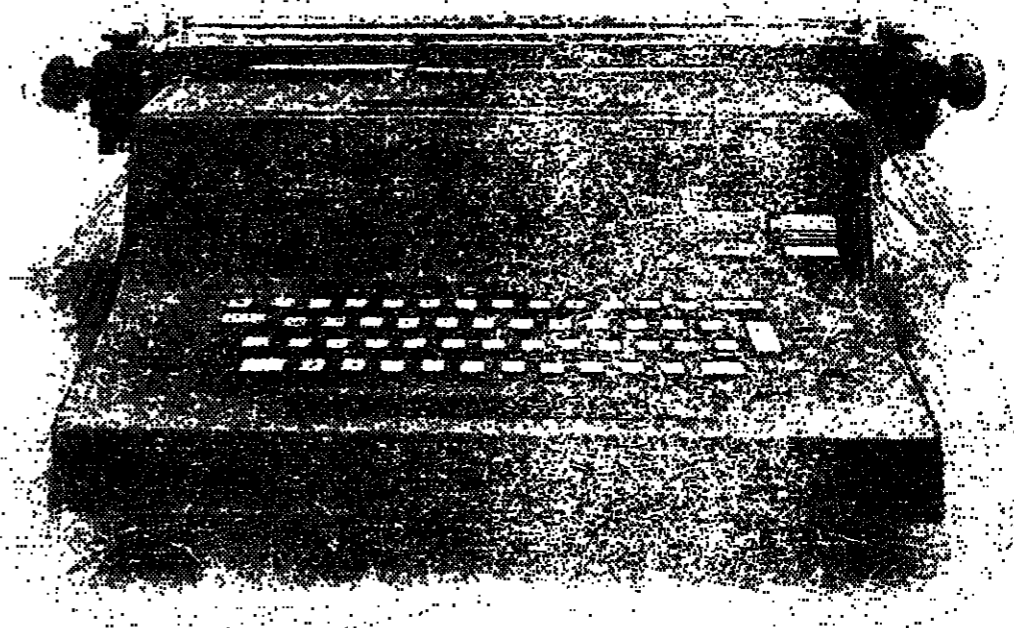
Belridge is a family controlled business, largely owned by 100 or so descendants of three Californian land speculators...

The gathering took place after a hectic week on the currency markets, with the dollar dropping on Friday in Frankfurt to DM 1.7428...

House prices 'will still rise'

HOUSE PRICES will continue to rise in spite of contrary reports from the Government, estate agents and building societies, according to Mr. William Hilton, director of the National Federation of Master Builders.

What's the good of office space if you can't staff it?



In Swindon you can recruit most skills you need from our 150,000 population. Key staff are guaranteed housing. Education and training facilities are among the best in the country.



SWINDON Has incentives no government can offer.

OVERSEAS NEWS

Iranian Minister promises army purge

TEHERAN — Mr. Mostafa Ali Chamran, Iran's first civilian Defence Minister, said yesterday that he would purge the armed forces, starting at the top.

In his first interview since his appointment on Friday the 48-year-old former guerrilla told the Tehran daily newspaper Kayhan that the purge was intended to bring the armed forces up to Islamic and revolutionary standards.

Meanwhile, guerrillas blew up a microwave station in southwestern Iran, cutting off telephone communications with the country's largest port of Khorramshahr and the oil refinery town of Abadan, the official Pars news agency said.

Mr. Hassan Esfandi, Posts and Telecommunications Minister, said paramilitary forces had been sent to the area to prevent further sabotage.

Reuter

India faces new preventive detention row

By K. K. Sharma in New Delhi

THE INDIAN Government headed by Mr. Charan Singh, the caretaker Prime Minister, has taken the controversial decision to introduce preventive detention without trial of people committing economic offences, such as hoarding and smuggling, with a view to checking the current virulent spell of inflation.

The Government wants to promulgate an Ordinance for the purpose, but in recommending this to Mr. N. Sanjivan Reddy, the President, it may well run into trouble. He is known to be opposed to such measures and it was at his instance that Mr. Charan Singh held a meeting of Chief Ministers of all states last week.

None of the Ministers supported the proposal.

Preventive detention is abhorrent to most Indians, particularly after its misuse by Mrs. Indira Gandhi, who jailed hundreds of thousands under the much-hated Maintenance of Internal Security Act.

The Government, apart from running into trouble with political parties, may clash with the President, who must sign the ordinance to give effect to the decision.

In that event, the country could be plunged into a constitutional crisis since, under the Constitution, the President must act on the advice of the Cabinet.

Caution urged on Carter over Cuba troops issue

BY DAVID BUCHAN IN WASHINGTON

SENATE LEADERS have urged caution on President Carter as he prepares his television response tonight to the apparent diplomatic deadlock with Moscow over its troops in Cuba.

Leaving the next move to the President, Mr. Andrej Gromyko, the Soviet Foreign Minister, told the United Nations last week that Washington's concern about an alleged combat brigade of 2,000 to 3,000 men in the island was based on "falsehoods." The claim was repeated by President Fidel Castro of Cuba at a press conference in Havana for U.S. reporters on Friday.



Senator Byrd: a warning

A leading Republican Senator, Jacob Javits, yesterday urged Mr. Carter to find a compromise with the Russians that would "save their face and our face." Senator Robert Byrd, the Democratic majority leader, said that Americans should not succumb to "a case of nervous delirium" over troops long stationed in Cuba, since the U.S. had an equal number at its Guantanamo naval base in the island.

Mr. Carter has come under sharp criticism for over-dramatising the affair. He has called in a large group of outside advisers, prominent in past U.S. foreign policy-making including three former Secretaries of State, Dean Rusk, Henry Kissinger and William Rogers. He lunched with them on Saturday before withdrawing to his Camp David retreat to prepare tonight's television address.

The White House has flatly ruled out military intervention, and yesterday an official denied reports that U.S. military reservists might be called up. This speculation stemmed from a parallel drawn on Friday by Mr. Zbigniew Brzezinski, the national security adviser, between the present troops dispute and the 1961 confrontation over the building of the Berlin Wall. On that occasion President Kennedy requested U.S. military spending increases, reinforced the U.S. garrison in Berlin, and put some reservists on action duty.

David Satter adds from Moscow: The Communist Party newspaper, Pravda, said yesterday that any attempt to dictate international behaviour to the Soviet Union had no chance of success. Although the newspaper did not analyse the Cuban troop crisis specifically, it was plainly referring to it when it said that the attempts of "militarist and reactionary" forces to sabotage détente usually began with a groundless accusation against the Soviet Union or other Socialist states.

"This was followed by a propaganda sensation which made use of the full force of the means of mass information, professional politicians, experts and retired and regular military men."

The analysis was accompanied in Pravda by a full report by the Soviet news agency, Tass. The U.S. should not only hold the SALT 2 treaty a hostage to the troops issue, he said.

Anti-recession package for Italy

BY RUPERT CORNWELL

THE ITALIAN Government plans to raise personal tax allowances, cut labour costs for industry, and bring in a £3,000bn (£1.7bn) housing programme, in an effort to lift the anticipated growth of the national economy next year to 2.5 per cent.

The proposals are coupled in the draft 1980 budget which was completed at a 12-hour Cabinet meeting over the weekend. They amount to an elaborate programme to try to prevent Italy from sliding into the recession widely feared for 1980, while holding inflation at, or slightly under, the present rate of 15 per cent.

The tax concessions will be partly offset by rises of up to 20 per cent in telephone and electricity tariffs while property taxes will go up steeply for

tenants. The authorities are also planning a new onslaught on tax evasion.

In taking this course, the weak Christian Democrat Government of Sig. Francesco Cossiga is trying to reconcile the need to maintain economic stability with the increasingly hostile stance to his administration taken by the major unions and the Communist Party.

Industry will be helped by the transfer of some social security charges to the state. It will mean a loss of revenue of £3,700bn (£1.5bn) next year. Exporters will also be aided by a rise in annual export credit guarantees to £5,500bn from the present £5,000bn.

The stimulatory measures will, it is hoped, lift growth in 1980 by one percentage point from original forecasts to 2.5 per cent.

This compares with the 4.3 per cent expansion officially expected for 1979.

Without corrective action, Italy's enlarged public sector borrowing requirement, estimated at £36,000bn (or 13.6 per cent of gross domestic product) this year, might otherwise have climbed to £42,000bn next year. But the public service tariff increases will cut this figure by at least £2,000bn and strengthen the rickety financial basis of the state enterprises concerned.

While Italy's current account is likely to remain in surplus by up to 1 per cent of GDP in 1980, imports and exports are expected to grow by only 2 and 4 per cent respectively in volume terms. Private consumption, it is estimated, will go up by 1.5 per cent next year.

Zimbabwe conference gets fresh impetus

LORD CARRINGTON, the Foreign Secretary, is expected this morning to table a fuller version of Britain's constitutional proposals for Zimbabwe-Rhodesia to the Lancaster House conference which today enters its fourth week, Bridget Bloom reports.

This morning's session will involve the leaders of the Salisbury and Patriotic Front guerrilla targets in neighbouring Mozambique for the fourth day — one of the longest cross-border missions ever mounted.

Strauss gains ground

Herr Franz Josef Strauss, the Bavarian leader who hopes to displace Herr Helmut Schmidt as West German Chancellor in next year's general elections, has impressively emphasised anew his unchallenged dominance over his own party, Jonathan Carr reports from Bonn.

At a congress of his Christian Social Union (CSU) in Munich at the weekend, Herr Strauss was re-elected party chairman by 87 votes from a total of 876 — the best result he has achieved in his 18 years of office.

Nguema executed

MALABO — Deposed President Francisco Macias Nguema and six former aides were executed within hours of being sentenced to death, the Equatorial Guinea State radio has announced.

The announcement said the executions took place on Saturday night.

Reuter

Khalid visits Libya

GENEVA — King Khalid of Saudi Arabia flew to Libya on Saturday for a two-day visit and a possible meeting with Colonel Gaddafi.

His trip to Libya comes just a week after a meeting with King Hussein of Jordan, another opponent of the Egyptian-Israeli accords.

Reuter

IMF / World Bank : BELGRADE

Drastic inflation therapy urged

DR ARTHUR BURNS, former chairman of the U.S. Federal Reserve Board, yesterday urged the Carter Administration to adopt a four-part programme to intensify its battle against inflation.

His "fairly drastic therapy," outlined in the Per Jacobson memorial lecture, a regular side feature of the World Bank annual meeting, consisted essentially of policies with which he has long been associated and of which he is by no means the only advocate. They are:

A revised budgetary process making the accumulation of deficits more difficult and ultimately leading to a constitutional amendment requiring a balanced budget.

Dismantling of Government regulations impeding business.

A five-year tax cut schedule to enhance investment and competitiveness.

A binding endorsement of restrictive monetary policies until the rate of inflation has become lower.

Dr. Burns's lecture, "the anguish of the central banker" was devoted mostly to his analysis of why inflationary psychology had become so ingrained and to the diminishing influence of central banks.

He found the root causes in President Roosevelt's New Deal

Administration of the 1930s and in the great social legislation of the 1960s which elevated the role of Governments in everyday life to a degree unknown in the U.S. in its formative and expansive years.

He welcomed what he perceived as the rising trend of conservatism in the world in that it could make more possible the implementation of necessarily painful economic adjustments.

He doubted whether this would be accomplished easily and predicted more false starts before reasonable price stability was achieved in the industrialised world.

supplement the fund's resources. The developing countries have an even more labyrinthine network. Their Group of 77 naturally does not consist of countries—nothing so simple. The present tally is 115 countries.

Anyone looking for where the real power lies should concentrate on the interim committee of the fund. This is in theory an advisory body which meets a year but in practice it is the main policymaking group. It consists of 21 Finance Ministers and central bank governors chosen on the same basis as the fund's executive board with permanent members (the U.S., Britain, West Germany, France, Japan and Saudi Arabia) and others representing regions.

It is the interim committee which will finally decide on the future of the substitution account. But the first task at its meeting today is to elect a new chairman in place of Mr. Denis Healey, the former British Chancellor, this will be Sig. Filippo Pandolfi, the Italian Finance Minister.

Primarily a bankers' jamboree

THE JOINT annual meeting of the International Monetary Fund and the World Bank is primarily a bankers' jamboree, an opportunity to talk and do business. Only secondarily is it a meeting of Finance Ministers, officials and central bankers to discuss the outlook for the world economy, and, very rarely, to make decisions.

All the action and talk takes place in the lobbies, hotel rooms and frequent parties. Hardly any attention is paid to the formal meeting of the board of governors of the fund and bank which lasts from tomorrow until Friday. After the opening speeches from Mr. Robert McNamara, the bank's president and M. Jacques de Larosiere, the fund's managing director, there are merely a series of set speeches by the Finance Ministers of the 138 member countries, with no real discussion.

The serious debate occurs earlier in a series of meetings which began last week under the auspices of organisations with an almost infinite variety of names and initials. There are

two broad groups—one involving the industrialised countries and the other the much larger number of developing nations. The discussions of the industrialised countries are generally under the umbrella of the Paris-based Organisation for Economic Co-operation and Development. Representatives of its 24 countries met on Saturday as working party three to discuss the international balance of payments outlook.

The 10 largest of these industrial countries, plus Switzerland, met at official level will meet today at ministerial level to discuss international liquidity. They will be concerned particularly with proposals for a substitution account and for a further renewal for a further five years of the general arrangements to borrow which

Our team in Belgrade is: Jurek Martin, Peter Riddell and Aleksandar Lebl.

Decision on PLO position today

MR. ROBERT MULDOON, the New Zealand Prime Minister, today announces his decision on whether or not to grant the Palestinian Liberation Organisation (PLO) observer status at the annual meeting of the International Monetary Fund and World Bank, which begins on Tuesday.

Mr. Muldoon, who is serving as chairman of the joint meeting of both institutions would be meeting late into the night on a recommendation.

The PLO's case was strongly endorsed over the weekend by

the Group of 77, representing 115 developing nations. The motion to grant the PLO observer status, which has never come up before at an IMF-World Bank meeting, was proposed by the Pakistani delegate and approved unanimously.

Ten days ago in Washington, the IMF's board advised Mr. Muldoon to reject the PLO application should it be made and Mr. Muldoon's own comments suggest that he is against the idea of permitting the intrusion of Middle East politics into what is supposed to be a financial and developmental meeting.

Dr. Walid Kamhawi, was invited to represent the PLO by the Group of 77, to the Financial Times it would be logical for the request to be granted, since every other organisation had properly acceded. Moreover, he had that observer status been granted to Switzerland and other regional institutions including the Commonwealth Secretariat.



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BANK OF AMERICA

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Labour faithful gather for fiery debate over constitution

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

AT LABOUR'S annual conference, two years ago a fiery orator... Her words sum up accurately the spirit of the constitutional debate...

attempts by Mr. James Callaghan the party leader and the moderates to block them. The leader is chosen by a vote of Labour MPs...

on the manifesto. In practice this would mean that the NEC, as the interpreter of conference decisions, would have the final say in drawing up the platform...

icism over the fixing of the agenda with allegations that the NEC or the party leader have undue influence over it. In fact it is drawn up by the Conference Arrangements Committee (CAC)...



Mr. Tony Benn and Mr. James Callaghan—the battle over Labour's constitution starts today at Brighton.

which the NEC considers to be of "immediate importance." Inevitably, a big number of resolutions are submitted on the same subject and these have to be merged or, in Labour Party terminology, composed. This process, involving much horse-trading and shuffling, takes place during intensive discussions between groups of delegates...

the Social; Democratic Federation, the Fabian Society and the Independent Labour Party. The intention was to give the unions a Parliamentary voice and, as they were in the majority, they received the lion's share of the votes.

Cut-price travel ban broken by companies

BY ARTHUR SANDLES

DOZENS of big British companies are gaining substantial discounts on business travel arrangements, from air tickets to rail fares, breaching travel industry and Governmental restrictions.

In theory, these curbs make travel an area of strictly enforced resale price maintenance. The discounts are being offered by business travel agents under a cloak of secrecy and in spite of the risk of disciplinary action by the Association of British Travel Agents.

The percentage reductions are small, but with accounts often running into hundreds of thousands of pounds, the totals in cash can be appreciable. Mr. Allan Beaver, chairman of Beaver Travel and vice-president of the Institute of Travel and Tourism, asked 64 business travel agents to complete a questionnaire on a basis of secrecy.

The companies questioned included many of the big names in the retail travel business. Thirteen said they were losing accounts because someone else had offered discounts and seven said they were gaining customers by offering cut-price travel.

Lawson is new Ulster GOC. The NEW Army chief in Northern Ireland is to be Maj-Gen. Richard Lawson, at present commanding the First Armoured Division of British Army of the Rhine.

£800m oil trade surplus 'next year'

BY RAY DAFTER, ENERGY EDITOR

BRITAIN SHOULD become a net exporter of crude oil—on a sustained basis—by the second quarter of next year, according to a new analysis of North Sea oil production.

Production next year could bump up to give the country a £800m surplus in its balance of oil trade, compared with a deficit of the same amount this year, say stockbrokers Wood Mackenzie. By 1981 the surplus could be as much as £2bn, as against last year's £2bn deficit.

However, these benefits will be partially offset by related current account deficits, such as imported goods and services, and remittance of interest, profit and dividends. Taking these into consideration, Wood Mackenzie says the surplus on the UK oil and oil-related current account will not occur until 1983-84.

French bid for Marathon yard a stage closer. A FRENCH engineering group, Union Industrielle d'Entreprise (UIE), has moved closer to making a formal bid for the troubled Marathon oil rig construction yard on Clydeside.

Esso Chemicals angered by cut in grants

BY SUE CAMERON, CHEMICALS CORRESPONDENT

ESSO CHEMICALS faces an extra bill of £12m for its planned petrochemicals plant at Mossman, Fife, because of the Government decision to cut regional development grants.

Mr. Bill Winchester, a director of Esso Chemicals Inc., which is managing the building of the £300m plant, said yesterday that the regional development grant had been a "powerful" economic factor in the company's decision to go ahead with the project.

Skilled workers shortage 'limits' companies growth

BY CHRISTOPHER LORENZ, MANAGEMENT EDITOR

AN ACUTE shortage of skilled workers is limiting the growth of many small and medium-sized companies, and may be getting worse, according to a Confederation of British Industry report published today.

Based on a survey of the opinions and practices of 56 manufacturing companies with under 1,000 employees each, it concludes that their rates of increase in sales, employees and investment are "disappointing," given their impressive technological capacities.

When the companies were surveyed late last year only a few gave any indication of immediate intent to increase their rate of investment in new manufacturing plant, the CBI reports.

Hoverloyd up for sale as a going concern. HOVERLOYD, the Swedish-owned cross-channel ferry operator, is up for sale. Brokers, the parent company, wants to sell so that it can concentrate on its general shipping activities such as containers, tankers and salvage.

Pledge sought on number of post offices

BY ANDREW TAYLOR

THE POST OFFICE has been asked to give a public assurance that the recent fall in the number of post offices has been halted.

The report recommends the Post Office and the Department of Health and Social Security to make better use of letters and posters on benefits.

Times talks at Brighton as peace hopes rise

BY ALAN PIKE, LABOUR CORRESPONDENT

TIMES NEWSPAPERS management representatives go to Brighton today for what may prove the final series of talks leading to re-publication of the company's suspended newspapers.

Further talks are expected this week, on pay rates and manning levels, with the Sunday Times Machine Chapel, led by Mr. Reg Brady. Outstanding problems with this group have caused some of the greatest difficulties, but determined efforts to solve them were made in negotiation throughout last week.

Television staff reject pay offer by 3 to 1

BY OUR LABOUR STAFF

MEMBERS of the Association of Cinematograph, Television and Allied Technicians in all 11 shops to have so far voted on the independent television companies pay offer have rejected the proposals by about three to one.

ITT television plant 'shake-out' reflects general market gloom

CONCENTRATION of ITT's colour television production on one plant at Basildon and the resulting loss of more than 800 jobs from the two factories to be closed in the next few months is part of a world-wide strategy to force the one losing division in the ITT "growth machine" into profit.

Though each was smaller than the UK closures, they are significant in aggregate, and the process will go on. "We are looking at our total European production of colour televisions," said Mr. Barker, "and we are concentrating it."

NEWS ANALYSIS BY JOHN LLOYD

far the most important in turnover terms. It is a market with more than its share of problems in the past five years. Sales have slumped since the wondrous years of 1972-74 as many markets became virtually saturated and the second-set market refused to compensate.

It has been recognised for some time that European set quality is generally low. Japanese brands sell, especially in Britain, on quality, not price. Linking of GEC and Rank in the UK with Hitachi and Toshiba respectively was very much aimed at raising standards.

Days lost in strikes highest since 1972

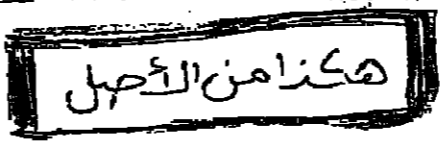
BY NICK GARNETT, LABOUR STAFF

WORKING DAYS lost through industrial disputes in August totalled 4.2m, highest monthly figure since February 1972, say provisional estimates from the Department of Employment.

The number of working days lost through disputes in the first eight months of this year is estimated at 12.3m, against 4.2m for the same period last year. It is higher than for any 12-month period since 1974 when the total was 14.8m. September figures will push the total beyond the 1974 mark.

CINEMAS—Cont.

ALLEN LEXINGTON SQUARE (1970 6111) 450. All seats made in advance at Box Office only. OCEAN MARBLE (1970 2071) 2000. All seats made in advance at Box Office only. PRINCE CHARLES (1970 437 8187). World premiere presentation. Seats: 1000. All seats made in advance at Box Office only. SHERIDAN (1970 2071) 2000. All seats made in advance at Box Office only. THE OCEAN MARBLE (1970 437 8187). World premiere presentation. Seats: 1000. All seats made in advance at Box Office only.





SOMETIMES MDs FIND IT DIFFICULT TO LOOK AHEAD.

When you're the managing director of a successful company it's very tempting to just let things drift along in the same old way. After all, the company is doing very nicely, isn't it?

The thing is, could it be doing better? Burying your head in the sand won't make the missed business opportunities disappear.

Perhaps, therefore, a re-evaluation of your company might be worthwhile.

That's where your local NatWest manager might help. He can provide you with an unbiased and slightly wider view of your whole situation. If, between you, you decide that there may be some room for improvement in your business, he can put all the resources of

the NatWest Bank Group at your disposal.

And these resources are considerable, ranging from leasing, factoring, salary payments and computer services to business development loans, export finance, merchant banking, insurance broking and many other services that you may not expect from a bank.

On the export finance side alone such things as documentary credits, exchange control, discounting of bills, and foreign exchange and insurance can be made available.

If you're interested just get in touch with your local NatWest manager. You never know, with his help, you might see a lot of possibilities that you've never seen before.

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WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or final.

Table listing various company meetings, dates, and locations. Includes entries for COMPAGNY MEETINGS, BANKING MEETINGS, and DIVIDEND & INTEREST PAYMENTS.

UK TRADE FAIRS AND EXHIBITIONS

Table listing UK trade fairs and exhibitions with columns for dates, titles, and venues. Includes Southern Floorcoverings Exhibition and Electrical Research Association Battery Exhibition.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table listing overseas trade fairs and exhibitions with columns for dates, titles, and venues. Includes Chemical Plant Engineering Exhibition and International Textile Machinery Exhibition.

BUSINESS AND MANAGEMENT CONFERENCES

Table listing business and management conferences with columns for dates, titles, and venues. Includes BIM: Energy Saving with Microprocessors and RoSPA National Road Safety Congress.



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COMPANY NOTICES

BARLOW RAND LIMITED (Incorporated in the Republic of South Africa) DECLARATION OF PREFERRED ORDINARY DIVIDEND NO. 3 NOTICE IS HEREBY GIVEN that preferred ordinary dividend No. 3 of 19 cents per preferred ordinary share has been declared.

BARLOW RAND LIMITED (Incorporated in the Republic of South Africa) CIRCULAR TO SHAREHOLDERS The interim report to shareholders for the six months ending 31 March 1979 is now available.

B.A.T. INTERNATIONAL FINANCE LIMITED 100,000,000 French Francs 7 1/2% Guaranteed Bonds 1987 At the request of the Trustee, we hereby give notice that the nominal amount of FF 4,000,000 has been purchased on the market for redemption due November 15, 1979.

NOTICE OF RATE OF INTEREST U.S. \$25,000,000 BEARER DEPOSITARY RECEIPTS

Representing interests in a FLOATING RATE CERTIFICATE OF DEPOSIT DUE 1983 BANCO UNION, C.A. (A Venezuelan Corporation) In accordance with the provisions of the Indenture of Trust and Deposit Agreement between Banco Union, C.A., and Citibank, N.A., Trustee and Depositary...

UNION DES BANQUES ARABES ET FRANCAISES U.S.A.F. LOAN OF US\$25,000,000 1977/1982 The terms of this loan are hereby notified to the holders of the Bonds.

CONTRACTS AND TENDERS PEOPLES DEMOCRATIC REPUBLIC OF YEMEN PUBLIC CORPORATION FOR ELECTRIC POWER ADEN POWER PROJECT— SPECIFICATION 3994/01 The Public Corporation for Electric Power invites Tenders for the supply, delivery, erection and commissioning on a turnkey basis of four 7.5MW diesel generator sets operating at a speed not exceeding 900 rev/min on heavy fuel.

BADGES FOR CONFERENCES AND EXHIBITIONS METAL OR PLASTIC MOST TYPES ENGRAVING, LABELS, NAME PLATES Also Gifts for the industry available including your emblem for giving to clients and exhibitors, etc.

SOCIETE NATIONALE ELF AQUITAINE (Anc. Soc. Nationale des Petroles d'Aquitaine) 10% LOAN 1978-1985 The U.S. \$ 20,000,000 amortization due on November 1st 1979 was affected by drawing of bonds on 13th September 1979 in the presence of a public trustee.

CANADIAN NORTH ATLANTIC WESTBOUND FREIGHT CONFERENCE CONFERENCE OF EXPORTERS OF FUEL COSTS The member lines of the above Conference... are engaged in providing a service between the United Kingdom, Ireland and the Republic of Ireland and Canada.

NOTICE OF REDEMPTION South African Iron and Steel Industrial Corporation Limited (ISICOR) 8 1/2% DM Bearer Bonds of 1977/80 II Security Index Nos. 465 241-242 Enclosed for Redemption on December 16, 1979.

DIAMONDS FOR INVESTMENT Diamond Selection Limited offer... diamonds for investment purposes. The following is a cross section of the prices from their recommended range as at October 1979.

COMPANY NOTICES To the Holders of AUTOPISTAS DE CATALUNA Y ARAGON CONDESNARIA ESPANOLA S.A. Kuwait Dinars 6,000,000 8 1/2% percent Guaranteed Notes due 1985 Holders of any of the above notes have the option to have such notes redeemed by the Company at 100 percent on April 15, 1980.



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It may look as though the building business is moving steadily out of traditional materials and into plastics. It's happening, and the all-plastics house may be just around the corner.

Of course it could be quite some time before eager young housebuyers get a complete house in plastics. Perhaps never. But if it does happen, PVC, being the versatile material it is,

will play a large part in it.

BP Chemicals already supply vast amounts of Breon PVC in many grades for cables, flooring, piping, cladding and other uses. We supply the raw materials for many other domestic and industrial uses, too. In fact there are very few homes indeed in which you won't find something from BP Chemicals.

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founders of the European petrochemicals industry. Our direct access to the raw materials from within the BP Group provides security of supply. This, together with our continuing investment in resources, service and product range, ensures that we continue to meet the needs of industry today, and the demands of the world tomorrow.



THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Walt's hand still rules Disney



BY ARTHUR SANDLES

A BRITON whose business includes the selling of toys in California recently ran a campaign which included a large model of Mickey Mouse...

Drawn from the one woman, eight man board is an executive committee of three...

Even when you cut a Disney man he seems to bleed loyalty. 'What happens if they catch you with your hand in the till?'

Nonetheless, the relative lack of corporate bureaucracy seems to encourage a high level of motivation among middle and upper management...

This looking up to Walt's memory gives an added dimension to the group image...

GOOD NEWS for frustrated British exporters! The dizzy heights to which sterling has clambered need not render you uncompetitive...

That, in grossly simplified terms, is what is meant when economists and other luminaries counsel you to pay more attention to 'non-price factors'...

New evidence that such an approach actually works comes from a study on 'Innovation and Competitiveness'...

The survey's significance suffers somewhat from the small size of the sample, but since the firms were chosen at random...

Asked to explain the various factors behind their sales success, both abroad and at home, only seven companies cited 'low price'...

Never mind the price—feel the quality

Christopher Lorenz on a CBI study of the importance of innovation

'good customer service.' while 'High standard of product' was cited 39 times, and 'Innovation' 29...

As the CBI survey shows, this is as much a matter of lost sales at home as of missed exports...

In several areas, the report goes on, particularly in newer industries, 'the initiative for the manufacture of new equipment seems to have passed abroad'...

Involved in patenting were deterred. The CBI survey paid particular attention to the way the companies were organising new product and process development...

Responsibility for new product and process development is vested in a member of the Board.

Effective use of external sources of technological help and advice.

As he said when presenting the study, Mr. Austin Bide, chairman and chief executive of Glaxo...

EXECUTIVE HEALTH

BY DR. DAVID CARRICK

One man and his dog... or dogs?

BECING HUMAN. I make mistakes and am even willing to admit them sometimes. But I refuse to concede that something I wrote back in March caused a reader to break a leg...

On the subject of exercise, I suggested that the very best method was to buy a strong dog. I did not say 'three dogs'.

Three large labradors together, however, can be difficult, and I am not surprised that, when the superb beasts became interested in a lady basset...

As a good player has an injury, I suggest that he has not been playing an equal but a novice. Equal players seldom suffer.

Jogging is declining slightly and may suffer a further setback after President Carter's wobbles.

there have been ruptured Achilles tendons, but a majority involve muscle-damage.

On questioning, one usually finds that the sufferer has suddenly subjected long-lost, aging tissues to absurd strains.

Although I do not wish to discourage jogging, provided it is built up slowly and done regularly, I still wonder a little at its physical benefits.

As to weight-reduction, exercise only lowers weight by the loss of sweat and water weights (10 lbs a gallon) which is soon recovered.



exercise only lowers weight by the loss of sweat... which is soon recovered.

COMPAGNIE BANCAIRE

Societe Anonyme

Incorporated in France with limited liability

NOTICE TO SHAREHOLDERS

In accordance with the authority provided by resolutions of the Extraordinary General Meeting of shareholders passed on 25th April, 1979...

Such 1,276,245 new shares numbered 3,828,738 to 5,104,982 inclusive, carry the right to dividends in respect of all periods after 31st December, 1978...

The new shares will rank pari passu and form a single class with the existing issued shares.

In accordance with the provisions of article 19 of the statutes of the Company, as regards both the assets and the profits of the Company...

Such 1,276,245 new shares will be allotted among the holders of the existing issued shares, numbered 1 to 3,828,737 inclusive...

Shareholders who would be entitled to fractions of a new share may assign their rights to fractional entitlements to another such holder...

The right to receive an allotment will be represented by Coupon No.26 attached to the existing issued shares.

On and after the 15th October, 1979 such coupon will cease to be valid as a dividend coupon.

The right to receive an allotment will be exercised: a— for shares deposited with SICOVAM, by rights vouchers or certificates issued under SICOVAM's usual conditions...

As required by law, the right to receive an allotment will be negotiable in the same way as a share. 'Bons de droits' will be available on demand (on and after 15th October, 1979) to registered shareholders wishing to deal in all or part of their rights.

In France: Credit Lyonnais, Banque de Paris et des Pays-Bas, Societe Generale, Banque Worms, Credit du Nord, Banque de l'Indochine et de Suez, Banque Belge (France), Banque Nationale de Paris, Caisse Centrale des Banques Populaires, Credit Commercial de France, Credit Foncier de France, Credit Industriel et Commercial, Banque de l'Union Europeenne, Banque Vermeil et Commerciale de Paris.

In the United Kingdom: S. G. Warburg & Co. Ltd., Credit Lyonnais, Banque de Paris et des Pays-Bas, Societe Generale.

The unconsolidated Balance Sheet of the Company at 31st December, 1978, certified correct, was published in the Bulletin des Annonces Legales Obligatoires dated 14th June, 1979, No. 69, pages 3718.

Application is being made for quotation in Paris of the 1,276,245 new capitalisation shares, numbered 3,828,738 to 5,104,982 inclusive...

Pierre Besse, President of the Board of Management, COMPAGNIE BANCAIRE, Registered address: 5 Avenue Kleber, 75116, Paris

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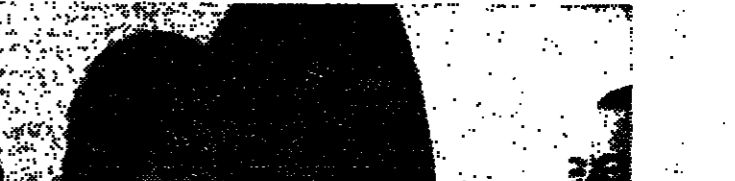
Charming Chairman seeks Rara Avis

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Great people to fly with



Festival Hall Cleveland Orchestra

by RONALD CRICHTON

The famous American orchestra under their conductor Lorin Maazel ended a European tour on Friday with a single Festival Hall appearance devoted to Brahms and Wagner. The programme mentioned an industrial sponsor but gave no indication of official support. Does this explain the absence of any work by an American composer? That an ensemble of such excellence should come to London and do nothing to open our ears further to a repertoire still too unfamiliar (we don't hear enough of Elliott Carter, we hear virtually nothing of another distinguished senior composer Roger Sessions; anyone could supply other names) is a shame.

The gap was not adequately filled by a second half consisting of four bits of Wagner. Not to be fair, except for Siegfried's funeral music from *Götterdämmerung*, what an earlier generation would have called "bleeding chunks." *The Flying Dutchman* and *Master-singers* overtures and the *Tristan* Prelude and Liebestod as respected Wagner concert pieces taken one by one, but London hears more than enough Wagner in the opera house to make this compendium superfluous.

With mild reservations about some rather unruly chattering by the *Master-singers* apprentices, the playing was luxurious. It was sometimes brass-heavy, but interesting even then for details of brass writing (in the funeral music, for example) which aren't always clearly heard in the opera house, least of all in Wagner's own pit at Bayreuth. As interpretation, the performances offered nothing in particular.

The *Dutchman* storm suggested a spectacle rather than an experience. The deep burnish on the *Tristan* excerpts did not disguise the fact that Maazel's feeling for the nerve and muscle in the music is less profound than Goddard's, fresh in the memory.

The Third Symphony of Brahms, played in the first half, was the true focus of the concert. A brisk and business-like reading of a score whose exposed, chamber-musical writing can tell one more about a visiting orchestra than many a late-romantic war-horse. Apart from some top-line shrillness in the first movement exposition (which would no doubt have come right if the repeat had been given) intonation and chording were admirably true.

Many passages that often glide by unnoticed were given distinction by the gravely beautiful tone of the inner string parts. Everything was played, by strings and wind, with the care normally given to solo phrases. The stresses and strains of the finale, so cogently presented, explained, and partly excused the general lack of one important element in the symphony—the elusive trace of autumnal wood smoke that drifts through its pages.



Nicholas Grace in 'The Padlock' Leonard Burt

Old Vic A Garrick pair by B. A. YOUNG

To mark the bicentenary of Garrick's death, the Old Vic offers a double bill of small but charming pieces associated with him. Before the interval comes Charles Dibdin's light opera *The Padlock*, written for Garrick at Drury Lane, and dedicated to his wife. Then there is a short play of Garrick's own, *Miss in Her Teens*, one of the most successful pieces in his Covent Garden season in 1747.

The story of *The Padlock*, borrowed by Isaac Bickerstaffe from Cervantes, is of sublime simplicity. Leonora is engaged to the elderly Diego and in love with the young Leander. One day Diego says he will go away for the night, and Leonora, but Leander, with the aid of Diego's black servant Mungo and his housekeeper Ursula, breaks in. When Diego comes back he is overcome by the charms of young love, and the plot is ended.

Dibdin's music survives only in the form of melody lines with figured bass, and Donald Fraser has orchestrated it for a little orchestra. The songs are no more sophisticated than the libretto, but they are very tuneful and pleasant (Dibdin wrote "Tom Bowling"), and the company sings them with the kind of expertise you would expect from a rep company doing *The Beggar's Opera*. Besides the charming music, there is a fine comic part for Mungo, which Dibdin himself played in 1768. Here it is done by Nicholas Grace with an admirable understanding of the formulae that have come down to us by way of Christie Minstrels.

Miss in Her Teens has much the same plot. Miss Biddy is engaged to old Simon, but is in love with Captain Lovett, who comes to her in the name of Rodolfo. When he calls at her house in Sir Simon's absence, she finds two rivals on the scene—Fribble, a puff who is mostly concerned with his own appearance, and who claims to have invented knitting; and Flash, a roaring military man who proves to be a coward. Once again, the old man gives in to the younger claimant, though there is a comic grace-note in

Architecture Temples of power by COLIN AMERY

Last week Sir John Betjeman cut a cable that was a sponge and being model of Battersea Power Station. The cable was surrounded by a motley collection of architectural historians, electricity enthusiasts, professional party-goers and all the eccentricity now attached to the promotion of architectural history. But this gathering of the aesthetic clans in the bizarre setting of the National Liberal Club was in a good cause. The Cymet Press, an infant of the renowned Curwen Press, has just published a remarkable and beautiful book. *Temples of Power* is an expensive, limited edition of a large format book of lithographs by the illustrator Glyn Boyd Harte with a learned commentary by the historian Gavin Stamp.

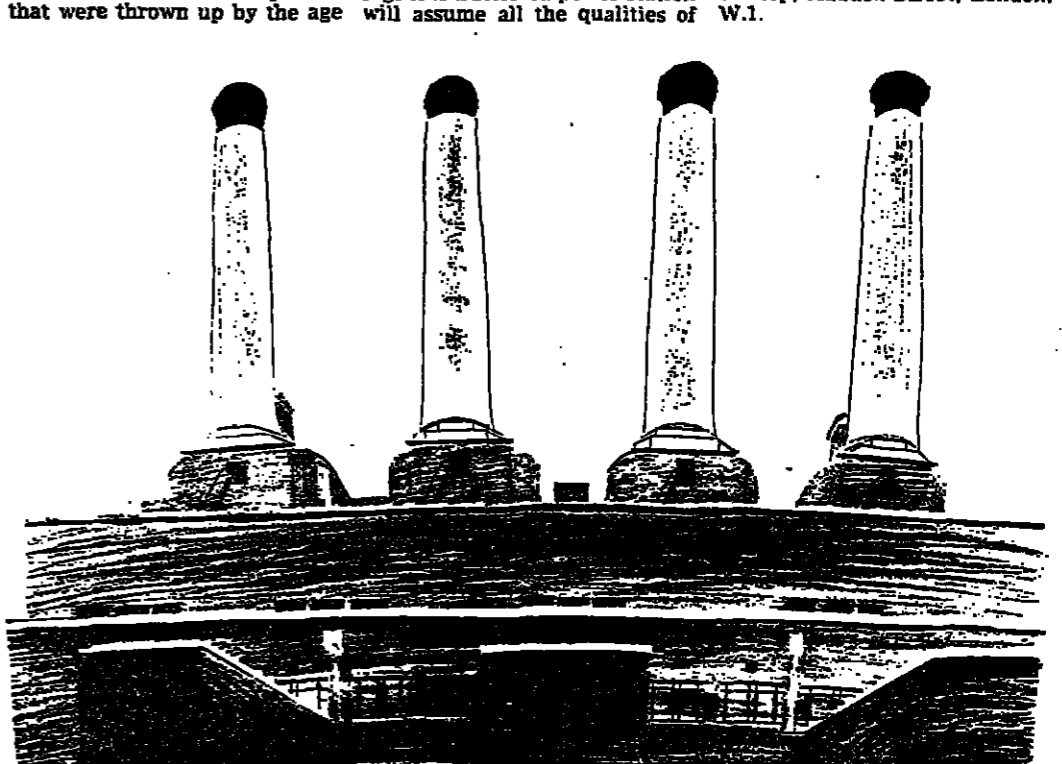
The most remarkable thing about the book is, apart from the calculated eccentricity of its subject, the fact that it is one of the most beautiful examples of fine book production that has been seen for a long time. The publishers deserve the highest praise for their brave decision to revive the art of the beautiful book. At £85 it is a book collector's instant bargain.

In his introduction to it the Poet Laureate writes in an oblique way about the fascination of the great buildings that house the machines that supply us with our electricity. He writes with great kindness and enthusiasm about the architect, Sir Giles Gilbert Scott, the creator of the great brick temples of electricity. Scott was, as Betjeman reminds us, keen to experiment with brick and stone. It is this ability of Giles Gilbert Scott to transform traditional materials into unmistakably modern buildings that is celebrated in this book.

Gavin Stamp, in his introduction reminds us of the symbols that were thrown up by the age of steam and the romantic grandeur that still clings to the viaduct and the great railway terminals. It is his purpose in *Temples of Power* to suggest to us how the mysterious imagery of electricity achieved tangible forms. Betjeman describes electricity succinctly as "clean and invisible," but the actual business of producing the magic current has neither of those qualities. The buildings that this book illustrates are all in London and show clearly the nature of the architectural struggle that has preoccupied designers in the 20th century—how are the styles of the past to be adapted to the needs of the present?

Stamp puts up a strong case for the emotional power of form—for him Battersea is the apotheosis of brick built sublimity. The argument of the historian is well supported by the vision of Glyn Boyd Harte's drawings. He has a particular ability to isolate the buildings he is drawing in such a way that you are forced to look at them afresh. In the same way as Mr. Stamp is re-evaluating the architecture of the 20th century Mr. Boyd Harte is using his pencils to unveil the mystery of architecture. I am sure that he will not take it amiss if I say that his drawings are easy to like. Their vision is clear and to the point and they may do more to help the appreciation of architecture than any number of opinionative words.

Why should we like power stations? Are they 'potent and expressive monuments to power' that this book would have us believe? As the micro world, so terrifyingly and accurately portrayed at this Royal Institute of British Architects conference held in London last week, comes upon us buildings like Battersea power station will assume all the qualities of



Fulham Power Station

Country Cousin Little Nell

by ANTONY THORNCROFT

After a rash of blood to the head during the summer, which brought heavyweight names like Frankie Howard round the kink to the last end of the King's Road and precipitated some kind of financial imbroglio, Country Cousin has now reopened under new management (and with much humbler horizons. Indeed they are virtually giving it away with the £1.50 entrance fee also entitling you to a snack).

What is up for offer varies from one week end to the next (weekdays are dark as yet) and there is still some uncertainty as to who will be facing the *louché crowd* and the inevitable raucous birthday party, this coming Friday. But there can be few complaints about last weekend which delivered us Little Nell for the slaughter. In the event she was more than a match for the audience and her over-the-top personality, which quite obviously she has doubts about herself, was just right for this rather unbelievable venue.

An unlikely refugee from a visiting Australian swimming team this slip of an egomaniac has a reputation in the *Rocky Horror Show* and later in *Rock Follies* so she is well versed in sending up pop. With no recognisable singing talent she has put together an eye-goggling act through sheer bravado. She looks something, in a shiny black vamp's dress which comes off to reveal the tiniest body in the tiniest red swim suit she moves rigidly not so much to avoid the bread rolls as to keep the adrenalin flow high as she performs "A new fangled lango" lyrics on the floor, or a breast stroke across a bar stool; and her material is so eclectic as to be considered inspired, switching from decadent Lou Reed songs like "Vicious (you hit me with a flower)" and "Berlin," to gay novelty numbers like "Who wants to be a millionaire" and a medley of James Bond themes. By general musical standards, Little Nell is probably not very good, but she is thoroughly enjoyable and well worth being staggered by.

Nottingham Playhouse Antonio GARY O'CONNOR

Antonio is an adaptation and condensation by Peter Barnes of two plays, *Antonio and Melinda* and *Antonio's Revenge* by John Marston, written in 1598 or thereabouts. The first is comic, and in it Antonio, son of the Duke of Genoa, supposedly losing his father in a sea battle with Piero Forza, Duke of Venice, adopts the disguise of an Amazon to woo Piero's daughter Melinda. His lusty wooing, with long, mock-like segments of rope dangling from his brows, is threatened by Piero who finds the grotesque element quickly pallid and the eye is scarfed with sexual innuendo.

The first half in particular Piero's tongue being cut out and squeezed like a lemon over his face, while the body of his son and heir, whom Antonio has stabbed, is served up cooked and garnished.

Peter Barnes and Geoffrey Reeves have directed, and they leave no stone unturned in their search for the bizarre and grotesque, but their work does little to conceal the almost total lack of solid characterisation and convincing development that is their legacy from Marston. Standing on its own the grotesque element quickly pallid and the eye is scarfed with sexual innuendo.

The first half in particular bears the marks of drastic over-cutting, while the second, with its laboured echoes from *Richard III*, could hardly have done with more cutting.

There are too many songs which slow down the action and too much tedious clowning, though the best line comes from a fool Balardo, played by Derek Godfrey who attempting to bow a bass, declares "My fiddle-stick wants rosin." Otherwise within the limited range of the grotesque the performances of Alec Rickman as Antonio, Christopher Estridge as Piero and Di Trevin as Melinda are hardy tested though they exacerbate the horrors as best they can.

RSC in 'The Greeks'

The Royal Shakespeare Company has begun rehearsals for *The Greeks*, a cycle of ten Greek plays telling the story of the House of Agamemnon and The Trojan War. The ten plays, to be given as a trilogy, performed over three evenings, will be mounted for a special three month season at the Aldeyich Theatre, beginning in January.

The RSC says that *The Greeks* is John Barton's most important undertaking since *The Wars of the Roses* 15 years ago. Together with Kenneth Caverdore (responsible for the original translations) Barton has drawn mainly from Euripides, but with additional material from Homer, Aeschylus and Sophocles.

The £4 strong company for *The Greeks* includes Mike Guilym as Achilles and Orrestes, Janet Suzman as Clytemnestra and Helen, and Billie Whitelaw as Andromache and Athene, all returning to the RSC especially for the season.

With them in leading roles will be Tony Church as Menelaus and Odysseus and John Shrapnell as Agamemnon and Apollo.

Performances of *The Greeks* trilogy will be given in sequence throughout the three month season and there will be at least five complete trilogy days when all three parts of the cycle will be given in one day.

Orford Quartet

The Orford String Quartet is described as "Canada's foremost quartet"—not so modest a claim as might be thought; but on the strength of their current Beethoven cycle, they deserve a bolder billing. They won the European Broadcasting Union competition five years ago, and their Decca recording of the Debussy and Ravel quartets is one of the best in the catalogue, sprightly and impeccably stylish. Now, they offer Beethoven playing of a very high order, strong, searching and excitingly fresh.

On Saturday afternoon they began with two of the op. 18 quartets, no. 4 in C minor and no. 2 in G. Their special collective timbre, slightly reedy with the four voices always distinct, was instantly telling at the troubled start of the C minor. They were pointedly ironic in the Scherzo, and contrived an arresting, eerie sound for the Trio of the Menuetto. The opening Allegro of the G major displayed the suave fleetness of their leader, Andrew Dawes, to good purpose; and after their steady urgency in the C minor quartet (without extravagant tempo) the rapt stillness they achieved in the Adagio cantabile of no. 2 was doubly impressive, with its great cadences seizing the heart—and awesomely pitched, which is rare enough.

The Orford's quick intelligence and poise in the op. 18 quartets was to be expected. They met the challenge of the late A minor, op. 132, with quite astonishing success. In general they prefer unlingering tempi—a sort of bright inquisitiveness is a mark of their style—and they made a coolly balanced statement of the first movement, not a lament, though with a fraught dramatic conclusion. The restless churning of the Finale echoed their treatment of the C minor Quartet opening. The heart of the performance lay, however, in the expansive "Heiliger Dankesgang", magnificently sustained and moving, and daringly stripped of easy aural luxury—the chorale, at its first two appearances, was delivered strictly *senza vibrato*. Nowhere was there any conventional gloss. This cycle promises great rewards; it continues on October 21, 23 and 27, with one of the late quartets in each programme.

DAVID MURRAY

Fine Art Society Glasgow 1900

by ROY STRONG

The Fine Art Society in Bond Street celebrates an aspect of provincial painting in *Glasgow 1900*. As a display it sets out to explore whether there are any positive links that might be traced between the painters of the Glasgow School and the young designers and architects centring on the figure of Charles Rennie Mackintosh. The juxtaposition of the amazingly inventive furniture and instances of the decorative art does not on the whole do much service to the painters. With a few exceptions they are a lacklustre lot. But it is pleasant to see Sir James Guthrie's *Two Pastures* (New in London from Abercrombie, with its straggled girl, Terry Venables flock of geese, and there is a fine head of a young woman by Sir John Lavery. But it is the designs for interiors, for jewellery, the portrait plaques and furniture that excites.

Above all there is one astonishing piece of furniture of supreme chic, Mackintosh's own writing cabinet of 1904-05. Although lacking the sophistication of finish that was to come later in the best of French Art Deco furniture, it anticipates all that that was to represent in its qualities of line and decoration. For himself he could no doubt indulge in an originality unacceptable to clients. This surely is a key piece not only for the history of the Glasgow School and the history of furniture design in Britain but in the broadest international terms. Let us hope that the efforts to retain it in this country will be crowned with success.

Palace bring sparkle to the top

ON THEIR showing so far, Crystal Palace look the most impressive newcomers to the First Division since Nottingham Forest and Manchester United.

Like Forest under Brian Clough and the exciting United eleven under Tommy Docherty, the Palace under Terry Venables deserve a warm welcome. They have brought with them a fresh approach and ideas. When combined with obvious enthusiasm and determination they have unsettled opponents, some of whom are inclined to regard First Division football as a right.

This young London team now find themselves top of Division One for the first time. They are to be congratulated not only for this achievement, but also for their style.

In spite of the disappointment of being needlessly knocked out of the League Cup by Wolverhampton Wanderers, Palace came out at Selhurst Park on Saturday to demonstrate forcibly that this setback was a minor hiccup. They destroyed the dependable and normally sound Ipswich 4-1 with a splendid exhibition of high quality attacking football.

The first half was particularly memorable. There are various reasons why Palace are doing so well. A high percentage of their players are products of their own nursery. They have grown up watching the club become increasingly successful, which has helped them to acquire a winning outlook.

Last season, in addition to finishing top of the Second Division, they also had the best defensive record. A sound defence is essential for any team seeking honours, as illustrated by both Liverpool and Nottingham Forest. Goals are vital, entertaining and exciting, but there will be matches when they simply do not materialise, as a result of inspired goalkeeping, bad luck, injuries, or indifferent finishing. These are the occasions when the ability to prevent the opposition from scoring provides those points which makes the difference at the end of the season.

The present team has gained greater flexibility and thrust through two sensible buys, Gerry Francis and Mike Flanagan. Francis, the former QPR and England midfielder man,

French expose England's problems

There was very little to celebrate in the England B team camp after their 9-25 defeat by the French B team in Brussels on Saturday.

France lost to Canada in mid-week but their much-changed side was fitter, England lasted well but eventually it was only desperation that produced good attacks.

These are heady days for the French after their superb victory in the second Test in New Zealand. I am certain that France's wider contact with the Eastern bloc has given their young players earlier experience of international match pressures.

Certainly, I would expect France to produce two, if not three sides capable of playing in the championship. Such is the calibre of the team that they are short of second row forwards.

Maleig and Malquie played adequately on the tour but showed special interest in Michel's game in Brussels. He showed enough skill to suggest further honours as did Mounret, the sprightly scrum half. Buchet on the flank supported cleverly as did Bagnaud the No. 8, but they had the advantage of having something to support.

France are bound to face the season with justified optimism but their first match is against Wales in Cardiff on January 19 and whereas motivating players on tour is one thing, a cold January match against the champions is another.

In theory all the England B team players were serious candidates for the New Zealand match in November. In fact, a maximum of four could expect to be chosen. The tension was centred on the half backs, Peck and Davies. Over the past decade the scrum half position has become a sort of no-man's-land but it is the very place that needs skill and courage.

Peck needed all his wits about him because the possession he received was so inconsistent in amount and speed. However, top players have to operate under extreme pressure and Peck stood up well to the French back row.

He is very much a competitor and has the build to take the knocks.

Davies was very disappointed.

RUGBY UNION BY PETER ROBBINS

This beautifully balanced player had a hand in two of Saturday's goals. The first, a feint, followed by a cross from the left, was splendidly volleyed home. The fourth was a pass out of defence, which sent Flanagan on a fast run. The ball was then crossed to Cannon, who had raced all of 80 yards, to shoot home.

Even more impressive was the perfectly weighted pass which gave Flanagan a fine scoring opportunity. Hilaire's dribble down the right wing, in which he rode two tackles and left two defenders sprawling, would have delighted Sir Stanley Matthews. He slid the ball along the ground to an unmarked forward. It should have produced a picture goal and was, on its own, worth the price of admission. At the moment he is less impressive on the ball. But he is learning fast and promises to be a player of the highest class.

Probably the most important factor in Palace's success is their wholehearted approach, combined with their all-round skill. The team is working as a unit. Goals are coming from the defenders—two of the back four scored against Ipswich

FT Monthly Survey of Business Opinion

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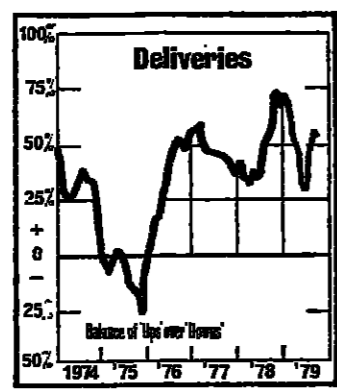
GENERAL OUTLOOK

Decline in confidence

THE business community became markedly less optimistic both over the general business outlook and the prospects for the UK economy last month. The common reason was expectation of a recession over the next 12 months.

However, several businessmen remained hopeful about the longer term prospects and the chances of the new Government's economic policies proving successful.

Last month's survey included new interviews with companies in the electrical engineering, consumer durables, and stores and consumer service companies who were last covered in May.



continued rises in inflation, were reasons for the loss of confidence. The engineering dispute was also said to have an impact.

Electrical engineering companies reported that deliveries were up in the last four months, but this was more than counterbalanced by poorer results in the other two sectors. The index covering deliveries, which had been rising, fell.

Both the electrical engineering and consumer durables groups continued to be confident of increasing exports over the next 12 months, so in spite of gloomy comments, this index improved slightly from the low August level.

recession, high interest and exchange rates, coupled with

As well as the expected

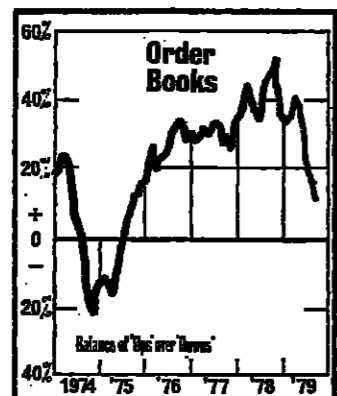
ORDERS AND OUTPUT

Demand drops further

THERE WERE further indications of a decline in demand both at home and abroad, for the second consecutive month, following the improvement of the summer months.

All three sectors were less inclined to report improved new orders over the past four months than they had been in May, and as a result this index continued to fall.

In the electrical engineering sector one company said that the engineering dispute coloured the whole outlook for orders and



another that there was loss of business confidence and electrical distributors were destocking.

There was also a further decline in confidence over order books, with the gloom of the electrical engineering sector more than counterbalancing a more optimistic outlook in the other two sectors.

At the same time all three sectors expected smaller increases in their output over the next 12 months than they had in May. This reduced the median expected increase from 5.8 per cent to 4.9 per cent.

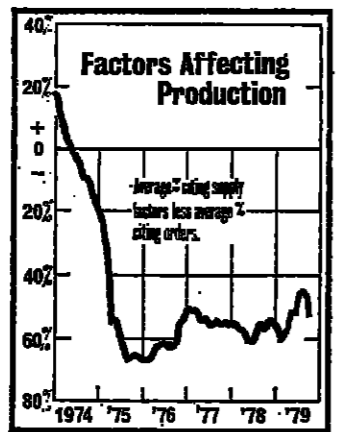
CAPACITY AND STOCKS

Shortage of orders

ALL THREE sectors were more inclined to report that their production was affected by a shortage of export orders and the durables and stores groups were also more inclined to report a shortage of home orders.

This meant that the index of the extent to which output is affected by demand rather than supply shortages continued the upward movement which began in August.

The index for capacity working also continued the fall which began last month, with a majority of companies in both the durables and stores sectors reporting that they were



operating at below planned output levels.

There were also strong signs of attempts to reduce stocks. All three sectors, especially the two manufacturing groups, were more inclined to say that their level of stocks of all types was too high in relation to current sales trends. The index covering this has therefore started to move upwards again, after the plateau of the previous two months.

The durables and stores sectors were more inclined to say they expected bought-in supplies and raw materials to decline over the next four months.

CAPACITY WORKING

	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
Above target capacity	9	13	13	13	—	—	—
Planned output	50	54	60	56	75	13	34
Below target capacity	37	31	27	30	13	87	66
No answer	4	2	—	1	12	—	—

GENERAL BUSINESS SITUATION

Are you more or less optimistic about your company's prospects than you were four months ago?	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
More optimistic	32	42	45	41	13	—	8
Neutral	38	39	38	40	28	27	29
Less optimistic	30	19	17	19	59	73	63

EXPORT PROSPECTS (Weighted by exports)

Over the next 12 months exports will be:	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
Higher	56	51	54	49	96	83	42
Same	33	29	30	34	—	17	55
Lower	10	19	15	16	4	—	—
Don't know	1	1	1	1	—	—	3

NEW ORDERS

The trend of new orders in the last 4 months was:	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
Up	50	53	60	56	48	13	63
Same	14	17	14	16	11	—	29
Down	7	4	6	11	17	47	8
No answer	29	26	20	17	24	40	—

PRODUCTION/SALES TURNOVER

Those expecting production-sales turnover in the next 12 months to:	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
Rise over 20%	7	4	4	7	24	—	8
Rise 15-19%	5	3	4	3	5	—	17
Rise 10-14%	8	15	19	18	—	—	—
Rise 5-9%	22	24	24	23	34	13	21
About the same	43	38	35	39	37	87	46
No comment	15	16	14	10	—	—	8

STOCKS

Raw materials and components over the next 12 months will:	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
Increase	28	33	33	41	12	33	54
Stay about the same	54	55	54	51	53	27	21
Decrease	12	6	7	5	35	27	25
No comments	6	6	6	3	—	13	—

Manufactured goods over the next 12 months will:	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
Increase	11	12	13	27	—	27	46
Stay about the same	55	56	55	45	33	67	37
Decrease	8	4	6	7	29	—	17
No comments	26	28	26	21	38	6	—

FACTORS CURRENTLY AFFECTING PRODUCTION

	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
Home orders	72	68	67	72	63	73	100
Export orders	61	52	50	43	90	80	50
Executive staff	14	13	13	10	8	—	9
Skilled factory staff	35	38	36	34	39	13	21
Manual labour	7	6	9	9	2	—	8
Components	7	9	9	6	2	60	—
Raw materials	11	9	8	7	—	40	12
Production capacity (plant)	11	11	10	13	—	—	12
Finance	1	—	—	—	6	—	—
Others	4	4	5	9	11	40	—
Labour disputes	41	35	39	26	72	73	33
No answer/no factor	2	5	5	6	—	—	—

LABOUR REQUIREMENTS (Weighted by employment)

Those expecting their labour force over the next 12 months to:	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
Increase	16	18	16	15	1	—	28
Stay about the same	52	57	60	65	73	40	48
Decrease	30	23	22	19	26	60	24
No comment	2	2	2	1	—	—	—

CAPITAL INVESTMENT (Weighted by expenditure)

Those expecting capital expenditure over the next 12 months to:	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
Increase in volume	42	42	44	49	43	10	74
Increase in value but not in volume	23	23	22	18	43	3	18
Stay about the same	9	9	8	14	7	21	8
Decrease	22	21	22	17	7	66	—
No comment	4	5	4	2	—	—	—

COSTS

Wages rise by:	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
5-9%	—	2	4	8	—	—	—
10-14%	40	48	52	64	34	40	17
15-19%	32	29	28	17	31	20	54
20-24%	7	4	2	3	23	—	4
No answer	21	17	16	8	12	40	25

Unit cost rise by:	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
0-4%	—	2	3	3	—	—	—
5-9%	7	16	22	28	—	13	—
10-14%	46	38	35	41	48	67	54
15-19%	23	21	17	7	8	20	17
20-24%	3	2	1	1	—	—	8
Decrease	2	—	—	3	24	—	—
No answer	20	21	22	17	—	—	21

PROFIT MARGINS

Those expecting profit margins over the next 12 months to:	4 monthly moving total				September 1979		
	June-Sept. %	May-Aug. %	Apr.-July %	Mar.-June %	Elect. Eng. %	Consumer Durables %	Stores %
Improve	30	37	36	38	2	13	4
Remain the same	38	41	47	38	57	33	38
Contract	24	16	11	20	35	40	41
No comment	8	6	6	4	6	14	17

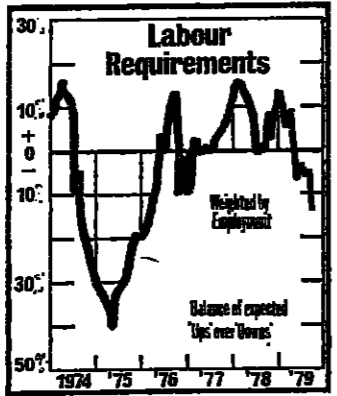
INVESTMENT AND LABOUR

Worse job prospects

THERE was a further sharp drop in expectations over labour requirements. This meant that about 14 per cent more companies expect their labour forces to fall over the next 12 months than expect them to rise. This compares with the figure of about 5 per cent which was typical over the previous three months.

More companies, particularly in the consumer sectors, said that lack of present or forecast demand was discouraging them from increasing the number of employees. There were also significantly fewer mentions of production factors in determining labour levels.

This meant that for the first time since June last year a



shortage of demand was almost as common a cause of unemployment as the structure of the labour market.

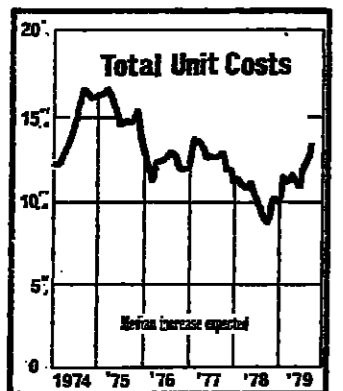
The electrical engineering companies were more inclined to expect their capital investment to increase than they had been in May, though there was a reverse movement among durables companies. On balance the weighted index showed a slight further fall, although the survey warned that this drop should be interpreted cautiously.

The survey's inquiries into the impact of exchange controls have now run for four months and the findings continue to suggest that the controls had more effect on financing than the location of investments.

COST AND PROFIT MARGINS

Wages up further

EXPECTATIONS FOR both wages and total unit costs moved up last month, while there was a sharp drop in the



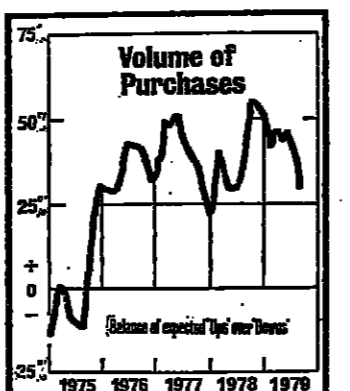
expected level of profit margins. The majority of companies interviewed expected wages to increase by more than 15 per cent over the coming 12 months, and the median

expected increase rose from 14.1 per cent to 14.9 per cent. There was a similar pattern for unit costs in all three sectors, with the median moving up from 12.8 to 13.4 per cent.

All three sectors were more inclined to expect profit margins to contract than they had been last May, and the fall in this index, which started in August, has accelerated.

The commonest reasons for the decline were slack demand, competition, the high sterling exchange rate and the difficulty of increasing prices to match costs.

These surveys, which are carried out for the Financial Times by the Taylor Nelson Group, are based upon extensive interviews with top executives. Three sectors and some 30 companies are covered in turn every month. They are drawn from a sample based upon the FT-Actuaries' index, which accounts for about 60 per cent of all public companies.



any engineering is surveyed every second month).

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1978 June Rolls-Royce Corniche II finished in Willow Gold with Beige hide interior and Dark Brown Everflex roof. One owner. Supplied new and serviced by us. 6,000 miles.

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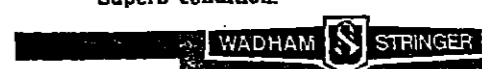
1975 July Corniche Convertible in Walnut with Beige hide upholstery and Beige hood. A beautiful one-owner car. 30,000 miles. Offered at £28,850

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CITROEN IN THE CITY

BY FRANCIS GHILÈS

CURRENT INTERNATIONAL BOND ISSUES

INTERNATIONAL BONDS

More ingenuity than excitement

MOST of the interest in bond markets last week focused on developments in the new issue sector of the international dollar market.

for ten-year U.S. Treasury bills drops to 8 1/2 per cent or lower on two successive fixing dates for the floater.

CIFB pointed out that this should protect investors from a dip in short rates which in the previous formula might have landed coupon holders with a long term coupon inferior to other opportunities in the market.

Controversial

However, a number of bond houses agreed with Hill Samuel's weekly comment to investors that the use of the ten-year weekly U.S. Treasury rate is "rather controversial as it is quite possible that the yield structure for intermediate Euro-dollar triple 'A' sovereign paper could be quite different from the ten-year Treasury yield curve."

Interest rate development in the Eurobond and U.S. domestic markets could also differ if the U.S. Administration is forced to introduce capital controls as a dollar defense mechanism.

Hill Samuel's conclusion is shared by many in the bond market. "We would have preferred to see the standard yield

measurement in this case being the creation of a medium/long-term Eurodollar bond index for triple 'A' borrowers."

A second innovation, introduced last week by Credit Commercial de France, is of a more familiar nature. The bank cut the selling and underwriting fees on a seven-year \$100m floating rate note for Caisse Nationale des Telecommunications to 1 1/2 per cent for underwriting and 1 per cent for selling. The lead manager justified this further erosion of investment banking fees by claiming that it was illogical that fees for FRNs be the same for all maturities. Its contention is that fees on seven-year paper should be less than those on 12-year paper. Total commissions on this issue including the management fees, amount to 1 1/2 per cent, about 1 per cent less than the norm.

Cool reception

A floating rate note issue for the Bank of Tokyo is expected shortly. The two FRN issues which started trading on Friday met with a cool reception. Credit Suisse First Boston opened the Philippines issue at 99 1/2-97 and later pushed it up to 97-97 1/2, a price which strongly suggested

that the issue had not been placed in firm hands, while Credit Lyonnais opened the issue for Fiat Finance at 97 1/2-98.

The star attraction so far as investors were concerned remained recent Japanese convertibles. Helped by the rise of the Tokyo stock exchange and a very attractive option feature which gives investors the right to redeem the bonds after five years at a premium, the \$80m Mitsubishi convertible rose at one stage during the week to \$15 1/2-16 1/2. The lead managers of the convertibles were both able to cut the coupons before pricing the issues.

Three new dollar convertibles were announced last week including the first ever for Hill Samuel. The UK merchant bank has in the past raised two dollar bond issues, one \$20m issue with warrants attached and the other, a \$20m straight bond.

The second new convertible was a \$30m issue for the U.S. conglomerate, Alco Standard, and the third a \$50m issue for Toshiba.

remained thin. No new guildler bonds were announced but in the Deutsche-mark and Swiss franc sectors, the flow of new paper continued and was well absorbed.

Ortoli bond

Three new D-Mark denominated issues were floated, totaling DM 170m.

This figure included a DM 100m public issue for Oesterreichische Kontrollbank and two private placements through Westdeutsche Landesbank. A further DM 150m worth of new issues can be expected this week to which a DM 100-150m bond for the EEC may be added if the market proves to be receptive. This bond is part of the Ortoli financing facility, the balance of which is expected to be funded in the form of a Yankee bond issue later this month.

The flow of new Swiss franc issues continues steadily but the influx of funds into Switzerland took the road of the Zurich Stock Exchange last week rather than that of the Swiss foreign bond market. Some bank and multinational company shares posted sharp rises on the week.

Table with columns: Borrowers, Amount, Maturity, Av. life years, Coupon, Price, Lead manager, Offer yield. Lists various international bond issues.

COUNTRY BORROWING

Tapping a \$300bn insurance pool

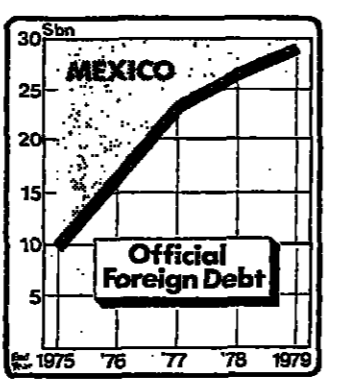
MEXICO, rapidly gaining a reputation as the most aggressive country borrower on the international capital markets, is now pressing for relaxations on regulations limiting U.S. insurance company lending overseas.

by national legislation. But, as a rough guide, life companies are barred from lending more than 1 per cent of their assets overseas. The exception is Canada where, due to historic relations, the ratio is 10 per cent.

Sr Kolbeck states: "If we can get this changed, each further 1 per cent relaxation releases nearly another \$3bn of assets which could become available to us."

U.S. insurance companies are recognised as among the few sources of very long-term institutional fixed-interest funds in dollars. It has long been the ambition of some corporate and foreign borrowers to tap this valuable market, and shift away from the concentration on medium-term borrowing on a floating interest-rate basis.

For instance, Sr Kolbeck says that maturities of up to 30 years



they will improve Mexico's debt repayment profile, particularly as a heavy burden of payments are due in the early 1980s.

Secondly, some U.S. banks could be at or close to their legal lending limits for Mexico, which stipulate that they are barred from placing the equivalent of 10 per cent of their capital and reserves with any one borrower.

Sr Kolbeck says that one advantage of the \$2.5bn bankers acceptance facility raised in New York by Petroleos Mexicanos and that it will not count as far as these lending limits are concerned.

In the U.S. itself, senior insurance industry officials are reluctant to confirm whether they will go along with the American plans, warning that legislation will be needed on a state-by-state basis to increase

BY JOHN EVANS U.S. BONDS

investment ratios. But the feeling in some quarters in the U.S. is that such relaxations could indeed be necessary as part of a trade-off for U.S. access to Mexican oil and gas production.

Official statistics just released show that Mexico's total foreign debt will rise to \$29bn by the year-end, with borrowings this year totalling \$8bn.

Mexico borrows some \$10bn annually, on which \$7bn is used to pay debts, increasing the total by a net \$3bn annually.

Sr Kolbeck forecast that Mexico will borrow a further \$1.5bn before the end of the year, and still comply with IMF debt ceiling guidelines. It is understood that a major portion of this will be devoted to a Eurocurrency "jumbo" credit of up to \$1bn to be raised shortly by the United Mexican States.

BY DAVID LASCELLES

Prime rates still rising

A CURIOUS fever gripped New York last week. For those who were making a fortune in the metals markets, it was euphoric. But for the rest, it was more sinister.

Everything seemed to be happening at once. Inflation and interest rates soared, the dollar plummeted and commodity prices continued their giddy upward spiral (not just metals; even potato futures raced ahead).

However, with the dollar's poor showing in the foreign exchange markets in the second half of the week, and news that the consumer price index rose 1.1 per cent in August, the likelihood of further rises in rates remains strong.

So much for technical factors. The biggest blow to the market was the IBM announcement, not

so much for its sheer size as for what it says of that company's view of interest rates. Despite its heavy capital investment programme, IBM still has a lot of cash at its disposal (nearly \$5bn including a recent \$1.5bn bank credit). So why is it coming to the markets now, when interest rates are high. The conclusion most people have reached is that IBM expects rates to go higher still, and, as one dealer put it, "If IBM's computers can't figure that out, who can?"

The only glimmer of light was the Fed's weekly report on money supply and loan demand, which showed a \$1bn drop in M1 and a \$100m drop in M2. Loans at major New York banks were also down. This was the first encouraging report for a month. But the market would clearly like to see more such reports before taking comfort.

FT INTERNATIONAL BOND SERVICE

Large table with columns: U.S. DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, FLOATING RATE NOTES, CONVERTIBLE, BONDS. Lists various bond issues with their respective prices and yields.

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Monday October 1 1979

No case for suicide

THE LABOUR Party Conference which opens in Brighton today can be seen on three levels: organisational, doctrinal and personal.

There will be an attempt by the Party's left wing to change the constitution in such a way as to give more power to the local constituencies and to the National Executive Committee and less to Labour MPs. This will be opposed by the right and especially by Mr. Callaghan himself, not so much on the grounds that they are against any kind of change, but because they believe that the organisational changes sought by the left are only a first step in a left wing campaign to dominate the party. If the left wins on the constitution, the argument goes, the next step will be to impose extreme left wing policies.

Succession

There is a third group of prominent Labour politicians which has so far played little or no part in the organisational debate. It includes Mr. John Silkin and Mr. Peter Shore, both of whom must be regarded as possible successors to Mr. Callaghan. Indeed the struggle for the succession is clearly a major element in the present argument. Candidates like Mr. Silkin and Mr. Shore presumably believe that they have most to gain by standing aside from the debate and making the best of whatever happens.

There is a great deal to be said for that point of view. There is even more to be said for the view that the importance of the organisational questions has been vastly exaggerated, not least by Mr. Callaghan. In the short-term, it is true, adoption of the proposed reforms would be widely interpreted as a victory for the Labour Left, yet it is far from certain that that would be the case in the longer run.

Rejection

On the question of obliging Labour MPs to submit themselves to reselection by the local party, for example, conventional wisdom has it that this would mean a steady move to Left-wing extremism. That is because the local party organisations tend to be small and increasingly Left-wing-con-

trolled. Yet it would be entirely open to the Right and centre of the party to counter-attack by stepping up their own constituency activities. The fact that some of the constituency organisations are dominated by the Left is itself a reflection of the way that the Right has failed to campaign at the local level. Automatic reselection of MPs would be one means of compelling the Right to become more active.

In the end, too, the Labour Party will always have to face two issues. The first is that it needs a leader who can unite the party. The second is that it is unlikely to have much chance of winning another general election if it goes off too far in a Marxist direction. These issues will remain to be faced whatever ever happens in Brighton this week.

The Labour Party, of course, is perfectly entitled to tear itself to pieces, and there are undoubtedly elements on both the left and the right who are now ready for a fight to the finish. Yet it would be unduly masochistic for such a struggle to take place. Warts and all, the Party still commands widespread support in the country. It has been almost consistently ahead in the opinion polls since the general election last May. There is also an intellectual need for an alternative to Thatcherism. Even with the best will in the world, one can hardly pretend that that was offered by Mr. David Steel and the Liberals in Margate.

Inquest

What the Labour Party requires at present is a dose of its own supposed virtues: tolerance, compassion and understanding. It is entirely right that there should be an inquest into the past few years in office: after all, the performance left a lot to be desired. It is also appropriate that there should be an inquiry into the Party's organisation and, not least, into its relationship with the trade union. But, to put it bluntly, the case for committing suicide by way of a fracticidal battle is not self-evident. It ought not to be beyond the wit of man—or of the aspirants to the leadership to keep the bulk of the Labour Party together in a successful cause.

IMF in search of a role

HUNDREDS OF senior financial officials, bankers and countless hangers-on, will be spending this week in Belgrade at the annual meeting of the International Monetary Fund and World Bank. The world will be little different next week when the jamboree is over. As the meeting opens today, the general consensus is that there is not much that the accumulated brainpower of the Western nations can do to alleviate the prospect of slow growth, rapid inflation and high continuing unemployment in the immediate future. No magic solutions are on the table, nor does anyone think they can be found. In the last year, the West has become much less confident in its ability to manage the international economy through high-level consultation.

Management

Consultations since the last IMF meeting have been among more restricted groups of nations, such as the EEC and the seven-nation club that held its last summit in Tokyo at the end of June. The Tokyo deliberations were dominated by the need to confront the energy crisis rather than to indulge in further international economic planning. It is in fact, unlikely that this week's Belgrade meeting would be held at all, were it not for the tradition that IMF members get together once a year at the beginning of the autumn. The IMF no longer enjoys the dominant position it once held in the management of the world's economic and monetary affairs and it has not yet found a new role. It is doubtful if one will emerge in Belgrade over the next few days.

One of the original purposes of the Fund was to lay down ground rules for an international monetary system based on fixed exchange rates and a least between the currencies of the developed Western nations. Balance of payments support was forthcoming for those in temporary difficulties, but on tough conditions. Countries with problems could rely on the Fund to tide them over in the short-term, provided they made the necessary adjustments. If not, parties had to be changed, at once implying the acceptance of similar economic and financial discipline at the new rate.

We are now living in a very different world. Western currencies are either managed

by individual governments, or through regional arrangements like the European Monetary System. With scant regard for the IMF, the EMS develops further it may well lead to the establishment of a quite separate European Monetary Fund that could take over, at regional level, a good deal of the role once played by the IMF at international level. Support for the dollar nowadays tends to be organised through bilateral arrangements. Governments have attempted to tackle the level of the Japanese yen as much through trade negotiations as anything else.

As a result, it is the developing countries that have become the main customers of the IMF, particularly since the oil price rises of the 1970s. But even they are now looking elsewhere for funds that have fewer strings attached than the finance available from the IMF. Until recently, developing countries actively sought an IMF seal of approval before going into the market place for funds from commercial banks. Now, the world is awash with liquidity and private banks are prepared to step in without waiting for governments to negotiate conditions with the Fund. For its part, the IMF does not see why it should bail out countries that get into trouble this way.

Conditional

There is nevertheless a role for the Fund to play. The problem is to find a middle road between scaring off potential borrowers by setting excessively rigid conditions and making money available on too attractive terms. There must be an element of "conditionality" in Fund lending. In the first place, the richer countries are not going to go on making funds available without some say in the way they are used. In the second, it does more harm than good to the recipients to pour money into their economies without any attempt at imposing discipline. The Fund, however, has not yet succeeded in establishing a new role. The so-called "substitution accounts" that are on the agenda in Belgrade could strengthen the Fund's authority if they enhance its role as an international banker. But in the end, the Fund will not exist if it provides the sort of services that governments want to make use of. It has not yet found the full answer.

China thirty years on: cause for muted celebration

BY COLINA MCDUGALL



China lets a little of the West in—a poster advertising Charlie Chaplin's *Modern Times*

THIRTY years ago today Mao Zedong stood triumphantly before the great vermilion walls of the Imperial Palace in Peking to proclaim the foundation of the People's Republic. He was flanked by a band of guerrilla comrades united by the perils of war who shared a vision of a prosperous China and a philosophy of hard work and equality. This, they believed, would be rewarded in due course with modest affluence and contentment for all.

In 1979, three years after Mao's death, the comradeship unity lies in fragments, shattered by the Chairman's own disruptive policies, and the vision remains unfulfilled. After the most painful reassessment ever, Peking's leaders are trying to rebuild a dilapidated economy, inspire fresh idealism in a disillusioned and hungry people and patch up a semblance of cohesion in a government which has suffered something approaching civil war.

The three major disasters of the past three decades—the Great Leap Forward, the Cultural Revolution and the ascendancy of the Gang of Four—were deliberately set in train by Mao himself. Now that he is safely dead, the survivors of that band are hauling the wagon back on to its 1950s tracks. But realising their aims has become immensely more difficult because of the Cultural Revolution, the near-doubling of the population since 1953 and the demoralisation of the people through the recent years of anarchy.

Yet despite these setbacks, the Communist Government has scored major achievements in the past 30 years. Above all, it has held China together through a traumatic post-revolutionary period. It was held to a country which had already disintegrated into warlordism and civil war. Part of its task was to weld the provinces back into one nation, an achievement it upheld even through the June, 1967, crisis of the Cultural Revolution when provincial army leaders refused to bow to the leftist leadership in Peking.

It has kept the population fed, albeit inadequately, by providing a peaceful environment for agriculture. And it has earned China the international recognition due to it as a country of a thousand million souls with an ancient culture and a large ill developed economic potential.

Whatever criticisms the Chinese express now of their system as it has been over the past 15 or 20 years, and in recent months they have been more openly critical than most foreigners) the coming of communism with all its errors produced a more equitable society than the corrupt and inefficient one that preceded it. The improvement in distribution has meant only one major food shortage since 1949 (in the winter of 1960-61), in contrast to the regular bouts of famine in previous decades when millions died.

Basic education and health care, however inadequate by western standards, has penetrated everywhere. Personal freedom is severely restricted, but few people starve in the streets. The cruel campaigns against landlords and rich peasants immediately after Mao's accession to power were not prolonged unduly. Until the breakdown of law and order in the 1966-68 Cultural Revolution, the Communist Party exercised its sway more by persuasion and threats than violence.

With help from the Soviet Union, in the 1950s the Chinese were able to lay on basic foundation of industry. Thereafter, between the disruptive political movements, coal, steel, oil, heavy engineering and other industries increased and multiplied. The grasp of technology improved to the point where an admittedly select few have given China basic nuclear and rocketry skills.

Few dispute this degree of progress. But the failures have almost wiped out the achievements. What alarms Chinese leaders and many ordinary Chinese is the demoralisation of ideals and the decline in living standards since the 1950s. Traditional Chinese ethics have been debilitated and the political infighting, corruption and egoism displayed in recent years by leaders supposedly motivated by the highest ideals of Marxist-Leninism have done nothing to replace them. In the Gang of Four years the customary industriousness of the Chinese was eroded by the indifference of the authorities.

During the wasteful and destructive political movements for every step forward in steel

processing or electronics, the country took one back in motivation, administration and management. With an inexorable increase of over 2 per cent a year since the census of 1953, which Mao in the Leap years warmly encouraged and until now no leadership has tried consistently to curb, the population has almost doubled.

Consequently, though Chinese statistics show spectacular production increases, they are not true to the realities. Indeed the statistics themselves came under fire some months ago in the authoritative *People's Daily* as "30 per cent statistics, 70 per cent guesswork." Aggravating the whole situation is the fact that nobody much under 35—now nearly 65 per cent of the population—can remember a more orderly and more cultured China.

Rightly or wrongly many people in China lay the blame for their troubles on Mao. The present leadership, divided as it is between protégés and opponents of the great Chairman, has conceded that he was a patriot who unified the country and brought Chinese-style communism to power. Nevertheless, his populist campaigns, it is implied, began originally to speed economic development but later pursued to seize back the power he had lost through his mistakes, undid the achievements. This highly controversial view has not been stated officially, but the moderates in the leadership are getting closer to it.

Mao's first great campaign was the 1958 Leap Forward. He believed that as growth was too slow, the country should make a massive effort to far, for a time, to work round the

clock in factories and mines. It ended disastrously in 1959 with an exhausted labour force, ruined equipment and wasted raw materials. In the recriminations that followed, the first serious rift in the guerrilla band since 1949. Mao managed to sack several respected officials but he lost his grip on the leadership.

To recapture it and to reimpose his own egalitarian and mass mobilisation ideals, Mao then began to build up support in the army. He turned to his wife and her Shanghai associates, to launch his attack on party leaders in Peking. This was carried out by students and young people who were given total freedom without responsibility to humiliate and ill-treat tens of thousands of senior men and women. This circumvention of all party machinery, let alone the rudimentary legal system, and the arbitrary accusation of political and personal enemies led to bullying injustice on a massive scale.

Political intrigue

Though Mao was forced in 1968 to wind-down the Cultural Revolution because of ever increasing disorder, its effects lingered. New officials came to the fore who owed their positions to the unjust removal of the old. The power of the new leaders, headed by the Gang of Four, Mao's wife and her colleagues, presented any restoration of the old legal system. Education, stimulated in the 1950s by the

Xiaoping and the rest are probably aiming at a resumption of the 1950s system. This was far from liberal, though respected figures from the arts, sciences and even religion could find a safe slot in it provided they conformed to the Communist Party's requirements. Individuals had some choice of job or school, provided their families had even a humble string to pull. But to achieve a response from a broad enough spectrum of people, Deng has had to go further in allowing open criticism than anyone ever did in the 1950s except in the ill-fated Hundred Flowers movement in 1957 which ended in arrests and condemnation.

Hence the toleration of the petitioners who have swarmed to Peking to get their wrongs righted, the on-off acceptance of critical wallposters (not many directly attacking Deng and the moderates, however), a more sympathetic attitude to employment and education. Not every new policy will be popular; the current draconian family planning programme (one child per family, with stiff sanctions if there are more) would not be a favourite anywhere but least of all among Chinese with their devotion to children.

But China's real deficiency is not among the labouring masses but in innovation and efficient management. To get higher productivity it is not enough to offer material incentives to the men metaphorically at the coal face: the leadership has to mobilise the researchers, the planners, the managers, the educated elite. For this, more than just money and consumer goods are needed.

Mao and the radicals failed to realise that China would need the stimulus of an enriched culture, more foreign contacts, scientific exchanges or even Charlie Chaplin on the cinema and Beethoven on the air. If the less attractive aspects of Western civilisation make their way in too, the strongest element in the leadership seems at present to accept it in the interests of a more vital society. In any case, as one Chinese official said recently a *propos* of prostitution (not after all a Western innovation): "there will always be sin."

In the 1950s no one would have called Deng and his colleagues liberal reformers and it is unlikely that they have become so now. Yet no one can deny that there has been just a glimmer of free thought and free speech in China in the past ten months. Possibly their own unhappy experiences when thrown on the junk heap of history by Chairman Mao have mellowed them slightly.

More likely, it is the pressure from below, and the urgency of development before China is swamped by its population which has pushed them towards tolerance of the democracy movement. It is ironic that what could in the end be the most important achievement in the New China should come about more through disaster than design.

MEN AND MATTERS

Short change for Sir Geoffrey

Money is, of course, a primary concern of the international financial community now gathered in Belgrade for the IMF annual meeting. But, to judge by reports of corridor conversation, it is not megabucks which concern the delegates, but the small change which oils the wheels of day-to-day life. Inevitably there are some examples of what is colourfully known as price gouging, at which the Yugoslavs are showing themselves conspicuously adept. A group of Mexican tourists were charged £135 for a bottle of Courvoisier at the International Press Centre; a Mercedes and driver for six days run to over £750, and I hear the British and American delegations are still engaged in urgent consultation as to who should foot the expected £750 coffee bill on Wednesday morning when Chancellor Sir Geoffrey Howe and G. William Miller, Secretary of the U.S. Treasury, give consecutive early morning press briefings.

Accommodation is also proving something of a problem. Belgrade's modest selection of hotels has been stretched to the limit to house the best part of 6,000 official delegates. Press guests and assorted groups. Some have found themselves 50 miles away, others can be heard complaining about the absence of bath plugs in distinctly utilitarian rooms. Certain prudent organisations had taken the precaution of renting villas or houses but misunderstandings are not unknown. The Bank of America contingent arrived to find itself villa-less, leaving A. W. Clausen, its Chairman, in an undignified scramble for any spare hotel room he could find, and his aides contemplating the prospect of park benches.

What the beleaguered financial multitude seems not to have noticed are the city's reasonably priced gastronomic excellent restaurants. Perhaps it is because only



"Brighton? Just keep turning left."

Serbo-Croat is spoken at most of them that the intrepid financiers are put off; perhaps it is ideology. Central and commercial bankers have, it is said, perhaps instinctively to report, entirely shunned the Cultural Workers Club, the finest place to eat and drink in Belgrade—once accurately described to me as the Garrick of the Balkans.

Out for the count

A recent survey of the British beer market established a number of interesting facts—the non-U image of lager, for instance, despite the best efforts of the brewers to promote it. However, it is difficult to know how far to rely on more than the proverbial figures, such as how much we drank (6 pints a week) last year. The report, researched by beer consumption seems to be a particularly difficult one. People notoriously lie ("underreport"), and the researchers naturally have to avoid interviewing anyone at or near a pub. Even talking to people at home turns out to have pitfalls, says the report. "Underreporting" is even more common when the wife is pre-

sent, and "heavy drinkers are difficult to locate at home because they are so often out drinking."

Wilting scare

Certain parties have been mortified by the suggestion in this column that our representatives in Strasbourg are concentrating on less-than-topical issues by tabling questions about oak wilt. "May be you find Dutch elm disease funny," read one choleric telegram from a Euro-man in transit at Heathrow. The time has come to set the record straight. I have never laughed at a tree; as for oak wilt, it is evidently a serious business. It has, for instance, attracted the close attention of the Timber Growers' Association, whose 2,000 members include most of the English landed gentry with any land left.

Public attention began to focus on wilt earlier this year when the French started pressing for a total ban on imports into Europe of American oak. One might be forgiven for suspecting here certain excitement, even xenophobia. Oak wilt, a sluggish sort of fungus disease which partially affects about 21 U.S. states, has made little headway since it was recognised in 1942. Existing import regulations, involving removal of bark and drying out of wood, are generally felt to be adequate. But the Timber Growers' Association strongly supported the French, as did a number of others fearful of rampant wilt.

Since then it has emerged that, apart from its wide use in German veneer mills, American oak is the material from which our distillers north of the border make their casks. Nothing else will do. Once the whisky distillers had had their say an EEC ban looked less and less likely and when I spoke to him about wilt, Lord Norton, Secretary of the Timber Growers' Association, only talked mildly about the need to tighten up the regulations.

The EEC Plant Health Committee is reviewing the situation.

Pep talk

The Conservative conference is, notoriously, a tightly-run ship, reflecting perhaps the aggregated experience of running a million flower shows. Next week's gathering of the clans in Blackpool should prove no exception to the rule, with a level of discipline in the stage management never seen before. For example, a list of 12 points headed "Suggestions for Speakers" has already been circulated.

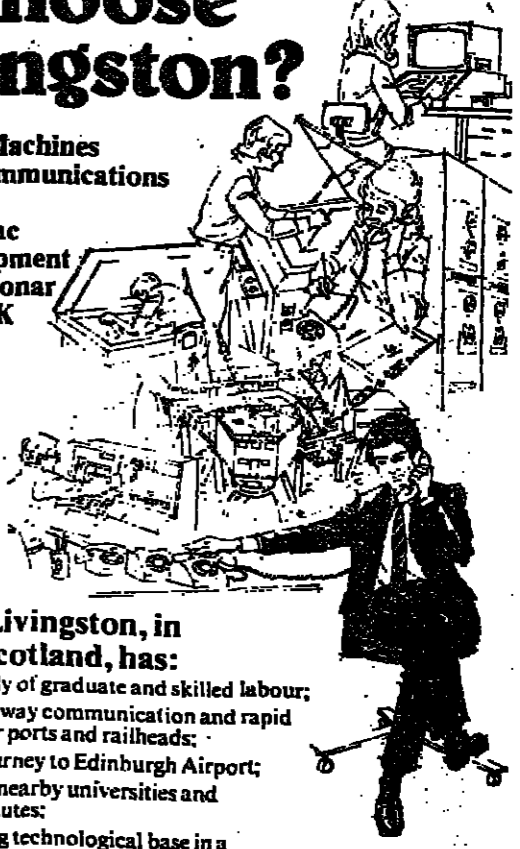
Mostly negative in tone, the "suggestions" should leave no one in any doubt as to what is expected: "On no account wander off into side-issues; there is no need to shout or use excessive vocal emphasis; Do not take any notice of the TV cameras. Remember you are addressing a live audience." The vital injunction, however, concerns time—six minutes for proposers and four for succeeding speakers: "If you can make your points in less time do so."

Should even this fail to deter dissenters and hoarsers who might give the neglected TV cameras the wrong impression, the next suggestion should do the trick: "Immediately the chairman's first amber warning light is shown you have one minute to shut off your speech, which to round off, the second red warning light or you may have to end your speech half way through a sentence."

Next year, maybe, Central Office will also issue some suggested speeches of appropriate tone and length.

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FINANCIAL TIMES SURVEY

Monday, October 1 1979

Nigeria

Nigeria, black Africa's most populous and powerful state, returns to civilian rule today after more than 13 years of military Government. It is a moment of triumph for the new President, Alhaji Shehu Shagari, but it is also a moment of truth for Nigeria's new constitution, designed to control the tensions generated in this rapidly changing society.

Test of political maturity

By Martin Dickson

NIGERIA TODAY reaches a watershed. Africa's most populous nation is returning to multi-party democracy after more than 13 years of military rule.

This morning, on the 19th anniversary of independence from Britain, Alhaji Shehu Shagari will be sworn in as Nigeria's first civilian Head of State since January 15, 1966, when military rule emerged from the growing chaos of the First Republic.

It is an event of the greatest importance for Nigeria and the whole of black Africa. For Nigeria, it is a test of political maturity and of the country's new, U.S.-style constitution, which is specifically designed to hold in balance the tremendous tensions generated in this rapidly changing society of 80m to 100m people and over 200 ethnic groups.

For Africa, any change of Government in the continent's diplomatic and economic giant is important. But the return to civilian rule in Nigeria has a more general relevance for a continent searching for political stability: it provides a rare example (with Ghana) of a nation reversing the trend towards military dictatorships or single-party systems.

President Shehu, the leader of the National Party of Nigeria (NPN), was elected in August in the last of five popular polls to select a new executive and legislature for both the federal Government and for each of the 19 states which make up the nation.

Those elections were the climax of a four-year programme to return Nigeria to civilian rule which was announced in 1975 by General Murtala Muhammed, the Head of State who was assassinated the following year. The successor Government of Lt-General Olusegun Obasanjo has adhered to that programme meticulously, confounding cynics who argued that the military would never return to barracks.

The return to civilian rule has, naturally enough, produced widespread elation. But Nigerians are also keenly aware that it would be naive to portray civilian rule as a self-evident blessing or the 13 years of military rule as an unfortunate aberration.

People remember that the civilian governments of the

1960s displayed some most unpleasant characteristics, including corruption and the oppression of their political opponents. They also remember that the successor military regimes have played an important centralising role.

Bearing these factors in mind, today should be seen as much as a moment of truth for Nigeria as a moment of triumph: Has the nation really found a constitutional framework—and the men to run it—which can contain its extremely complicated mix of political rivalries, based on ethnic, regional, religious, cultural, economic and social factors? Or will there be instability, tempting another generation of soldiers to seize power and restore order?

The question is unanswerable, but a list can be drawn up of the positive and negative factors which will help or hinder President Shehu's Government.

Changed

On the positive side, the military are leaving behind a nation which has changed in some fundamental respects from that of 13 years ago—changes which have variously created a greater sense of nationhood, reduced regional and ethnic tensions, and increased the power of the federal Government at the expense of its constituent parts.

Nigeria now has 19 states instead of four powerful regions: the military has reformed local government,

creating a uniform system out of a multiplicity of local forms. The new constitution is specifically designed to foster truly national political parties, to strike a careful balance between the federal Government and the states and between the executive and legislature.

Together with political change has gone an economic transformation based on the country's oil wealth. This has greatly increased the number of people with a vested interest in stability and it has also strengthened the hand of the central Government, whose revenue has grown by over 400 per cent since the 1973-74 oil price rise alone.

Furthermore, the disbursement of these Government funds in development projects across Nigeria has helped to foster a sense of nationhood which was little in evidence during the previous era of civilian Government. And this sense of nationhood, formed partly by civil war and the remarkable spirit of reconciliation which followed, will be one of the new Government's most intangible but most important assets.

On the negative side, the new Government will encounter an extremely intimidating tangle of political, economic and social problems.

Economically, it is lucky in coming to power just as Nigeria is easing out of a sharp recession. But the economy remains delicate and President Shehu is likely to come under strong pressures to take action which

could throw it off balance. The most serious of his early challenges seems likely to come from the newly formed Nigerian Labour Congress, pressing for major pay rises for its trade unionists.

In the social field, sudden oil wealth and the sheer size and complexity of the country have added immeasurably to the major problems generated by the development process.

Nigeria is a country with an immense divide between rich and poor: a country in which corruption is endemic, from the high reaches of government to the lowest official; a country suffering a serious crime wave, particularly of armed robbery, which the deterrent of public executions has done little to solve.

Politically, Nigeria's new leaders face a major test in making their untried constitution actually work. It secures a framework far more suited to the country's needs than the Westminster model inherited at independence, but it will need restraint and understanding on all sides for it to work well.

Lack of restraint was a major factor in the political chaos which led to the military intervention of January, 1966. Ethnic tensions generated by the takeover, and by the counter-coup six months later which brought General Gowon to power, set in train the forces which led to Ibo secession and the civil war of 1967-70.

Now, however, Nigeria has a new framework of 19 states and

a new constitution, both specifically designed to counter such dissipated tendencies.

Legacy

The creation of 19 states out of Nigeria's former four regions is perhaps the single most important legacy of military rule. Certainly, it is a policy no civilian Government would have had the strength to carry through. Its effect has been to counter the centrifugal tendencies of having a regional system based on three dominant groups: the Ibos in the East, the Yorubas in the West and the Hausa-Fulani in the north. Political activity has now been relocated in 19 smaller units, and a much stronger voice has been given to Nigeria's minority tribes, who comprise over 30 per cent of the population.

The new constitution, for its part, is specifically designed to encourage national rather than ethnic or regional political associations. To take part in elections, parties must show that they are going concerns in at least two-thirds of the 19 states. Similarly, for a President to be elected on a first round ballot he must obtain not merely the highest number of votes cast but also a least 25 per cent of the poll in two-thirds of the states.

What have been the practical effects of this framework in the year since the military Government lifted its 13-year-old ban on party political activity? The first major result was

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that only five out of more than 50 political associations were deemed to have met the requirements of a "national" party—and all these five were led by politicians who had been prominent in the 1960s: Alhaji Shehu Shagari of the NPN, Chief Obafemi Awolowo of the Unity Party, Dr. Nnamdi Azikiwe of the Nigerian People's Party, Alhaji Aminu Kano of the People's Redemption Party and Alhaji Waziri Ibrahim of the Great Nigeria People's Party. With such a line-up of old timers, Nigerians could be forgiven for asking how much had changed from the 1960s. The answer provided by the election results was that there had been both continuity and change.

The strong block votes in the East and West for Dr. Azikiwe and Chief Awolowo, respectively, showed the continuing importance of regional and ethnic ties, but, against this, the poll saw a fissuring of the solidarity of the old north.

Most important of all for the future, the NPN emerged from the election with sufficient support across the nation for it to be able to claim the title of Nigeria's first truly national party. President Shagari topped the poll in nine states, won 25 per cent of the vote in 12 and 20 per cent in a thirteenth. Unfortunately, the elections

CONTINUED ON NEXT PAGE

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Tough measures pay off

The economy

THE NIGERIAN economy has regained a measure of stability just in time for the handover to civilian rule—after four years of overheated boom and two years of sharp recession.

As General Obasanjo and his colleagues leave office they can justifiably claim that the tough economic measures taken over the past 18 months have set Nigeria on a more balanced growth path than the uncontrolled rush forward which followed the 1973-74 quadrupling of the price of oil.

At the same time, it has to be said that the inevitable problems produced by sudden oil wealth were compounded by some serious economic misjudgements from both the retiring military Government and the preceding regime of General Gowon.

Furthermore, the relatively rapid recovery of the economy from recession has been aided by a factor beyond the Government's control: the windfall gain of a sharp rise in the price of oil and demand for Nigerian crude following the upheavals in Iran.

According to Major General James Oluyeye, the retiring Commissioner of Finance, Nigeria's oil earnings in 1979 should be at least 50 per cent higher than in 1978. Preliminary conservative estimates put them at N6.88bn. Other figures given to the Financial Times by the Commissioner further underline the recovery of the economy.

He estimated that real GDP growth, which had dropped to 5.5 per cent in the 1978-79 fiscal year, would rise to 9.1 per cent in the year to next April. The current account of the balance of payments was expected to swing back into surplus in calendar 1979 after last year's record deficit of over N2.5bn.

Foreign exchange reserves, which dropped to around N1bn at one time last year, now total around N2bn, covering between three and four months worth of imports. The inflation rate, officially estimated at around 10 per cent but possibly somewhat above this, is lower than at any time since the oil boom got under way.

As General Oluyeye points out, all this means that the

economy has been placed back on a "sound footing" in time for the civilian Government to reap the benefits.

The crucial economic question facing Nigeria now is whether the civilians will be able to maintain this equilibrium in the face of powerful pressures on them to relax the tough regimen imposed by the military.

It is vital for Nigeria's long-term prospects that they resist these pressures. The sharp downturn of the past 18 months has in many respects been a blessing in disguise, enabling the Government to cool down an overheated economy, rethink its priorities and go for more balanced growth in the 1980s. By following the broad path set by the military, but correcting some of its weak points, the civilians have the opportunity during the next two or three years to redirect and strengthen the foundations for long-term growth.

Challenges

The civilians will face several major challenges, both short and medium term. One of their most immediate priorities must be to prevent a wages explosion after three years of pay restraint imposed by the military. They must also resist pressures for the precipitate lifting of import controls, which would have serious balance of payments consequences, and they will have to maintain a strong hold over Government expenditure to keep the present deficit on the capital budget within manageable proportions. They must also adopt a sensitive approach to the volatile international oil market, balancing the desire for quick gains against the need to maintain good long-term relations with the oil companies. More than once the over-confident, heavy-handed approach of the military to the oil market rebounded to Nigeria's disadvantage.

In the longer-term, the civilians face two major challenges. The first is the immensely complicated task of reviving Nigeria's ailing agricultural sector. The second is to build a sounder industrial base. In the public sector, this entails a careful re-appraisal of

Nigeria's heavy industry plans to ensure the most economic use is made of scarce resources. In the private sector, it means restoring the confidence of potential foreign investors who have been scared off by a host of disincentives.

However, the business and financial communities have taken heart from the cautious approach to the economy adopted to date by the new President, Alhaji Shehu Shagari, himself a former Finance Commissioner.

In an interview with the Financial Times, Alhaji Shehu stressed that he wanted to create a climate of confidence for the foreign investor, that the new Government would adopt a tough approach to public expenditure, that it would introduce no major economic changes before next April's budget and that it would approach the wages issue cautiously to ensure that any increases were non-inflationary.

Provided the Shagari Government can maintain an equilibrium, the medium- and long-term economic prospects for Nigeria must be bright. Its oil should last for more than 20 years and its vast gas reserves could become a major foreign exchange earner during the 1980s. With a population of between 80m and 100m, it has by far the largest domestic market in Africa.

The economy which the civilians are inheriting has—thanks to oil—grown out of all recognition since they were last in power in the mid-1960s. The change since the 1973-74 oil price rise has been particularly remarkable. Mr. O. O. Vincent, Governor of the Central Bank, pointed out recently that real GDP at factor cost had risen from N14.4bn in 1974-75 to an estimated N22.7bn this year, while federal Government revenues had gone up from N1.7bn in 1973-74 to N8bn in 1977-78—a rise of 370 per cent in four years.

However, the course followed by the economy since the oil boom has been far from smooth. Understandably anxious to capitalise on its sudden wealth, Nigeria launched an extremely ambitious development plan in 1975 which greatly over-estimated future oil earnings.

In the same year, the Government granted public sector workers 60 per cent pay rises backdated for 10 months—the so-called Udoji award—and private sector employees won similar increases.

The pay rises were an extraordinary blunder, which sent inflation spiralling out of control, and this, in turn, made the Government's development plans more unrealistic than they had been to start with. Taken together with severe manpower and infrastructure constraints, this meant that development moved ahead in a very patchy, ill-coordinated fashion.

Downturn

Then, in mid-1977, began a downturn in Nigerian oil production which was to send the economy into a sharp recession and almost bring the development plan to a halt. Reasons for falling oil production included slackening world demand and the coming on stream of new sources of low-sulphur crude to rival Nigeria's production. But a major contributory factor was the Government's misreading of the oil market and its attempts to charge a higher price than this would stand.

By March, 1978, production was down 32 per cent on a year earlier to 1.52m barrels a day, and the Government was in major financial difficulties, with commitments outrunning funds. Lower export earnings at a time of rapidly rising imports swung the balance of payments into deficit and meant a rapid draw-down of foreign exchange reserves.

The Government was forced to take drastic action, and in April last year it introduced a budget which slashed federal expenditure by some 30 per cent, slapped on major import controls and imposed a sharp liquidity squeeze.

The civilian administration is therefore inheriting a budget which places strong emphasis on continuing restraint in both public and private sectors, and this will be a valuable asset in its attempts to maintain financial discipline. What are the other major factors President Shagari will have to weigh in in trying to maintain equilibrium?

- **Wages:** The military Government's pay restraint policy—an attempt to reduce post-Udoji inflation—has been in force since 1976. Workers' take-home pay has been rising during these three years, through a combination of merit increments, job reclassification and changes of employer, while fringe benefits have also improved. But these rises have nowhere near kept up with inflation. Pressures have been building up for a relaxation of the controls, but it is not yet clear how strong these pressures will prove.
- **On the one hand,** the two-year-old Nigerian Labour Congress shows every sign of flexing its muscles in a way it could not under military rule. On the other, the recession has both created fears among workers of losing their jobs and lowered inflationary expectations.
- **Trade:** Nigeria's balance of payments current account should be back into surplus this year, partly because of rising oil exports and partly because of a dramatic reduction in imports due only partly to the 1978 budget restraints. Much of the fall in imports is attributable to the major bureaucratic hiccoughs which accompanied the introduction of pre-shipment inspection at the start of this

Despite this turnaround, the economy is recovering only gradually from the recession and careful controls need to be maintained on both Government expenditure and the external account. This is clearly demonstrated by last April's federal budget, which did little to relax the constraints imposed a year earlier.

The budget allowed for a rise in federal recurrent expenditure of 3.5 per cent, from N2.8bn to N2.9bn. Capital spending was to rise 27 per cent, from N5.2bn to N6.6bn, but N1.1bn of this expenditure was put on ice until the revenue position improved. The Minister of Finance now says that rising oil income and a much improved system of tax collection mean that at least part of the N1.1bn is now likely to be unfrozen.

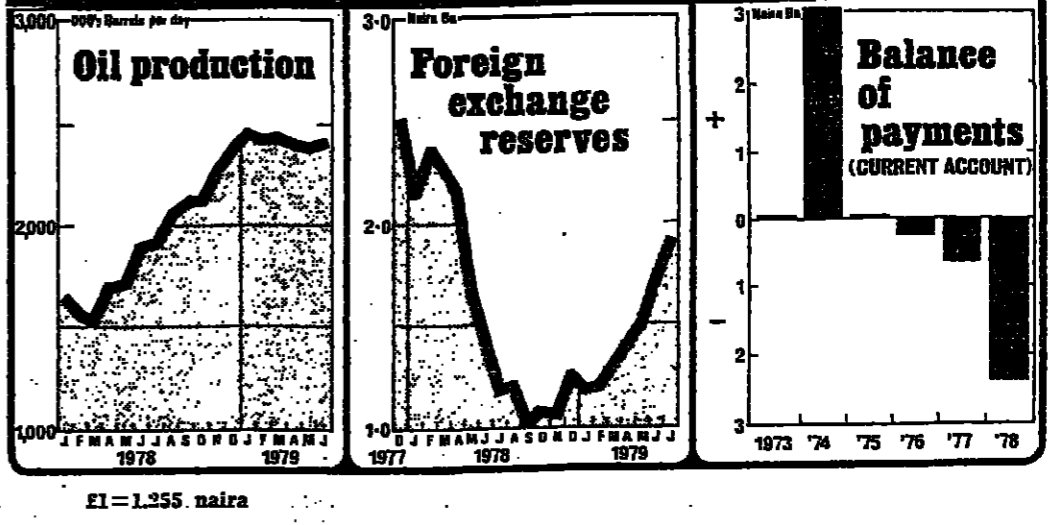
Nigeria's 19 states, which have in the past been thoroughly spendthrift, were even more restrained than the federal authorities. Their overall budget for 1979-80 amounted to N4.68bn, as against N4.72bn in 1978-79, itself a year of retrenchment.

Both the federal and the state Governments undertook to "meet existing financial obligations before new commitments are contemplated," a reference to the fact that many contractors have been suffering severe, cash flow problems because of the State Governments' failure over the past year to pay their bills when they fall due. Companies say payment of these debts—which in some cases run to tens of millions of Naira—is gradually coming through, but remains patchy.

Other major features of the budget included a continuation of wage restraint and additional import restrictions, although the Government did allow some relaxation of the liquidity squeeze.

The emphasis of the offshore borrowing programme has shifted away from the two "jumbo" Eurocurrency loans for \$1bn and \$750m raised during the past two years. There were substantial difficulties in negotiating the second of these,

NIGERIA: Key indicators



and the Government has now switched to borrowing smaller sums more frequently and for specific projects.

External borrowing on this scale presents no major difficulties for Nigeria at present. Its debt servicing ratio is still less than 1 per cent, and by the end of 1978 is expected to rise to just 4 per cent of earnings in the early 1980s, when the jumbos start being repaid.

Nevertheless, one influential team of international economists has argued—albeit a variable which is hard to gauge accurately—that on present growth patterns Nigeria should start to experience external borrowing constraints by the mid-1980s.

Immediate budgeting problems apart, the new Government will face a major challenge in trying to place the Nigerian economy on a sound long-term footing, diversifying away from the present over-dependence on the oil sector.

The most pressing, but also most complex, problem area is agriculture. Production of Nigeria's major export crops has either stagnated or declined in recent years, while food output has not kept up with the population increase. Food has been making up a larger and larger share of its import bill.

To make the economy less dependent on imported consumer goods, domestic industrial production and foreign investment need stimulating, yet one of the

Promises

● **The Budget Deficit:** The new Government will have a lot of political promises to keep but limited resources with which to do so. Although Nigeria has maintained a large excess of revenue over recurrent expenditure since the oil boom began (N3.4bn is being transferred this year to the capital account), it has in the past few years run up substantial overall budget deficits to finance its development plans. This year it has budgeted to borrow N1bn internally and N1.2bn externally, and it could be imprudent for the civilians to exceed these already substantial sums.

The emphasis of the offshore borrowing programme has shifted away from the two "jumbo" Eurocurrency loans for \$1bn and \$750m raised during the past two years. There were substantial difficulties in negotiating the second of these,

Maturity

ended on a messy note when the Federal Electoral Commission—in a controversial interpretation of what constitutes 25 per cent of the vote in two thirds of 19 states—declared Alhaji Shehu the winner on the first round, a decision immediately challenged by his opponents.

Chief Awolowo, the runner-up, even tried to get the decision overturned in court, arguing that the NPN had needed to secure 25 per cent in 13 states for a first round victory and this it had failed to do.

However, President Shehu clearly had far broader popular support than any other presidential contender. The Commission's ruling thus satisfied the spirit, if not the letter, of the constitution. It also avoided a second round ballot in an electoral college made up of the parliamentarians, which could have been seriously divisive and produced large-scale attempts to buy votes.

Yet the NPN's victory is far from total. In both houses of the federal assembly it is the largest single party but neither does it have a majority. Clearly, it will need to form some kind of working alliance with one or more of the other parties. The most likely partner is Dr. Azikwe's NPP,



That will be no simple task. Alhaji Shehu is one of Nigeria's most respected and experienced politicians, but he lacks charisma, and a question mark remains over the extent to which he will be able to exert authority on the galaxy of political heavyweights in his party.

No less than on the President, responsibility for ensuring the survival of the new system lies on the shoulders of the other four party chiefs, particularly Chief Awolowo, the runner-up and undisputed leader of the Yoruba people.

Chief Awolowo has never disguised his long-standing ambition to be President. Having failed now, will he be prepared to be a good loser and help make the new system work?

The fact remains that no matter how good Nigeria's new constitution turns out to be, it is only as good as the men who are working it.

Those men are outwardly the same ones who saw the first republican crash around them in 1966. But they have also lived through 13 years of military rule and know that while Nigeria's highly politicised army is returning to barracks, it will be watching over their shoulders and judging them. It should be a sobering thought.



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NIGERIA IV

Election campaign

Old times return

CENTRAL LAGOS on a hot afternoon in February and a group of drummers and dancers are busy at work. They are building up an atmosphere for a political rally, weaving in and out of the crowd which has gathered patiently to await the arrival of the Presidential candidate. "Victory!" shouts a cheer-leader. "Power to the people!"

There is a relaxed, jolly atmosphere about the proceedings, rather like a friendly football or baseball match. The sporting impression is reinforced by the many people wearing neat little jockey caps in the party colours—black, yellow, green and red—or Nigerian People's Party badges.

Finally, after delays lasting more than an hour, comes the moment for which everyone has been waiting. A tan Mercedes nudges its way through the crowd and from 2,000 throats comes forth a long low cry not heard at a party political rally in Nigeria for 13 years: "Zikiki!"



A new way of campaigning: this villager attached a poster of his candidate to his fan

Zik, or, to be more formal, Dr. Nnamdi Azikiwe, Nigeria's first President, is back on the campaign trail, the leader of one of the five parties contesting the country's civilian rule elections.

This was the scene at just one of thousands of rallies held across Nigeria during the past year of political campaigning. For older people, who could remember the political era which ended with the military coup of 1966, it must have seemed just like old times. For the generation which has grown up knowing nothing but military government, it must have been rather confusing. But whatever it was, Nigeria's return to party political activity was never boring.

The year was marked by constant intrigue; by the formation, near formation, or undoing of alliances; by the trading of interests; and by repeated challenges by disgruntled politicians to the rules of the game.

Happily, however, the year was also marked by a singular lack of serious violence. Given Nigeria's turbulent political past, there were grounds for concern that major trouble could develop during the campaign. But with the military breathing down their necks everyone was on his best behavior.

Concern over possible violence must have been at the back of Gen. Obasanjo's mind on September 21 last year when the Head of State announced the lifting of the 13-year-old ban on party political activity. "We must subjugate our passion, emotion and greed to wisdom and reason," he declared. Parties must not "embark on the politics of deceit, false hopes, empty promises and unattainable goals which eventually lead to unrealistic expectations, bitterness, discontent and the unhappiness of the electorate."

But in the exuberant atmosphere which followed his broadcast, many would-be politicians set up small parties and found themselves unable to resist making the most impossible of promises. All vowed to improve on the works of men, but some even suggested they could improve on the works of God (who naturally, supported their party).

Thus it was that one party promised to halt the advance of the Sahara desert and push it back. Another vowed to eradicate the vermin of sectionalism. A third simply said it would eradicate vermin (and mosquitoes) within a mere 12 months. The indications were that many Nigerians, made cynical by the unfulfilled political promises of the 1960s, took these claims with a healthy measure of scepticism as party after party crowded into the arena. Finally, there were more than 50 political groups, ranging from major parties with a clear chance of victory to small ones with titles such as the Movement for the Eradication of Poverty and Promotion of Justice. Even Fele Anikulapo-Kuti, the pop musician, set up his own party.

The spirit of the times was caught neatly by Canada, a columnist in the newspaper New Nigerian, who announced to "the general public and my hordes of well-wishers, admirers, bootlickers, hangers-on and just plain parasitical nuisances that I, Comrade Chief (Dr.) Alhaji Candidate will officially launch my own national party on the 24th November, 1978. . . ."

"In taking this momentous step I assure our poor, downtrodden, maltreated, exploited, etc., etc., suffering masses that as soon as I am firmly installed as Mr. President, all their sufferings will be immediately wiped out, finished, kaput!"

However, by the turn of the year the campaign had become more serious in tone and more ordered in character. The candidates in which the politicians were presenting their intoxicating ideas also had a distinctly musty appearance; that the "new" political parties bore a marked resemblance to those of the 1960s.

Dr. Azikiwe strengthened this impression by making the campaign a gaffe of referring to his new party by the name of his old one. "Ladies and gentlemen," he told a rally in Lagos, "I want to present to you the standard bearer of the NCNC — Pause. "Sorry, I beg your pardon. The NPP!"

In fact the 13 years of military rule had wrought some major political changes and it was both unfair and inaccurate to label the new parties as simply carbon copies of the old. The most important of these changes was Nigeria's new constitution. This laid down that parties must be national in character and that anyone wishing to become President on a first ballot must not only get the

highest number of votes cast nationwide, but also at least 25 per cent of votes in two-thirds of the states.

This meant that politicians could not simply rely on support in their home base. They must go out and canvass backing throughout the 19 states. This in turn affected the character of the parties they led.

Nowhere was this process more marked than in the NPN. Its northern predecessor, the NPC, had been a chauvinistic, inward-looking, defensive party based on the north. The NPN from the start tried to be a party with an appeal which stretched far beyond the borders of the old north and, as the election results finally demonstrated, it achieved this.

The manifestos issued by four of the five parties (the PRP being the exception) were all remarkably similar. All laid strong emphasis on providing greater educational opportunities, improving the lot of the farmer and agricultural productivity, and on revitalising the country's much-pilloried public utilities. "The present era in which telephones are mere adornments in homes and offices will be brought to a speedy end," declared the UPN.

Each manifesto laid a slightly different emphasis on each goal. The NPN, for example, laid particular stress on foreign investment in its industrial plans, while the NPP had the clearest ideas of what should be done to revive agriculture. The UPN was the most bombastic: "We fearlessly declare that, after very thorough thinking and searching, we have the plan that can and will surely set Nigeria on the swift road to greatness, wealth and social justice."

The parties have been criticised in some quarters for producing such similar manifestos, but this is unjust. Given Nigeria's deeply entrenched capitalist spirit, the constraints of development policy and a strong economic guidelines laid down by the military, it is hardly surprising that there should be a concurrence of views. Where the documents can be faulted is in the cynical lack of thought which some display.

It is harder to throw this accusation at the PRP, which laboured long and hard before finally giving birth to its manifesto a few weeks before elections. It was the only one of the five to give a serious analysis of the changes wrought by the military and the problems they are leaving behind. It was also the only one to put forward an alternative, Socialist-orientated, development model, although even its suggestions were hardly revolutionary. Just about its most radical idea was for the State to "take control of the commanding heights of the economy, particularly banking, insurance and heavy industry."

In so far as any one issue was seriously debated during the campaign, that issue was education. The origin of the debate was the UPN's claim that it would introduce free and compulsory education at both primary and secondary levels from October 1. The other parties all said they would work towards the same goal, but dismissed the UPN's claims as utterly unrealistic.

Unfortunately there was less discussion of the purpose of education. At the height of the controversy, newspaper columnist Sully Abu asked what should be the goals of free education. "What will be its ideological base? What will happen to the hordes of people turned out by such a scheme?" From the politicians there came no answer.

The quality of debate was particularly poor when it came to matters economic. Take, for instance, the GNPP manifesto which declared that Nigeria had borrowed "astronomical sums

of money from the International Monetary Fund." In fact, Nigeria has borrowed nothing from the IMF, although it has borrowed substantially on commercial terms from the Euromarket.

Those Euroloans also came in for criticism from Dr. Azikiwe, but his argument bore little relation to economic realities. He condemned the military Government for going "cap in hand" to look for Euro-dollar loans when the pages of Nigerian newspapers showed that stocks and shares for sale in Nigeria were oversubscribed. "This shows," he said, "that there is enough money in the country for all the Government's needs."

However, the campaign was not won or lost so much on party manifestos and economic policies as on a host of other interlocking factors far less easy to pin down. They included the personalities of the politicians, their past conduct and—particularly important—their future ability to deliver the rewards for giving them support. Equally potent, and in many areas more so, were the ethnic, regional and local rivalries the politicians could play on.

Much of this was hidden from view, but the tip of the iceberg could be seen in some of the abuse poured on rival candidates for their personalities and past conduct. Zik, for example, had to defend his ambiguous role in the civil war, when he started on the Biafran side and ended up in exile in London. Awolowo, highly unpopular in the east for his role before and during the civil war, published a pamphlet entitled "Does Awo hate the Ibos?" The answer, of course, was no.

Finally, the campaign was won or lost in the grueling slog of travelling around this vast country month after month after month; bumping along dirt tracks to remote spots; sharing a dance and palm wine with villagers or cola nut with headmen; promising to build a new road here, a post office there.

By the final two months of the campaign, there was a distinctly ragged air about all the parties. This was hardly surprising, since most people had expected the elections in April, whereas the military finally convened them in July and August.

But the campaign did have one final kick in its tail—a threat that both Dr. Azikiwe and Mallam Aminu would be disqualified from standing as President.

The first sign that this possibility was looming came in an announcement by FEDECO that it was not granting special security protection to these two candidates because it did not seem they had paid their taxes in accordance with the electoral regulations.

Dr. Azikiwe immediately went to court in his home State of Anambra and obtained a ruling that he had paid his taxes in accordance with the law.

FEDECO is not bound by court judgements but when it finally came to vet all candidates, it gave Dr. Azikiwe conditional clearance to stand for election. But it disqualified from the poll more than 800 candidates at all levels, largely for failing to clear the tax hurdle.

One of these was Mallam Aminu, who then sought and obtained from the courts in Kano a ruling that he had paid his taxes. With only days to go before the Presidential poll, FEDECO yielded and gave him permission to stand.

It was a messy end to the campaign and led to some severe criticism of FEDECO and the vetting process. It was argued that the vetting process should have given its ruling earlier, so that two of the five parties would not have come into the final weeks of campaigning not knowing whether their Presidential candidate would be allowed to stand.

M.D.

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Election results

Much food for political analysts

THE RESULTS of Nigeria's general elections — the first major nationwide poll since 1964 — provide a rich insight into political continuity and change in one of Africa's most complex societies.

The outcome of the five polls — for a federal senate and house of representatives, for 19 state assemblies and Governors, and finally for a federal president — will provide political scientists with years of research material. But on even the most cursory of examinations, three major features stand out from the results:

● The emergence of the National Party of Nigeria (NPN) as a political movement with a significant following across the country, stretching far beyond the northern home of its Presidential candidate, Alhaji Shehu Shagari. As its name suggests, the NPN proved itself to be Nigeria's first genuinely national (as opposed to regional) party.

● At the same time, the results show strongly the continuing importance of tribal, regional and clan loyalties in voting patterns. This is seen most clearly in the south of the country, where the Unity Party (UPN) of Chief Obafemi Awolowo, the Yoruba leader, and the Nigerian People's Party (NPP) of Dr. Nnamdi Azikiwe, the veteran Ibo politician, scored runaway victories in the Yoruba and Ibo heartlands respectively.

● While block regional voting was taking place in the south, the very opposite was occurring in the north, where politics during the 1950s and 1960s had been dominated by the Northern People's Congress (NPC). The NPN, which some see as the heir to the NPC, found itself defeated in several states. Even in the 1960s the former Northern Region was never a complete monolith, but it is even less so now.

From these basic patterns, analysts can reach a wide range of conclusions varying from extreme pessimism about Nigeria's political make-up to extreme optimism.

Many Nigerians, for example, have been disillusioned by the strong ethnic pattern of voting. The disillusion is generally in inverse proportion to the optimism with which people had

awaited the return to party politics, believing that 13 years of military rule would have somehow radically changed political alliances.

Such optimism was, however, never very realistic. Political alliances everywhere are forged out of lowest common factors, and in Nigeria, as everywhere else in Africa, the tribal card is the most obvious one for the politician to play. Even so, it was far from universally used in the Nigerian campaign.

As a counterpoint to a gloomy view of the results two further points are worth noting. First, it is wrong to portray the victory of Chief Awolowo and Dr. Azikiwe as simple tribal gut reactions. Special reasons can be advanced for the success of each.

In the case of Chief Awolowo, contributory factors probably include the sheer magnetism of the man; the extremely efficient manner in which he runs his campaign machine; the popular appeal of his promise of free primary and secondary education; and the creation of 19 states in 1976, which may have taken some of the heat out of intra-Yoruba rivalries.

Dr. Azikiwe's success would appear to be due to a determination by the Ibos to stick together and demonstrate that, with the civil war now well behind them, they are a force to be reckoned with in national life. (It is noteworthy that Ibo vice-presidential candidates figured on the lists of the four other parties.)

The second point is that Nigeria's new electoral regulations, specifically designed to counter the tribal factor, have made politics far more national in character. Looking to the future, this is probably the most important and hopeful result of the poll.

Central to this has been the requirement that for a President to be elected on the first ballot he must not only get the highest number of votes cast but at least 25 per cent of ballot papers in two thirds of the states. The result has been to drive all parties out of their home bases in search of allies elsewhere in the federation, although some were less good at this than others.

No party was more successful

than the NPN, which managed to gain the support of some key minority groups. And with the erosion of some of its expected Northern support, it is likely to rely more rather than less on these groups in future.

The breadth of support for the NPN can be gauged by the result of the Presidential election, in which Alhaji Shehu scored 5,688,837 votes to 4,916,651 for Chief Awolowo, 2,823,523 for Dr. Azikiwe, 1,732,113 for Mallam Aminu Kano of the People's Redemption Party (PRP) and 1,686,489 for Alhaji Waziri Ibrahim of the Great Nigeria People's Party (GNPP). The NPN topped the poll in nine states, won 25 per cent of the vote in 12, and managed to gain 20 per cent in a thirteenth, Kano. It was the winner or runner-up in all but one state of the federation, Lagos.

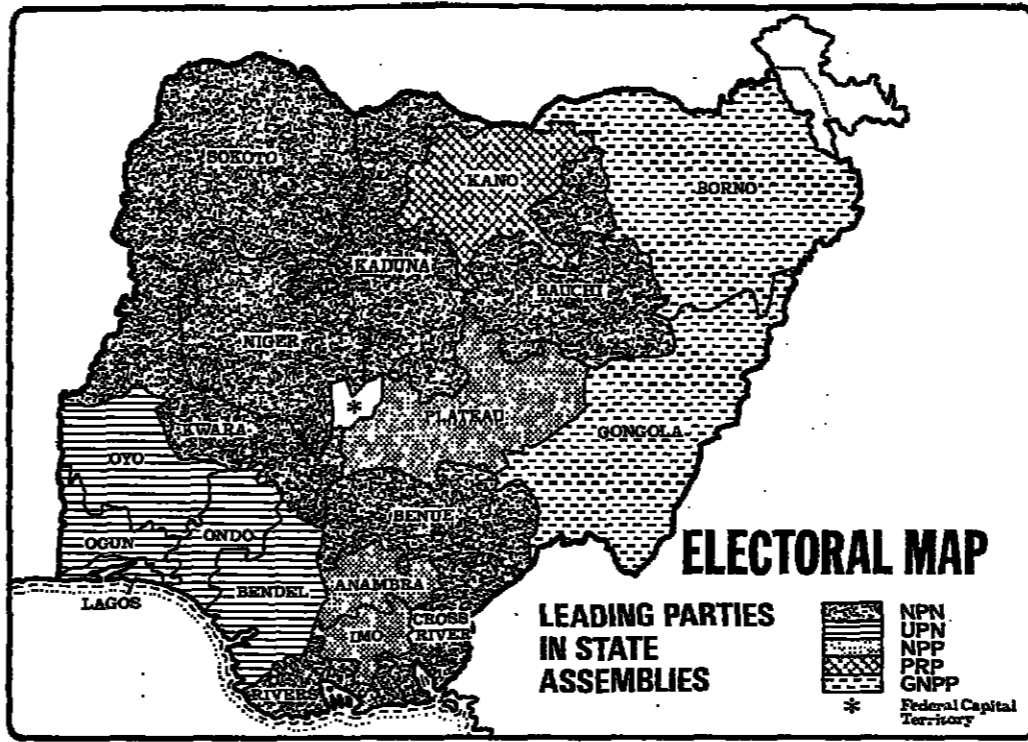
Alhaji Shehu's nearest rival, Chief Awolowo, won five states but could only gain 25 per cent of the ballot in a sixth — and the entire half dozen were contiguous states in the south-west.

However, the NPN did not manage to secure an overall majority in the federal Parliament. It won 38 seats in the senate to 28 for the UPN, 16 for the NPP, eight for the GNPP and seven for the PRP. In the House of Representatives it gained 168 to 111 for the UPN, 78 for the NPP, 49 for the PRP and 43 for the GNPP. (These figures, like all others in this article, are preliminary and subject to minor alteration, depending on the result of election tribunal appeals.)

The election produced one major anomaly. Kaduna state elected a Governor belonging to the PRP but a House of Assembly in which the NPN had a large majority, holding 64 seats to the 35 obtained by other parties combined.

In only one other state are the Governor and an overall majority of assemblymen not from the same party. That is Gongola, in the north-east, which elected a GNPP Governor and an assembly split as follows: 25 to GNPP, 15 to the UPN, 15 to the NPN, 4 to the NPP and 1 to the PRP.

Voting patterns during the five Saturdays of polling remained remarkably consistent,



although there was a slight bandwagon effect in each state in favour of the party which did best there in the first ballot.

Voting was also remarkable for the persistently low turnout. Only 26 per cent of registered voters cast ballots in the first poll, for the federal senate, and a mere 35 per cent in the final, Presidential election.

No one map can do complete justice to the complexity of the election results, but the one printed with this article, showing the party which polled the highest number of votes in each state assembly election, probably gives the best guide to each party's areas of strength.

Unless otherwise stated, the figures used in the following state-by-state analysis of election results refer to balloting for the local houses of assembly.

In the south-west of the country, the major surprise was the solid backing shown for Chief Awolowo's UPN in the predominantly Yoruba states. Chief Awolowo has always been a man who arouses strong passions — against as well as for — and in the 1960s he faced

strong competition in some parts of the West from the Nigerian National Democratic Party (NNDP). Former members of the NNDP now hold senior positions in the NPN, but they could not bring out the vote. The UPN swept the Yoruba heartland states of Oyo (117 seats to nine for the NPN), Ondo (65 to one NPN) and Ogun (where it took all 36 seats). For the first time in his political career, Chief Awolowo even won the votes of Ibadan, the capital city of Oyo.

The UPN also swept the board in Lagos state (36 seats to none for other parties), where in the 1960s it would have encountered competition from Dr. Azikiwe's old National Council of Nigerian Citizens (NCNC). In Bendel, which has a very mixed population, the UPN scored a narrower victory over the NPN, which suffered internal leadership problems during the campaign. (The UPN gained 34 seats to 22 for the NPN and four for the NPP.)

In the former Eastern region, Dr. Azikiwe's NPP predictably

scored comfortable victories in the Ibo heartland states of Imo and Anambra. It did best in Imo (winning 79 seats to nine for the NPN and two for the GNPP), but the results both here and in Anambra (73 to the NPP to 12 for the NPN and one for the GNPP) seemed to show a degree of Ibo reserve about Dr. Azikiwe. The NPN did well to gather the support it did, particularly in Anambra, where its campaign played on demands for a separate Wawa state.

In the southern minority states of Rivers and Cross Rivers — once part of the Eastern region, governed by Dr. Azikiwe's NCNC — the NPP did not do so well, in considerable measure because of local resentment against the Ibos. The NPN, and, to a lesser extent, the GNPP, stepped into the breach. In Rivers the NPN won 26 seats to 15 for the NPP and one for the UPN, while in Cross Rivers the NPN won 58 to 16 for the GNPP, seven for the UPN and three for the NPP.

But it was the former Nor-

thern region which provided many of the most fascinating results. The NPN in the north — whatever its image elsewhere — was firmly regarded as the party of the Fulani-Hausa establishment as the direct descendant of the old NPC.

It was challenged by two other northern-based parties: the PRP of Mallam Aminu, widely regarded as a reincarnation of the Northern Elements Progressive Union (NEPU) which this intellectual reformist led in the 1950s and 1960s; and the NPP of Mallam Aminu had long been a contender in his home city of Kano, but now he was trying to capture a wider following.

The other was the GNPP of Alhaji Waziri, which like all the parties, assumed different characters in different states. In Alhaji Waziri's home state of Borno, it had appeal as a Kanuri nationalist movement (similar to that of the Borno Youth Movement of the 1950s) united against longstanding Hausa-Fulani domination, supposedly represented by the NPN. In the Hausa-Fulani states themselves, notably Sokoto, it could appeal to dissident elements as a reformist organisation.

Faced with this twin challenge, the NPN had little trouble in taking the backwater states of Niger (winning 28 seats to two for the GNPP) and Bauchi (45 seats to nine for the GNPP, four for the NPP and two for the PRP).

Elsewhere, things were not so easy. It even faced a substantial challenge in Sokoto, Alhaji Shehu's home state, where the GNPP got in early at the grassroots and gave the establishment a scare. In the end the state swung behind its son, with the NPN winning 92 seats to 19 for the GNPP.

The strong challenge presented to the NPN in Kaduna, where the PRP managed to win the Governorship, stemmed in part from rivalries between the state's two major emirates, Katsina and Zaria. The NPN was regarded as tilting towards Katsina, which lost it a lot of votes in Zaria, and it had the added problem of a controversial gubernatorial candidate.

The PRP did even better in Kano, where it projected its backing far beyond the ancient

city walls and into the countryside, winning 123 seats to 11 for the NPN, three for the GNPP and one for the UPN. This result, perhaps more than any other, points up the changing face of northern Nigeria.

Economic growth, local government reforms and greater education have all played a part in breaking down the traditional loyalties which once held sway here. The people of Kano have now given a massive mandate to a party which has long campaigned against the Emirates system and for both women's rights and a form of socialism.

A different aspect of this fracturing of the northern power structure was seen in Borno, where the GNPP scored an easy victory (58 seats to 12 for the NPN and two for the PRP).

It also did best in the minority state of Gongola, winning 25 seats to 18 for the UPN, 15 for the NPN, four for the NPP and one for the PRP.

Finally, the NPN and the NPP fought an exciting battle for the predominantly non-Muslim peoples of Benue and Plateau. In the event, Plateau swung behind the NPN, which won 35 seats to 10 for the NPP and three for the GNPP, largely because of the personality of Solomon Lar, the NPP gubernatorial candidate.

But it was Benue which provided one of the most fascinating contests of the entire election. In the 1950s and 1960s, this home of the Christian Tiv people had been the stronghold of the United Middle Belt Congress (UMBC), led by the young J. S. Tarka, who took a strong anti-NPC line.

For the 1979 elections, however, the now middle-aged Chief Tarka threw in his lot with the NPN, in spite of the former NPC men in its leadership. The question was whether he would be able to take his people with him in this turnaround, or whether they would follow Paul Unonno, a young politician who had tried to take on Tarka's mantle.

In the event, age and experience triumphed, with the NPN winning 48 seats in Benue to six for the GNPP and none for the NPP.

M.D.

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Balance Sheet Extract—Use of Funds					
Cash and short term funds	447,638	400,423	374,443	424,876	300,763
Cash reserve deposits	49,531	47,824	75,758	—	—
Stabilisation securities	38,919	29,019	8,340	—	—
Quoted investments	1,042	1,042	26,723	22,503	6,070
Loans and advances	703,004	582,298	445,072	331,677	182,495
Other assets	22,080	18,033	12,053	7,907	7,651
Fixed assets	22,954	15,097	10,912	8,377	5,643
Total assets	1,285,168	1,093,736	953,301	795,340	502,622
Deduct:					
Accounts payable including items in transit, taxation and dividends	86,106	48,681	26,082	47,024	19,202
	1,199,062	1,045,055	927,219	748,316	483,420

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NIGERIA VI

The new President

A cool approach



Nigeria's new President, Alhaji Shehu Shagari, who takes over today as Head of State

Alhaji Shehu Shagari, Nigeria's new President, is one of the country's most respected politicians and a man whose experience as a Federal Minister stretches back 20 years. A distinguished poet, he has held most of the key Federal Government portfolios including Finance.

A gentle soft-spoken man and a devout Moslem, he was chosen to be the Presidential candidate of the National Party of Nigeria (NPN) at a congress last December, defeating four other political heavyweights for the position.

He will bring to the new and extremely demanding job of executive President some important qualities, including a flair for administration. His long and broad experience of Government departments will stand him in good stead as he begins to exert Presidential control over Nigeria's tortuous bureaucracy. It will also have instilled into him a knowledge of the art of the possible.

Another important asset will be his cool and rational approach to problems and his refusal to be drawn into making rash promises which cannot be kept.

However, he has other qualities which could prove to be weaknesses in an executive President. He is not a great orator and lacks the charisma which could be useful in channelling the immense energy of Nigeria most constructively. He has frequently acknowledged that he did not intend to stand for President but was pressured into doing so. Although it is clear from his public appearances that he has been growing into the role of a leader, a question mark remains over the extent to which he will exert authority over the other political heavyweights in his party.

Born in Shagari village in Sokoto State in May, 1925, the new President began his career as a schoolteacher and took up politics in the early 1950s. The first of his ministerial appointments came in 1958, when he was briefly acting Federal Minister of Commerce and Industries. The following year he became the first Federal Minister of Economic Development.

Portfolios

Between then and the military coup of 1966, when he retired to his 400-acre farm in Shagari, Alhaji Shehu held the federal portfolios of Pensions, Internal Affairs, Health and Works. He returned to federal office in 1970, becoming Commissioner for Economic Development, Rehabilitation and Reconstruction, playing an important role in post civil war reconstruction.

The following year he became Commissioner of Finance in succession to Chief Obafemi Awolowo and held this position until just before the overthrow of General Gowon in 1975. During this time he became a Governor of the World Bank and the IMF. More recently he has served as chairman of the French automobile group Peugeot in Nigeria.

In conversation, one of the new President's most striking qualities is a thoughtful open-minded pragmatism. This came through strongly in a recent interview with the Financial Times when he expressed the following views.

On Rhodesia: "I do not want any intransigent from any group, including Britain, the Patriotic Front or others. All groups have to come together and iron out their difficulties. If Britain had looked at it objectively earlier, without bias, it would have been solved a long time ago."

Nigeria's Foreign Policy: "Our foreign policy will be based of course on the interests of Nigeria and Africa and we are not going to limit our interests to the problems of Nigeria alone. Our interests extend far beyond the borders of Nigeria. We have interests in Africa and we consider the problems of Africa as our problems."

"But our radicalism will not extend to the point where Nigeria will just jump up and without consultation attack or defend any other country or try to put our own ideas or ideologies across to other people like the Socialist countries are wont to do. They want to spread their ideology even where it doesn't exist... we are not going to want to impose on other people—that's the kind of radicalism that I am not interested in."

Asked about pressures on his Government to grant wage increases, Alhaji Shehu replied: "It all depends on the state of the economy, whether it will take it or not. It is in the interests of the workers themselves to determine the situation of the economy to see if it will take another wage increase. The important thing, I think, is to allow for free bargaining between workers and employers and to make a deliberate effort to ease the problems of the worker with regard to his basic needs, like providing cheap food and doing something about high rents, and

of course the question of easy transportation. These things are what worry the workers more than having a wage increase. "I do not consider his getting more money immediately will solve his problem. What it will do is to encourage inflation. But we are going to examine what we can do without aggravating inflation."

FT—The civil service is often accused of inefficiency. Will you be trying to improve it?

Alhaji Shehu—I don't think our civil service is inefficient. We have an efficient civil service in my estimation. All you need to do is to give them more encouragement, get them more involved and put in more discipline. Once you do that efficiency is assured.

FT—Will you lift the import restrictions?

No, not unless it is necessary. Of course we will have to examine what is banned to see if there are good reasons for it. Others not so pressing we may relax. But it all depends on the economic situation.

FT—You have made the revitalisation of agriculture a cardinal point of your policies. How are you going to do that?

We want to diversify the economy by being less depend-

ent on oil. It will take some time of course before agriculture takes off, but we want Nigeria to be really an agricultural country as it is supposed to be.

FT—Why do you think you can succeed where others have failed?

They forgot to lay down the necessary facilities for real agricultural expansion. What is important is to make life in the rural areas more tolerable for those who stay on the farm. Why do people leave the rural areas? It's because they can't get jobs.

They just won't stay there because they find life intolerable. No water for drinking, no electricity, no medical facilities, nothing. But when you make a real effort to provide these things, small as they are... people in rural areas are happy to stay there.

FT—You have said you would like to encourage foreign investment. What specifically are you going to do?

I cannot tell you the details but they are things generally known which we will intensify. We want to create an atmosphere of confidence for the investor coming into Nigeria.

What entails confidence in the first place is stability. We will try to ensure stability and peace and we will try and create the incentives necessary for investment in the way of allowing tax incentives for various industries... allow for easy repatriation of profits... and try to create confidence in governmental policies... so that once we make a decision we will stick by it and not keep changing it from time to time.

FT—Would you relax the indigenisation laws?

I don't think this is what worries the investor. Nigerian participation is absolutely essential in most of these things. Whether you relax it or tighten it, what the investor is really interested in is that you keep to your word.

FT—Did you agree with the nationalisation of BP?

I don't know the full facts because I am not in government. But I feel that any company or organisation which defies the Government's policies or directives has to be dealt with in the proper manner. Whether what BP did was in defiance of the Government I am not in a position to know.

Mark Webster

The constitution

A focus for loyalty

WHEN THE Constitution Drafting Committee, under Chief Rotimi Williams, QC, was appointed by the Murtala Muhammed Government in 1975 to produce a draft constitution for civilian rule, few expected that its central proposal would be that Nigeria should have an "executive presidency." So deep, it was thought, were Nigeria's tribal and other differences that nobody would contemplate the disposal to a single man of such awesome power; for the President would "have to come from somewhere."

Nigerians were used to the idea of a "ceremonial" President, with a Prime Minister exercising real power. But the drafting committee, and later the Constituent Assembly, decided that the apparent separation of powers under the former system failed to offer Nigeria the focus of loyalty which an executive president could.

The chief executive, and his deputy, should also be directly elected by the people, it was argued, and not draw his authority from the legislature, and be free to draw his Ministers from outside the legislature. It was also argued that if the executive had a fixed term—in this case four years—the uncertainties caused by the constant possibility under the parliamentary system of a "dissolution" would be removed.

It is still not universally understood in Nigeria, even by all senior politicians, that the old system of "government" and "opposition" or of coalition governments has given way to that of "executive" and "legislature." But although the President's party, the NPN, has

only 168 seats out of the 449 in the House of Representatives, and with the other seats divided among four parties, there is no question of President Shagari sharing power with anybody. His problem will be to get his measures through the federal legislature, in course of which his party leaders will have to display considerable political skill.

Powerful

An institution which is new to Nigeria—but the importance of which will be immediately apparent—is the powerful 85-man federal Senate which, with the House of Representatives, forms the National Assembly. Each State has five Senators, so that Niger, with some 15m people, is as strongly represented as Kano with five times that population. Before 1966 Nigeria's Senate was almost powerless.

The new Senate has equal legislative competence with the lower House. But it alone is empowered to approve or reject a number of presidential appointments, notably those of federal Ministers, the federal Chief Justice, and the Auditor-General. Since the NPN has only 36 Senators, this gives the other parties considerable influence in the formation of the administration.

Each House of the National Assembly also has considerable powers of investigation which, it is generally believed, will be particularly exercised by the Senate.

The constitution provides a mechanism for the passage of financial Bills in the event of

disputes between the President and the legislature, or between the two chambers of the House of Chiefs which advise on Bills in the event of dispute between the President and the legislature. But it does not appear to provide a mechanism for disputes between the two chambers in the case of non-money Bills.

State Governors and their deputies are also directly elected. Governors choose their Ministers, called commissioners, from outside the State Houses of Assembly, which must confirm the appointments. As at the federal level legislation approved by the State legislature enters into force even if not approved by the executive, provided it has the support of a two-thirds majority and 30 days has elapsed.

There is no second house in the States. The constitution offers only a minor advisory role to chiefs, through membership of the Council of State, which advises the President on various matters, and the State Houses of Chiefs which advise on traditional and chiefly matters, but may also advise them on matters of law and order.

Some Nigerians feel that the chiefs, who in many areas remain influential and are expected to play a conciliatory role when public order is threatened, should be given some executive power. But those who prepared the constitution and planned the new local government system maintain that if chiefs were given an executive role at any level they would be drawn into party politics and so lose the respect

CONTINUED ON NEXT PAGE

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NIGERIA VII

The states

A changing pattern



Villagers at an NPN election rally in Anambra State

Loyalty

CONTINUED FROM PREVIOUS PAGE

which they enjoy. The constitution contains provisions of a "social" nature but does not, as some members of the Rotimi-Williams committee wanted, declare Nigeria to be a "socialist" State. It provides for universal free education—but only when this is financially possible. It lays great emphasis on national unity and the need, in making public appointments, to have regard to the federal character of the country—even State Governors are enjoined to "recognise the diversity of the peoples" within their States when making appointments. A long list of "fundamental rights," ranging from the right of association to the right to remain silent after arrest, is included in the constitution. Any citizen may apply to a High Court for redress if he considers that these provisions are being contravened. There are no provisions specifically covering the Press, as many wanted. The courts also have the difficult task of interpreting the constitution and adjudicating in disputes between the Federation and a State or among States. To allow for the hearing of appeals from the Sharia and customary courts, which deal with the great majority of civil cases in Nigeria, the Supreme Court and the Federal Court of Appeal must include justices learned in Islamic personal law and in customary law. Another new feature of the constitution is the power of supervision over political parties given to the Federal Electoral Commission (FEDECO), a body whose chairman is appointed by the President, subject to confirmation by the Senate, and which, as well as five members appointed individually, has a representative from each of the States. To be allowed to participate in elections parties must be registered by FEDECO. To be registered they must satisfy FEDECO of their genuinely national character—the tests include the composition of their governing bodies, the opening of membership to all citizens without exception and the absence of any particularist emblems, names or mottoes. FEDECO can audit in detail the accounts of parties, and it is the agent which distributes to them official funds to assist them in conducting elections, an innovation intended to avoid the previous dependence of Nigerian parties on rich individuals. Some N2.5m was distributed this time. The restrictive provisions of the Constitution about parties are intended to avoid the tribalism and regionalism which affected Nigerian politics before 1966. Such provisions can obviously be circumvented; support given in the recent elections to all parties except the NPN was very localised. The Electoral Commission did, however, disqualify a number of political associations before the election. Nigerians still say that the breakdown of civilian rule before 1966 was the fault not of a defective constitution but of the politicians who ruled under it. But the new constitution, with its emphasis on national unity, its use of the executive president as a focus of loyalty, and its safeguards, seems to be a better vehicle for Nigerian politics than was the former. Perhaps nothing in the constitution is as important for Nigeria's political health as the division of the country into 19 States and the sense of national identity which has grown up under the military regimes. But the constitution, worked out entirely by Nigerians, even if borrowing, as any constitution must, from other countries, cannot be accused, as the former civilian constitution was, of being an automatic reflection of British influence. Nigerians have now made their own constitutional bed. They must now prove that it fits them.

David Williams

RELATIONS BETWEEN the new Federal Government and the administrations of Nigeria's 19 states will be one of the most important and fascinating aspects of the return to civilian rule. For the make-up of the Nigerian federation and the balance of power between the centre and the states has changed dramatically during the 13½ years of military rule and is now about to change again. At the time of the 1966 military intervention, Nigeria was made up of four powerful regions. In 1967 the Gowon Government divided these into 12 states and in 1978 the 12 states were further sub-divided into 19. This process naturally enhanced the power of the centre, a development intensified by the growth of the oil industry, which placed great financial power in the hands of the federal authorities. In addition to these centralising factors, Nigeria has been in effect a unitary state for most of the 13½ years of military rule, since no military regime can tolerate the division of power which federalism means. Indeed, during the first months of military rule in 1966 General Aguiyi-Ironsi accepted insensitive advice to abolish the regions and formally establish a unitary Government. This was short-lived but contributed to his downfall. The succeeding Gowon military regime allowed considerable decentralisation, even devolution, to the 12 states which it created out of the regions in 1967 on the eve of the civil war. The apparent immunity from control by Lagos which the military governors of these states enjoyed in the later years of the Gowon regime fostered the idea that Nigeria was still a federation. The Murtala Muhammed Government ended this illusion in 1975 by making it clear that state military governors—and this was true of the "military administrators" who followed them—were armed forces officers temporarily posted to state capitals, responsible only to the Chief of Staff, Supreme Headquarters, and liable to instant re-posting or recall. But in fact since the army intervention on January 15, 1966, the Federal Military Government (FMG) had always been in a

position to override a state government. Under the new constitution the President has no such power as the FMG has exercised over the state administrations. Relations between the civilian Federal Government and the states could be one source of strain for the new Administration. To understand how Nigeria has come to have 19 states it is necessary to go back to before 1966 when the country was a federation of an unusual, unbalanced kind. One region, the north, covered well over half the country's area, and contained half its population. Since the Northern People's Congress (NPC) had, from the start, dominated the northern region, politicians in the southern regions assumed naturally, if without any long term assessment, that therefore the NPC, senior partner in federal coalitions since ministerial government began, would dominate the federation politically in perpetuity. Much of the pre-1966 tension sprang from this assumption. **Divided** When the regions were divided into 12 states in 1967, six were formed out of the northern region and six out of the southern regions, thus preserving a "north-south" balance. But the balance was illusory. Two of the northern states, among whose peoples there had been a powerful demand, supported by southern-based parties, to break away from the predominantly Muslim northern region, were largely non-Muslim. Two of the three states formed out of the eastern region separated the non-Ibo people from the dominant Ibos of the region. The mid-west region simply became a state, and although small areas were excised to make Lagos capital territory into a state, the western region's status was similarly unchanged. This division, however, threw into relief yet further differences among groups forming the new states. Demands for further division of the new states were widespread. When it took over in 1975, the Murtala Muhammed Government set

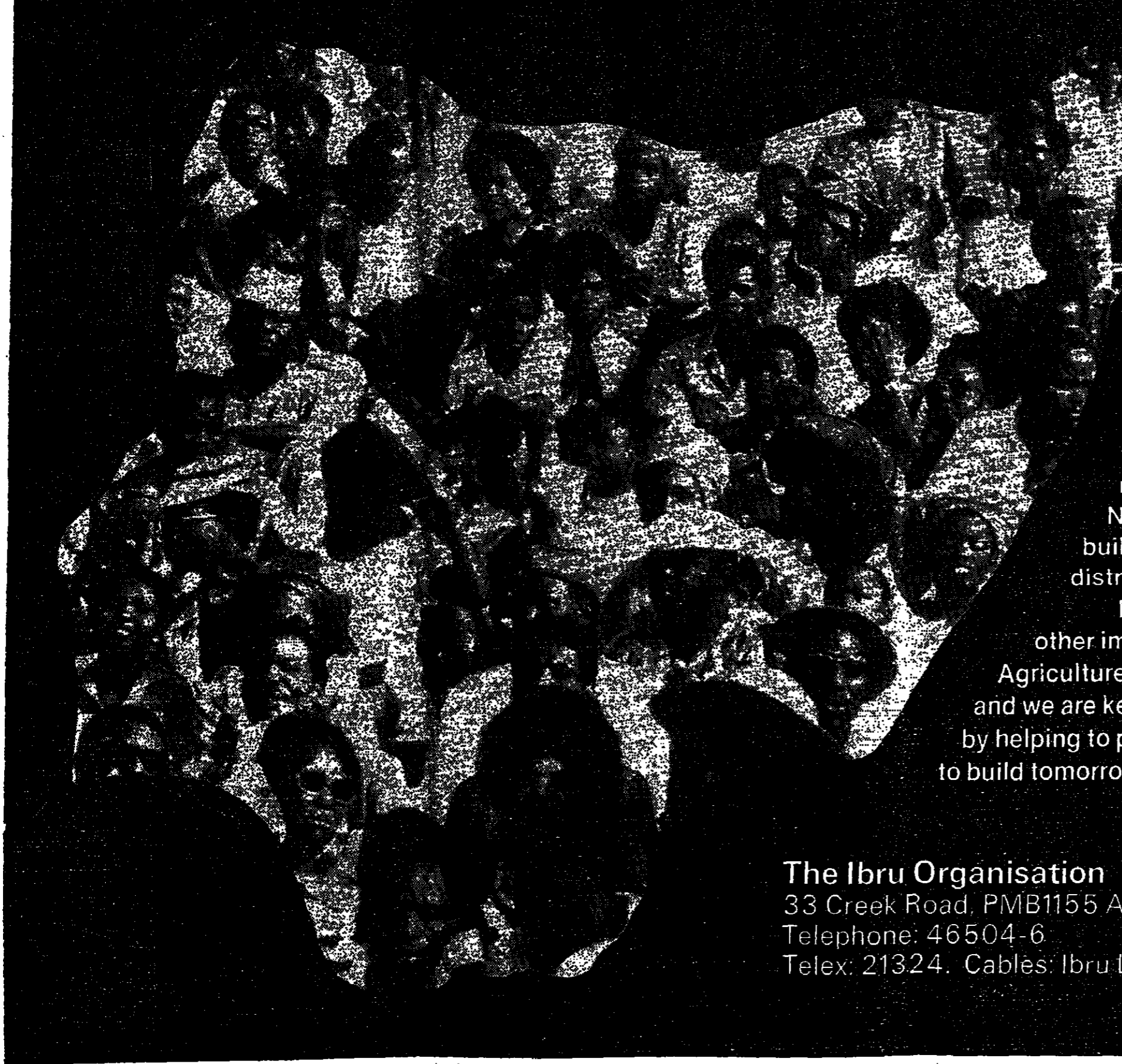
up a panel to examine the strength of these demands. The result was the creation of seven new states, while all state boundaries were revised. Creation first of 12 and then of 19 states strained Nigeria's administrative resources and increased the cost of government. It is said, on the other hand, to have brought this level of government, which for most citizens is highly important "nearer to the people" and to have inspired development in previously neglected areas—even if at first much of the development consisted of building offices, etc. at new state capitals. But politically the division of the old regions, it is maintained, has for ever ended the "imbalance" which made the system unworkable before 1966. Many states have populations much greater than those of several independent countries—Kano alone has a population of over 10m. And the demand for new states is far from satisfied, although Nigeria can afford few more. But for politicians a new state, with yet more political jobs, and the equal representation in the Senate which all states enjoy, is attractive. The Federal Military Government banned any agitation for more states after it had increased the number to 19. Their creation was not a major issue in the election campaign and the new constitution makes the creation of new states very difficult because of the intentionally Byzantine procedure it enjoins. But at least two more seem likely to be created. Even if the break-up of the former powerful regions had not increased the strength of the Lagos government, and if there had been no military rule, the Federal Government's position vis-à-vis that of the regional governments could have been transformed by one development—the growth of oil production. Even the earlier emphasis in the division of revenues between the Federal and the Regional governments on the principle of "derivation"—that states should benefit in proportion to the revenue engendered inside their borders—would have strengthened Lagos against the North, where there is no oil. But oil revenues, now by far the most important source of public funds, have come increas-

ingly under exclusive federal control. And now not a single state can be said to have any fiscal independence. Nonetheless, until the current financial year state governments have shown astonishing financial discipline—budgeting for deficits which they were confident the Federal Government would meet. Under the statutory system of allocation of federally collected revenue they are entitled to funds which often exceed half their estimated revenues. But they also receive ad hoc, particularly for education and agriculture, other grants which raise the federal contribution to their revenues to 80 per cent or more. In addition they benefit from federal loans. The have improved their own capacity to raise revenue, but all are financial dependents of the Federal Government. That Government, however, has inadequate machinery, and no constitutional power, to supervise state expenditure of federally received funds. And a State Governor is now elected by the state's citizens. Eleven belong to parties different from that of the President. They include the Governor of Lagos State—one reason, perhaps, why the new administration will hasten the move of the federal capital to Abuja. The President's relations with these Governors will be one of the most interesting features of the new regime. **Discipline** Except for the party discipline which could, with difficulty, be exercised against recalcitrant Governors of his own political persuasion, the President has no apparent sanction against a Governor who pursues policies which the Federal Government believes to be endangering the Federation's finances or stability. Governors and their administrations are subject to constitutional and judicial restraints. But in states where a single party monopolises power these might operate imperfectly. In its provisions concerning the declaration by the President of a State of Emergency in the Federation or any part of it, the constitution implies that co-operation between President and the Governors can be expected—although the President can declare a State of

Emergency in a state if in the President's view, the Governor has failed "within a reasonable time" to ask him to do so when a declaration seems necessary. There are in fact few matters in which state legislation can prevail over federal wishes. The constitution's "exclusive" legislative list of matters reserved to the Federal Government includes not only the management of external relations and such matters as the currency and major commercial activities, but also police, regulation of political parties and the promotion and enforcement of "the fundamental objectives and directive principles" of the constitution. The "concurrent" list of matters in which, officially at least, the federal view would prevail includes power generation, "indigenisation" of commerce and industry, university and certain other types of post-primary education. But all other education, and any matters not included in the two lists, are the exclusive concern of the states, while it would be difficult to override them in matters such as agriculture. In the last resort the President can restrict non-statutory funds allocated to a state or direct the location of institutions or industries to its disadvantage. Any Governor concerned with his state's welfare would seek to avoid a clash with the Federal Government which might lead to such action. In general the President would not wish to prevent a Governor carrying out a policy for which his state itself could raise the funds, even if, for example, the provision of entirely free education at all levels or the provision of housing for certain groups seemed to conflict with the principle of "even development." Trouble could arise, however, if a Governor adopted a policy which, in the President's view, his state could not finance, or would require taxation so heavy as to cause unrest. There is in short no presidential sanction against the folly or incompetence of a Governor. But then the citizens of the state and their elected representatives will learn to apply their own sanctions.

David Williams

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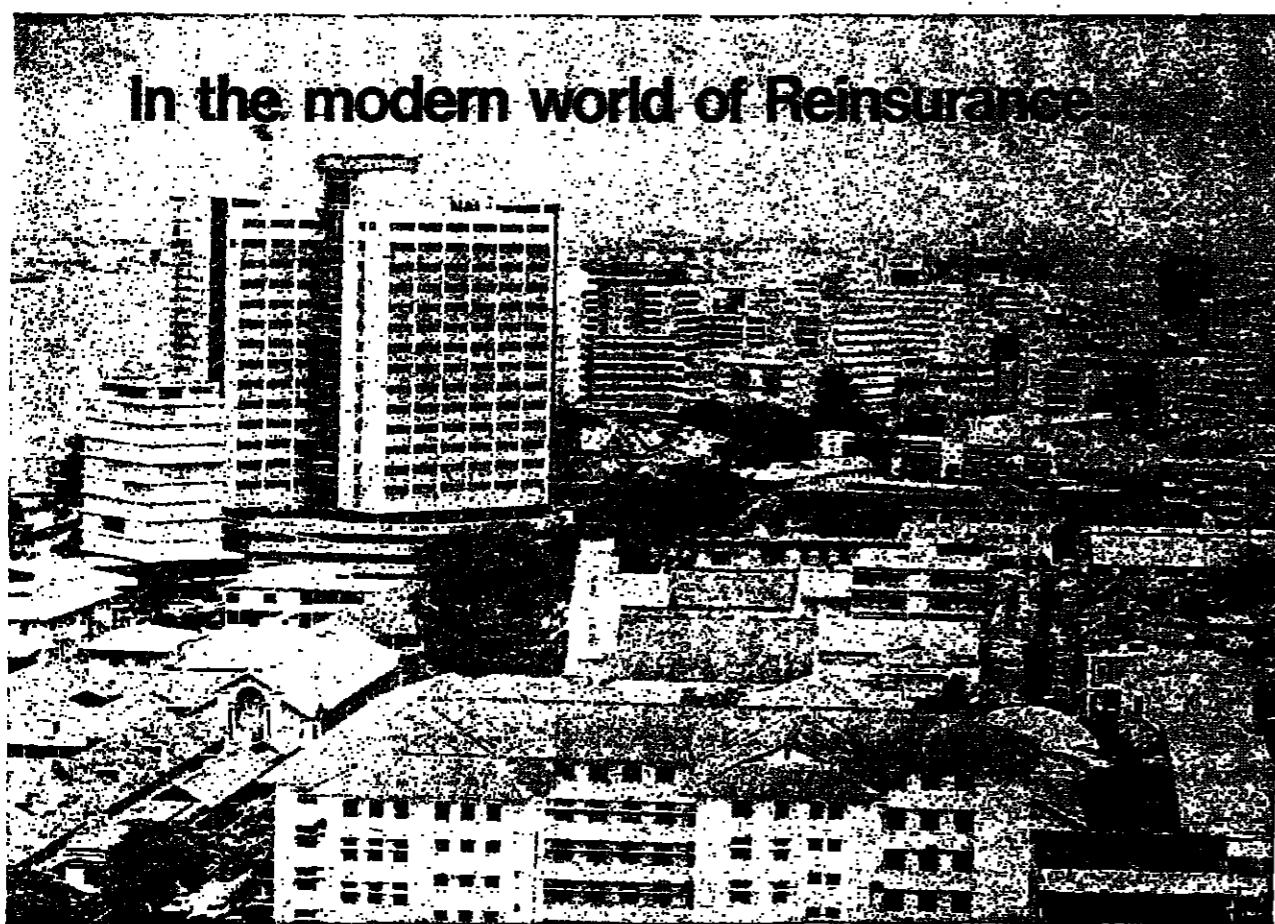
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NIGERIA VIII

The military

Cutbacks continue

AN 800-MAN Nigerian peace-keeping force was flown into the Chad capital of N'Djamena earlier this year to help halt a wave of violence between the country's warring factions.

The move pointed up not only Nigeria's diplomatic importance in Africa, but its military muscle compared to other black African states. It has the largest standing army in sub-Saharan Africa and the second biggest on the continent, after that of Egypt.

However, it is generally acknowledged that the Nigerian army is too large for the country's economic health. In the current financial year, for example, the Ministry of Defence accounts for N520m of the recurrent budget (8 per cent of the total) and N602m of the capital budget (around 10 per cent) and these figures are significantly lower than those for 1978-79.

The size of the army stems from the civil war of 1967-70, when the federal forces rose from less than 20,000 men before the outbreak of hostilities to around 250,000 at the end. Efforts to demobilise afterwards met with only limited success, partly because of opposition within the armed forces themselves.

However, the demobilisation plans were revised a couple of years ago and have been directly put into effect, with considerable success. The precise size of the army is an official secret, but it is now estimated to number less than 150,000 men. The plan appears to be to reduce it still further, to about 100,000-120,000, or even less.

The aim of the outgoing Chief of Army Staff, Lieut-General Theophilus Danjuma, has long been to get a slimmer, more efficient army, properly housed in barracks, where it is easier to enforce discipline. (General Danjuma is retiring from the army with the handover to civilians, and he is being succeeded by Major General Alani Akinrinade, commander of the First Division.)

Given the sensitivity of the demobilisation plans, the attempted coup of February 1978 was due in part to dissatisfaction over an earlier scheme — General Danjuma's programme has been conducted with impressive despatch.

Some of those stood down have been disabled men, while others have been old enough to be retired. A significant number have been retrained for work in the police and customs, while others have gone through resettlement centres. These give soldiers a six-month retraining course, mainly in rural crafts, to adapt them to civilian life.

Most of the soldiers remaining in the barracks which have sprung up outside many Nigerian cities over the past few years. The barracks building programme is near completion (although N118m is earmarked for it in the current budget) and could eventually provide accommodation for around 120,000 troops. The total cost may be in excess of N1bn.

Since the army leadership so strongly backs the demobilisation programme, there seems no grounds here for a conflict between the military and the incoming civilian administration, which would in any case be courting trouble if it tried to cut the size of the force below the strength which the military leadership considers necessary.

But why should the army be planning to halt demobilisation at around 100,000 men? What strategic reasons are there for the country to maintain this still huge force? The answer Nigeria's military leaders would probably give is that while no neighbouring state poses any military threat, the country's role of leadership in black Africa demands that it has a powerful defence force.

Furthermore, they would say that Nigeria must prepare itself for a possible confrontation with apartheid South Africa, which may have a smaller army but is extremely well equipped.

Nigeria's army still lacks sophisticated equipment. For example, its armoured capacity is still limited to British-built Scorpions, although there are signs that it will shortly be acquiring some tanks; the small, 10,000-man navy is about to take delivery of two German-built vessels specifically designed to carry tanks.

Funds

The air force, which is equipped with MIG 21s, is also considering updating its fighter capability, although shortage of funds seems likely to delay this for sometime. It recently signed for the purchase of 12 French-German Alphajet trainers, which should be delivered in about two years' time, and it is also looking into a major scheme for an air defence system.

The MIGs were acquired under the Gowon Government during the civil war when the Soviets agreed to supply the federal side with aircraft while its traditional western suppliers placed an embargo on Lagos.

A Soviet assistance group provides a training programme for Nigerian pilots and maintains the jets. However, recent rumblings suggest the Nigerians are not entirely happy with the service provided, particularly when it comes to the provision of spares. A collision last year between one of the MIGs (with a Soviet instructor and Nigerian pilot aboard) and a civilian air-

craft outside Kano cannot have improved matters.

However, Nigeria is catholic in its military links. Large numbers of officers are now being sent to the U.S. for training. Indian officers are assisting in Nigeria itself with artillery, ordnance and medical training, and some are also attached to the navy. British officers are assisting at the Army Command and Staff College, Jaji, near Kaduna, where they have been joined more recently by Royal Air Force instructors. There are also British officers at the Nigerian School of Infantry.

The return to barracks is bound to be a difficult experience for the military. After 13 years in Government, the officer corps, if not the other ranks, have been deeply politicised. Many have tasted the fruits of power and will have found it to their liking.

There can be no doubting the sincere desire of the present military leadership to see the army back in barracks. Their four-year civilian rule programme has run like clockwork, and they have made special efforts to prepare soldiers for the change: briefings have been conducted at barracks around the country explaining what the relationship will be between the new Government and the civilians. Some retired officers who served under the previous civilian administration were even conjured up to deliver their reminiscences of army-state relations.

Under Nigeria's new constitution, the President is commander in chief of the armed forces. On paper, the role of the military in Government is limited to membership of

advisory bodies. The National Defence Council, which advises the President on defence matters, includes the chief of defence staff and the heads of the three services. The National Security Council includes the Chief of Defence Staff, the Inspector General of Police and the head of the secret police, the Nigerian Security Organisation (NSO).

But there must be a real possibility that another generation of soldiers will stage a coup if the present civilian Government does not manage to maintain stability or acts contrary to what is seen as the army's best interests.

For the immediate future, a more pressing problem than the relationship between army and Government under civilian rule is that between the army and the police.

The Nigerian police force is seriously undermanned. It is estimated this year to comprise just 77,000 men for a population of 80m to 100m spread over a vast country. Furthermore, its transport and communications equipment is poor and compares unfavourably with that of the army. All this means that it is ill-fitted to act as the strong arm of the Government. In the event of a serious outbreak of civil unrest, the army would have to be called on to the streets in force.

Perhaps one of the early questions for the new civilian Government to decide will be dependent on the military or whether it should instead place greater emphasis on building up a strong police force.

M.D.

Trade unions

Important changes

ONE INFLUENTIAL group of Nigerians who purposefully avoided any role in the elections were the trade union officials. For the Nigerian Labour Congress (NLC), which was established formally in February last year, shortly before the ban on politics was lifted, had decided that no union should sponsor candidates or support any party, and that any union official who wanted to stand should resign — as a small number did.

The decision was taken not because the leaders see the unions as non-political bodies, but because they believe that in the past politicians used the weak and divided unions for political advantage and destroyed them as instruments for advancing workers' interests. A united movement free of political ties will be better able, they declare, to fight for its followers; above all, in a country where the Government is by far the most important employer and sets the pace in wage awards, the unions must be free of any commitment to Government leaders. And there is no doubt that the unions relations with their own workers, as well as with the NLC nationally, will be one of the earliest concerns of the new civilian Government.

No Nigerian constitution has changed more outwardly at least — since 1966 than the trade unions. And, although the period of military rule has been far from free of "industrial action," this has technically been illegal for 13 years. Employers must now be prepared to deal with unions whose leaders, although moderate and responsible men, must establish their credentials in the eyes of their members as soon as "free collective bargaining" becomes the rule after years of "wage-freeze." And for the most part they will be very different unions from those which Nigeria knew before 1966.

There were effective unions in the past, notably the Railway Workers Union. There have been general strikes which, after commissions of inquiry, seemed to produce some benefits for wage earners. But trade unionism in Nigeria has been cursed by three problems. There was disunity and rivalry among national groupings (usually associated with different union centres overseas). There was the multiplication of small and feeble unions at plant level — there were over 1,000 unions in 1975. And there was corruption among the union officials.

As late as 1975 there were four feuding central labour organisations in Nigeria. In that year the Murtala Muhammed military Government sponsored a single national organisation, the Nigerian Labour Congress (NLC). Unhappily this did not long survive, and the military Government then set about in earnest to reorganise the trade union movement.

The result was the establishment in 1978 of a "manageable" number of "industrial" unions, organising workers not in accordance with their plants or localities, but according to their activities. For example, a Nigerian Union of Construction and Civil Engineering Workers. The reorganisation was inevitably imperfect in many ways, some workers finding themselves grouped with others with whom they felt little affinity. But by February, 1978, leaders of 42 industrial unions met to

found a new Nigerian Labour Congress, which was formally recognised by the Government as the only national trade union body, and was later given a Government grant of N1m to help it on its way.

The NLC, in contrast to earlier national trade union "centres," has, under general secretary, Alhaji Aliyu Dangiwa, a well-qualified full-time staff, all recruited in open competition. It is intended to appoint a full-time NLC secretary in each state.

The NLC's President, who has a three-year term and is elected by affiliated unions, is also virtually full-time. He is now Mr. Hassan Sumonu, of the Civil Services Technical Workers Union.

The NLC is financed by subscriptions collected from members of affiliated unions by a "check-off" system. The subscription is only 10 kobo a month and workers can "contract-out." But it is enthusiastically estimated by NLC officials that the potential membership, because of the growth of industry and of Government services, could be as high as 4m — which would mean a revenue of some N5m.

There is no "closed shop," but employers are obliged to recognise a union which is designated to cover their enterprise. The NLC is allowed to affiliate outside Nigeria only to an African body — the All-African Trade Union Federation. Neither it nor its affiliated unions are prevented from attending any appropriate international gathering as "fraternal delegates." It is expected, too, that the UN's International Labour Office will help the NLC

CONTINUED ON NEXT PAGE



The recently formed Nigerian Labour Congress represents over 40 industrial trade unions. The NLC's major preoccupation in the first months of civilian rule will be to seek pay increases to compensate the labour force for some of the ravages of inflation.

NIGERIA IX

Foreign policy

New dynamism

A NEW dynamism has been injected into Nigeria's foreign policy in recent years by the outgoing military Government—a dynamism which has given the country a major leadership role in Africa and, indeed, in the Third World.

This process has not involved any real change in the principles underlying Nigeria's foreign policy. These have long been to foster African unity through economic and political co-operation; to take a stance of strict non-alignment between East and West; and vigorously to oppose white minority rule in Southern Africa.

What has changed is the zeal with which Nigeria is prepared to pursue these objectives.

This stems partially from the reforming spirit of the Murtala Mohammed/Obasanjo Government, which overthrew the Gowon regime in 1976, but it can also be seen as a natural corollary of the wealth generated by the 1973-74 oil boom. Nigeria, the economic giant of Africa, had gained sufficient self-confidence to emerge as the diplomatic giant of the continent.

The strength of its diplomatic muscle, and the extent to which it will use it, have never been displayed more clearly than in 1978, a year marked by a far greater use than before of oil as a weapon.

One example is the nationalisation of British Petroleum's assets, ostensibly because of the nature of the company's trade with South Africa, although many people saw the move as a warning to Britain not to recognise the Muzorewa Government in Salisbury.

However, Nigeria has also twice used the oil weapon this year in a West African context. It virtually cut off Ghana's supplies in protest against the execution of former military leaders by the Rawlings Government, and it also halted supplies to Chad to show its disapproval of the actions of the transitional Government there.

Dangers

Such a high diplomatic profile has dangers as well as rewards. One problem is that it can easily breed resentment from smaller states who feel Nigeria is "throwing its weight around" too much. Another is that it requires of Nigeria's foreign policy machine a degree of subtlety and nimbleness which it has sometimes seemed to lack. For example, Nigeria stirred up considerable dissatisfaction at the last Organisation of African Unity (OAU), summit in Monrovia by the manner in which it tried to impose its views on other delegations.

Again, at the Commonwealth Conference in Lusaka in August, the Nigerian delegation, which had come expecting a major row, did not seem able to adjust quickly to the mood of compromise which rapidly enveloped the summit.

This lack of diplomatic finesse is, perhaps, a quality particular to a military Government which is used to giving orders and seeing them obeyed. The new civilian Government seems likely to adopt a more subtle approach.

That, however, is not to say that its policies will be any less forceful than those pursued by General Obasanjo. President Shehu has already made clear he intends to follow broadly the same line. The new administration may well find it expedient to prove its credentials by taking an even tougher foreign policy line than its predecessor, particularly on Southern Africa.

The most immediate concern of the new Government, as of every Nigerian administration, will be to remain on good terms with neighbouring states, all of which are former French colonies. In this respect, the only problem area at the moment is Chad, whose lengthy



His Excellency Alhaji S. U. Yola, the new High Commissioner for Nigeria in the UK

and multi-sided civil war finally engulfed the capital, N'Djamena earlier this year.

Nigeria has played a key role in trying to put the country back together again. For a time, it even had an 800-man peacekeeping force stationed in N'Djamena and, as noted above, it was prepared to use the oil weapon as part of a settlement bid. Four sessions of round-table talks on Chad have been convened in Nigeria since March, and the last session, in August, produced a peace agreement. Although it is far from clear that this will hold, the very fact that Nigeria sponsored the pact from the bewildering array of Chadian factions is a major triumph for the outgoing Government.

Apart from the use of the oil weapon against Ghana, Nigeria's relations with West African states are cordial, even though smaller countries remain concerned lest their giant neighbour swamp them, both economically and politically. Nigeria has played a key role in the formation of the embryo Economic Community of West African States (ECOWAS), which has its headquarters in Lagos, and was also prominent in negotiations for the first Lome convention with the EEC.

In a pan-African context, the last few years have seen Nigeria emerge as one of the major mediating forces for the many conflicts which afflict the continent. The most recent example is Chad, but it was also active earlier this year in efforts to secure a Ugandan-Tanzania cease-fire, and in 1977-78 to produce a rapprochement between Zaire and Angola in the wake of the Shaba invasion.

Apart from a general desire for unity, two principles are fundamental to its relations with other African states.

The first, which stems from Nigeria's own traumatic experience of secession, is that the frontiers of African states are inviolable and that there must be no intervention in the affairs of one country by another. This attitude led to a major clash at this year's OAU meeting between Nigeria and Tanzania over the latter's invasion of Uganda to overthrow Idi Amin.

The second principle is Nigeria's whole-hearted commitment to non-alignment and its opposition to outside military interference in Africa. The intervention of a pan-African force, largely organised by France, in Zaire's Shaba province last year still smarts with General Obasanjo.

At last July's OAU summit he backed a call for the formation of a pan-African military force, declaring that if this had existed before, "Africa would not have seen the humiliation of extra-African powers organising a neo-colonial pan-African force to protect foreign interests in our continent."

But in a remarkable speech at the 1978 OAU summit in Khartoum, General Obasanjo made clear that it was not merely Western intervention about which he was concerned. "To the Soviets and their friends," he declared, "I should like to say that having been invited to Africa in order to assist in the liberation struggle, they should not overstay their welcome. Africa is not about to throw off one colonial yoke for another."

Issue

However, if one foreign policy issue can be singled out as the most overriding concern of the Obasanjo Government, it has been the eradication of racialism in Southern Africa. It is a concern which the West has not only had to acknowledge, but has been keen to harness in its own efforts to reach international settlements in Rhodesia and Namibia.

Nigeria was consulted at all key stages of the Anglo-American plan for Rhodesia which was put forward in 1977 by Britain's Labour Government. It also played a courageous, though ultimately abortive, role in trying to arrange secret negotiations between the Salisbury Government and the Patriotic Front in August last year.

However, the Nigerians became increasingly disillusioned with Labour's inability to implement its proposals. Relations with the UK

vehicles to go to work. Some NLC leaders openly supported the budget, saying that it was essential for Nigeria's economic health. But others—and it proved that they were the more representative—attacked the budget, and an NLC meeting in May went so far as to give an "ultimatum" to the Government.

Under this ultimatum the wage freeze would be ended, vehicle loans and allowances would be restored, trade union freedom would be unrestricted and housing allowances for workers would be authorised. The Government reacted, in general, diplomatically and the NLC demands were met in part. But the NLC has since prepared what it calls a Charter of Demands to be presented to the new civilian Government. Its content can easily be guessed. At its centre must be a demand that wages should be increased to reflect the inflation which has made life intolerable for tens of thousands of urban workers whose wages have been "frozen."

Strength

Well before the return to civilian rule the new trade union organisation tested its strength in an encounter with the Federal Military Government. The measures introduced in the April Federal Budget both increased the prices of various commodities and caused unemployment in enterprises affected by the new restrictions. Changes in vehicle allowances also affected thousands who need private

over Rhodesia then took a nose-dive this year with the election of a Conservative Government. Nigeria, in common with much of British public opinion, believed that Mrs. Thatcher favoured creeping recognition for the Muzorewa Government in Salisbury, which Lagos condemns as a white puppet regime.

In a warning shot across the British bows, the Government first indicated that it would not consider UK tenders for major public sector contracts until Mrs. Thatcher clarified her Rhodesia policy. Then, on the eve of the Commonwealth conference, came the nationalisation of BP, ostensibly because the company was involved in a "swap arrangement" under which North Sea oil went to Europe in exchange for an equivalent quantity of non-embargoed crude from a third country going to South Africa. Whatever the precise cause of the action against BP, it points up Nigeria's determination to show that it can "bite as well as bark" in pursuance of its Southern Africa policy.

One of the first indications of its much tougher line came in August, 1977, at the world anti-apartheid conference in Lagos. General Obasanjo attacked multinational companies for contributing to the "evil machinations of apartheid" and said that concerns involved in both Nigeria and South Africa must choose between the two.

To date, Nigeria has shown considerable pragmatism in implementing this policy. Clearly, it does not want to inflict serious damage on its own economy. Nevertheless, it demonstrated the seriousness of its intentions last year when it withdrew Government accounts from Barclays Bank because of public statements by that company of its attitude towards South Africa.

Britain, because of its colonial heritage in southern Africa, finds itself particularly exposed to Nigerian wrath. Lagos has long felt London has not done enough to solve the Rhodesia issue, and the size of UK investments in South Africa also ranks.

On top of this, Britain's colonial ties with Nigeria itself are a double-edged legacy. On the one hand, it has produced strong bonds between tens of thousands of individuals in the two countries. More Nigerians are being educated in Britain now than ever before and many members of the elite regard London as a second home.

On the other hand, the very closeness of the relationship—and Nigerian sensitivity to anything which smacks of "colonialism"—means that Britain always runs the risk of being cast as a whipping-boy.

The problems of such a close relationship were amply demonstrated in 1978 when Murtala Mohammed, the Head of State, was assassinated in an abortive coup attempt. Lt. Col. Dinku, one of the plotters, tried to send a message via the British High Commission to General Gowon, the former head of state who was in exile in England. He was turned away from the High Commission but Britain was somehow linked in people's minds with the coup attempt. Anglo-Nigerian relations then sunk to a low ebb from which they had just recovered when Mrs. Thatcher came to power.

Her brash pre-election pronouncements on African affairs had already alienated many Nigerians, and her early comments as Prime Minister on the Rhodesia question seriously soured relations. However, the combination of a more cautious British policy on Rhodesia and a new Government in Lagos may mean that the worst is past.

Nigeria has just posted a new High Commissioner to London, Alhaji S. U. Yola, following four years during which a Deputy High Commissioner was Lagos' most senior official in London. The hiatus seems to have been largely to problems of finding the right man for the job, but the new appointment could be a good omen for future relations.

The U.S., in contrast to Britain, is enjoying remarkably good relations with Nigeria—a far cry from the serious rift between the two countries which stemmed from Henry Kissinger's high-handed attitude during the 1975/76 Angolan civil war. The main reason for the change is the much more sensitive policy towards black Africa pursued by the Carter administration. A key role has been played in this by Mr. Andrew Young, the outgoing U.S. Ambassador to the UN. American officials believe that his resignation from the UN will not adversely affect relations, particularly since he has pledged his continued support for Mr. Carter.

The improved relationship has been underpinned by better communications between the two states at all levels. President Carter and General Obasanjo have visited each other's country. Groups of experts from both nations have held a series of four meetings on improved co-operation; and more and more Nigerians are going to the U.S. for training.

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Changes

CONTINUED FROM PREVIOUS PAGE

to establish the training institution for union officials which is envisaged, a research body to assist unions in making their case to employers and the NLC's industrial relations machinery.

So a totally new trade union organisation—at least at the top—was ready to face employers after October 1. The military regime hoped that the trade union re-organisation which it sponsored would produce "responsible" unions. It probably has. But the long wage-freeze and the ravages of inflation require even responsible union leaders to make spectacular wage demands if their members' standard of living is even to be maintained.

In the election all Presidential candidates showed their awareness of this—Chief Awolowo went so far as to promise a minimum wage of N200 a month, which is far above the prevailing average.

In Nigeria, however, to an even greater degree than in most other countries, wage increases tend immediately to be translated into higher prices which more than cancel out the wage increases. The Federal

Military Government, therefore, has urged employers to improve their workers' rewards in kind rather than in money—medical facilities, transport to work, school fees, subsidised meals, etc.

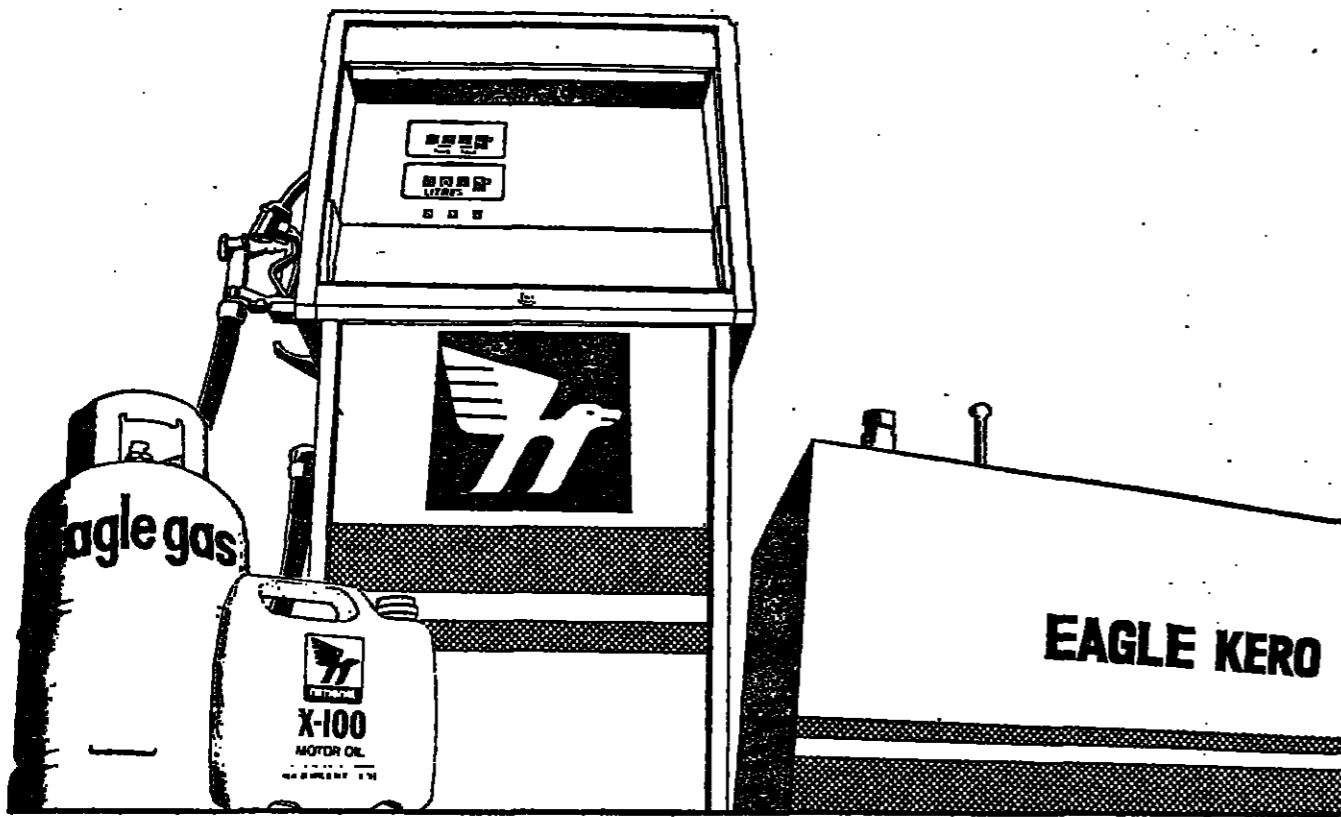
This point was underlined by the President-elect, Alhaji Shehu Shagari, in interviews after the election when he was asked whether he would end the wage freeze. Only if money wage increases did not aggravate inflation, he said, would his Government be happy to allow them. Lower food prices would help workers far more than higher wages.

Strength

Well before the return to civilian rule the new trade union organisation tested its strength in an encounter with the Federal Military Government. The measures introduced in the April Federal Budget both increased the prices of various commodities and caused unemployment in enterprises affected by the new restrictions. Changes in vehicle allowances also affected thousands who need private

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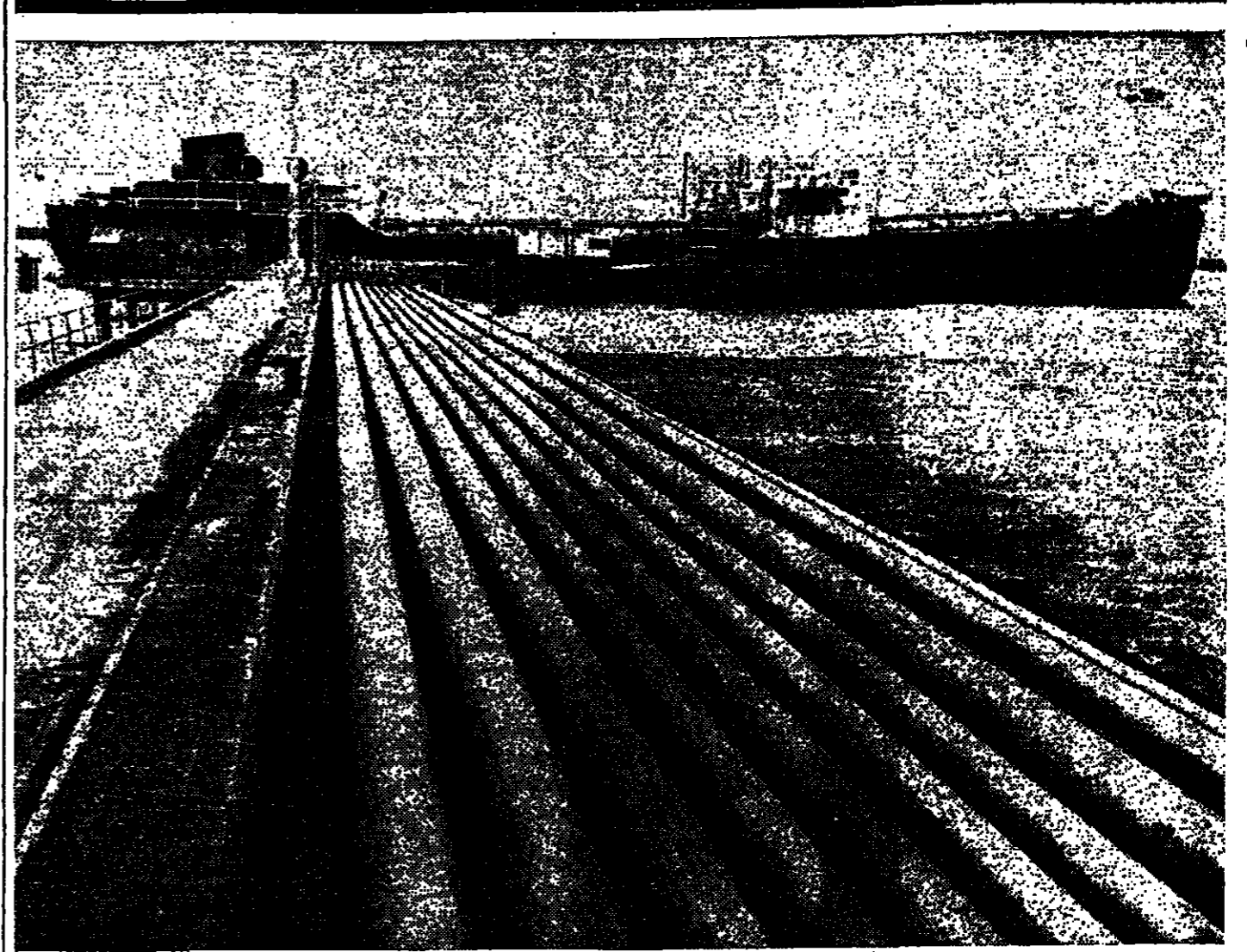


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Nigeria's oil production has risen sharply during the past year and the oil sector's development plans have been unaffected by the need to reduce spending which has hit other industries

Oil

Turbulent year

NIGERIA'S OIL industry has been through an extraordinarily turbulent 12 months. OPEC price rises and record levels of production during the first half of this year mean that revenues could be up 50 per cent on last year's depressed returns. In addition, the Government nationalised British Petroleum's Nigerian interests, upped its equity stake in foreign operating companies by 5 per cent, and offered a substantial new acreage for exploration.

Production gradually crept up from the low in March 1978 of 1.512m barrels a day (b/d) until it crossed the 2.4m b/d threshold in January this year. The March 1979 output was a staggering 60 per cent increase on the same month the year before, amply demonstrating the rapid improvement in the country's oil fortunes. Then the Nigerian National Petroleum Corporation (NNPC) ordered a reduction in the production level for "technical reasons" from August and production is now expected to stabilise at around 2.2m b/d.

As production rose, more and more of the extra oil going to the NNPC was sold to third-party customers in line with the Nigerian policy of diversifying its sales among as many companies as possible. The Government has abandoned its policy of allowing the operating companies a special price for the crude they bought under buy-back agreements. Maj. Gen. Shehu Yar'Adua, Chief of Staff at the Supreme Headquarters, went further by saying recently that he would like to see the number of oil companies operating in Nigeria treble.

Exploration

That policy certainly appears to have been applied with the latest offer of acreage for exploration. A number of new companies have been urged to bid for the big new offshore and onshore sites. But there has been another significant shift in Government policy concerning future exploration. The new acreage is being offered on a cost-plus basis, so that if the oil companies find oil they will be allowed to recover their cost plus a certain profit margin fixed by the Government. Oil industry experts say it is obvious there will have to be a lot more discussion about the size of that margin.

But the experts add that the new policy represents the renewal of confidence by the Nigerians in their handling of the oil market. That confidence took a severe battering last year during the plummet in demand for Nigeria's oil. An insensitive pricing policy meant that Nigeria's high quality low-sulphur light crude was offered at a price above its competitors at a time when the market had a glut of light crudes.

As a result, the Government had to lower the price of its Bonny Light marker crude from a peak of \$14.61 to \$14.10 and lowered its other crudes by the same margin before its sales started to take off again. Then the Iranian crisis threw the whole market into disarray and a queue of customers began to form at Nigeria's door. Many of the third party customers which had allowed their contracts with Nigeria to terminate during the glut now signed new agreements, along with a number of new faces.

Then in June, the Government announced its decision to increase its equity participation in all the operating companies in joint ventures with the NNPC by 5 per cent. The move is likely to be more sanguine,

was largely a tidying up gesture by the outgoing military Government, which brought the oil companies in line with many other foreign companies which had a 60 per cent Nigerian participation. But it was also regarded as a piece of opportunism by the Government at a time when the market was buoyant and the extra 5 per cent equity crude would easily be placed.

While negotiations were still progressing on the increased equity stake the Government dropped its bombshell with the nationalisation of British Petroleum's Nigerian interests. With immediate effect the Government said it was taking over BP's remaining 20 per cent in the Shell-BP petroleum development company and its 40 per cent stake in (Nigeria), the products marketing company. Two expatriate staff with BP were ordered to leave.

Although there were predictable howls of outrage from Britain, the move was by no means unexpected, although its timing caught many people off guard. BP had already brushed with the Nigerian Government twice over the extremely sensitive issue of contacts with South Africa. Earlier in the year, a tanker from one of the other oil companies had come to collect oil from Nigeria, and after reports that it was carrying armed Israelis the Government sent a letter to all the oil companies warning them to be careful about the origins of ships.

Shortly afterwards, a tanker called the Kulu called to collect oil for BP. The tanker was chartered by BP but was indirectly owned by South Africans through a Bahamas-based company. Once the Nigerians found out, there was such an uproar that it was feared the Government might nationalise the company then. Instead, BP lost its entitlement to 100,000 b/d of crude which it was purchasing from the NNPC.

Then came the news that the British Government had approved a swap deal by which BP could sell more North Sea oil to Europe in return for releasing non-embargoed oil from other countries for sale to South Africa. The attitude of the Nigerian Government was not helped by widespread misreporting in the Nigerian Press under headlines such as: "UK lifts ban on oil sales to South Africa."

Once the Nigerian Government felt it had been pushed as far as it could go, it waited for the moment when it could make the maximum political and material capital out of the nationalisation. On the eve of the Commonwealth heads of state meeting in Lusaka, which was to debate the Rhodesian question, the announcement was made that BP's interests had been taken over because the swap deal was a "mere subterfuge" for selling Nigerian oil to South Africa.

But the takeover has apparently had no deleterious effects on Nigeria's still buoyant oil fortunes. The Shell-BP operating company was manned 100 per cent by Shell anyway, and the queue of ready buyers for BP's equity share formed very quickly in the offices of the NNPC.

The extra equity allowed the Government to further its policy of diversifying its market. But experts point out that there is a danger in the new Nigerian policy—a danger demonstrated during the last oil glut. Third party customers are the first to switch allegiances while the large stake in the country are NNPC by 5 per cent. The move is likely to be more sanguine,

Some of the small third party customers simply cannot afford to have their margins squeezed too tightly because they have not the resources with which to survive.

The managing director of the NNPC, Mr. Festus Marinho, has himself predicted a downturn in the oil market in 1980-81. Nigeria will have to make sure its pricing policy is far more sensitive to world demand than it has been in the past to make sure it is not caught out again. The theory of a forthcoming decline in world demand is based on the promises by EEC countries and the United States to keep its consumption at the present level. But no one can ever predict another Iran, experts add cautiously.

Strategy

Nigeria must also pay serious attention to its domestic oil needs, which are rising fast. The then chairman of the NNPC, Brig. Mohammed Buhari, said last year that Nigeria needed a long-term oil strategy which would make its finite natural resource last as long as possible and cater for Nigeria's own growing needs. He suggested that domestic demand would rise to as much as 500,000 b/d by 1988.

For the time being, however, the future looks rosy. Known reserves stand at approximately 20bn barrels, and each year the operating companies are finding more oil than is being extracted. The new acreage for exploration is also expected to produce new finds, and as the cost of oil rises offshore exploration is ever greater depths becomes viable.

While the international oil market has been in such a turbulent state, Nigeria has pressed ahead quickly with its own domestic oil infrastructure. When all other ministries had to make spending cuts last year,


the oil sector was allowed to carry on its ambitious programme for constructing two new oil refineries, 20 new storage depots around the country and thousands of kilometres of pipeline linking them all to the ports and the refineries.

The opening of the Warri refinery last year and the Kaduna refinery at the end of 1980 will bring total refining capacity to around 250,000 b/d. Port Harcourt, the oldest of the three is still functioning at near full capacity, and Warri is refining around 60,000 b/d but should reach its full capacity of 100,000 b/d within the next few months, officials say. The Kaduna refinery, being built by the Japanese company Chiyoda Chemical Engineering and Construction, will not only refine Nigeria's own crude but will produce a full range of products by refining imported heavy crude from the Middle East.

Many of the 20 depots around the country have now been commissioned. Built at a cost of N195m, the depots will increase the storage capacity tenfold to 90 days total supply and should prevent the regular shortages of supplies which were primarily the result of distribution difficulties.

The depots are linked by a pipeline network which crisscrosses the entire country buried at a depth of 80 cm except where it crosses rivers. The main lines are, first, from Warri through Benin City to Ore and Mosimi; second, from Warri through Lagos to Ibadan Iorin; and third links Warri with Kaduna and then branches out in two directions: one goes to Cusau and Kano via Zaria and the other goes to Maiduguri through Jos and Combe. The fourth line runs from Port Harcourt to Makurdi via Aba and Enugu.

Mark Webster



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Development

Shape of next Plan

ALTHOUGH THE new civilian Government still has to decide on the details of the Fourth National Development Plan for 1980-85, every indication is that it will be a radical departure from previous plans. The guidelines for the next plan have been worked out under the military Government, and they stress the need to learn from past mistakes, when income was overestimated and the problems of implementation were underestimated.

It is always possible that the incoming administration could reject the cautious approach advocated in the guidelines. But most commentators feel sure it will accept the philosophy and adopt an appropriate stance. Past plans have shown that it is not possible for Nigeria to rush forward with development on all fronts at the same time, and the new plan will be ruled by two cardinal principles: consolidation and self-sufficiency.

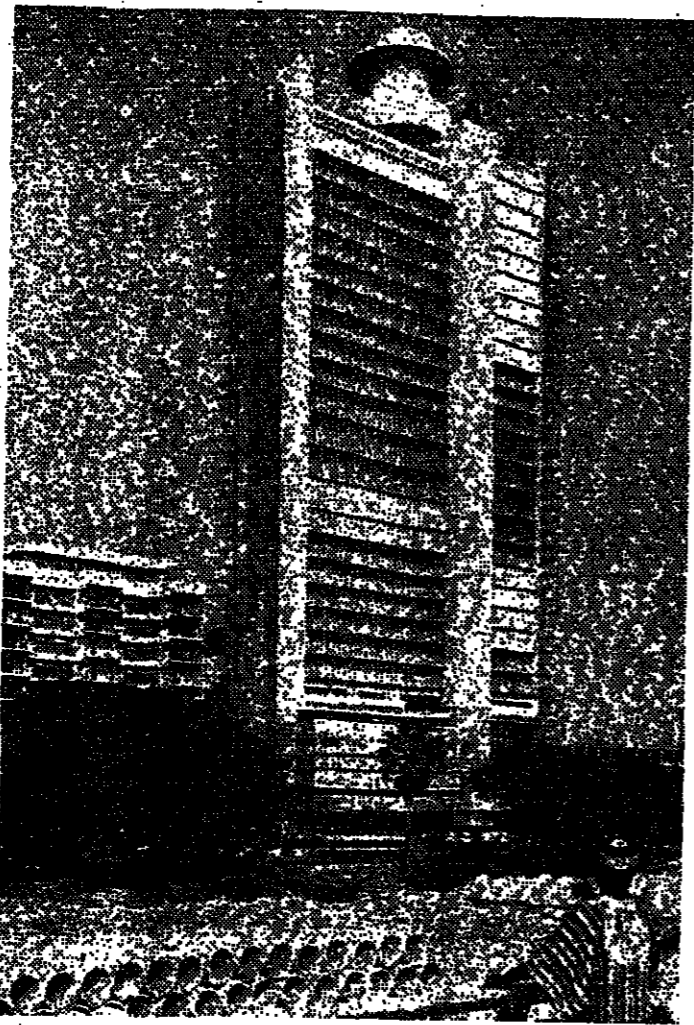
Consolidation will mean two things. First, useful projects from past plans will be completed. Second, more attention will be paid to maintaining facilities already constructed. Self-sufficiency will apply both to the agricultural sector, which will be encouraged to supply enough food for the fast-growing nation, and to industry, where locally produced raw materials will be integrated more and more into manufacturing.

Consolidation is considered necessary because many of the achievements of previous plans are in danger of going to waste if they are not properly cared for. For instance, the new plan would not include any increase in the federal road building programme but would instead emphasise the need for maintenance. At the same time, states will be encouraged to proceed with feeder roads to improve the access of the rural population to markets in the urban areas.

The same preoccupation with maintenance of existing facilities applies equally to airports. It is possible that one or two new airports will be constructed during the plan period but the most important factor will be a maintenance plan for those already built. No major federal expenditure on infrastructure is foreseen on the railways either. It is likely that the construction of a standard gauge railway to replace the existing narrow gauge track will wait until the proposed iron and steel plant at Ajaokuta is in production.

Equally important for consolidation will be the completion of outstanding projects spilling over from previous plans. The only large-scale capital projects envisaged during the new plan period are those which could not be undertaken in the past. The big federal projects are: the liquefied natural gas plant, the iron and steel plant at Ajaokuta, the nitrogenous fertiliser factory and the petrochemical complex.

Many other smaller projects are also likely to spill over from past plans but their implementation will be decided by the new Government once it takes over. The smaller projects will be more in keeping with the



Necom House, Nigeria's tallest building, under construction by Costain West Africa for Nigerian External Telecommunications

general tenor of development expected in the private sector where the absence of any anticipated major inflow of direct foreign investment will mean that new projects will have to be funded domestically—and resources are limited.

For the remaining large federal capital projects, however, the guidelines are likely to encourage foreign borrowing. With a debt servicing ratio which is tiny by comparison with many less affluent countries in the developing world, Nigeria is considered a good risk for foreign lending. Now that it has made its first sorties into the foreign borrowing market it is expected that more financing will be drawn from overseas sources.

But the broader aim of the plan will be self-sufficiency. For industry that will mean increasing Government pressure to include a higher proportion of locally produced raw materials in its manufacturing process—even if that means Nigerians adapting to a product which is different from the one they are used to. Greater financial incentives will be given to those companies wishing to set up in Nigeria using local materials.

For example, the brewing industry will be required to look for local grains to replace those they are importing. And in the textile industry it has been suggested that consumers will have to do without certain types of material so that locally produced

cotton can supply the home market. But officials stress that such a policy would be implemented over a long period, and there is going to be no overnight compulsion to use local materials.

However, it is the drive to become self-sufficient in food production that is going to be the number one priority of the new plan. A paper commitment to agriculture is not new, and it was perhaps one of the greatest failings of the last plan that despite promises to improve the lot of the farmer and increase production the agriculture sector has been one of the worst hit by the oil boom.

The next plan will argue, as did the last one, that there is no reason why, with 70 per cent of the population working on the land and vast unexploited or underexploited reserves of fertile land, the country cannot feed itself. Indeed, the plan will probably go further to say that, when oil eventually runs out, agriculture should be ready to reassume the mantle of the major foreign exchange earner which it wore before oil took over.

The strategy for the revitalisation of agriculture will be to improve conditions in the villages by rural electrification and pipe-borne water schemes and the improved education of the farmer through better extension services. Supply bottlenecks should be sorted out so that the farmer gets the

right inputs at the right time, and Government purchasing organisations should be streamlined to ensure that the farmer is paid well and promptly.

On education, the next plan is likely to concentrate on secondary education. The big push to get Universal Primary Education for all 6 to 11 year olds has resulted in the danger that there will be no openings for them once the first batch finishes primary school in 1982. The system will be restructured so that there are two cycles of junior and senior secondary schools. Children will spend three years in the junior school before the better go on to the senior school.

It is the hope of the planners that eventually secondary education will be completely free. It is also their hope that many more children will go on to do some form of technical education to make the country less reliant on imported expertise. To that end science will become an essential part of the secondary school curriculum.

But in order to achieve the designs of the new plan, the planners recommend that a greater diversity of contractors should be encouraged to carry out the work. They have accused contractors in the past of operating a cartel within the country and keeping prices higher than they need be. At the same time, the large volume of work they were undertaking was putting a strain on their resources. So in future they have recommended that more companies be invited to carry out Government work.

The next plan will take careful consideration of the volatility of its biggest export earner—oil. The biggest miscalculation of the 1975-80 plan was that oil production would rise to 3m barrels a day and

that the country would run an overall balance of payments surplus throughout the plan period. In fact, the first half of this year saw production at a record high of 2.4m barrels a day, which was considered unsustainable, and the balance of payments has remained stubbornly in deficit since 1976.

Apart from the financial constraints there were three other factors which the Government failed to take into account when producing the Third National Development Plan: the need for clearcut priorities, manpower constraints and the inflationary effects of Government expenditure at the level projected. Even though the plan was radically revised after governments changed in July 1975, the plan still proved far too ambitious.

At the same time as oil earnings were falling to reach their planned level, the states were adding to the Government's difficulties by profligate spending on their own account. The federal Government had no effective control over the states' finances, and that, coupled with a lack of inter-ministerial co-operation at federal level, contributed to making the situation far worse than it needed to be.

Officials say that all the past lessons have now been learned and, for the future there will be more readiness to try things on a big scale before seeing if they work on an experimental basis. The thinking is that the country has tried to move too far too fast and that the five years of the development plan will be a good time for reflection. As one official put it recently: "What we don't want is growth without development."

M.W.



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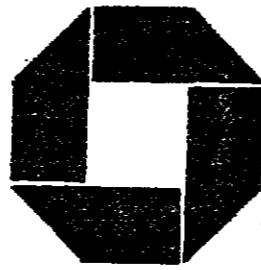
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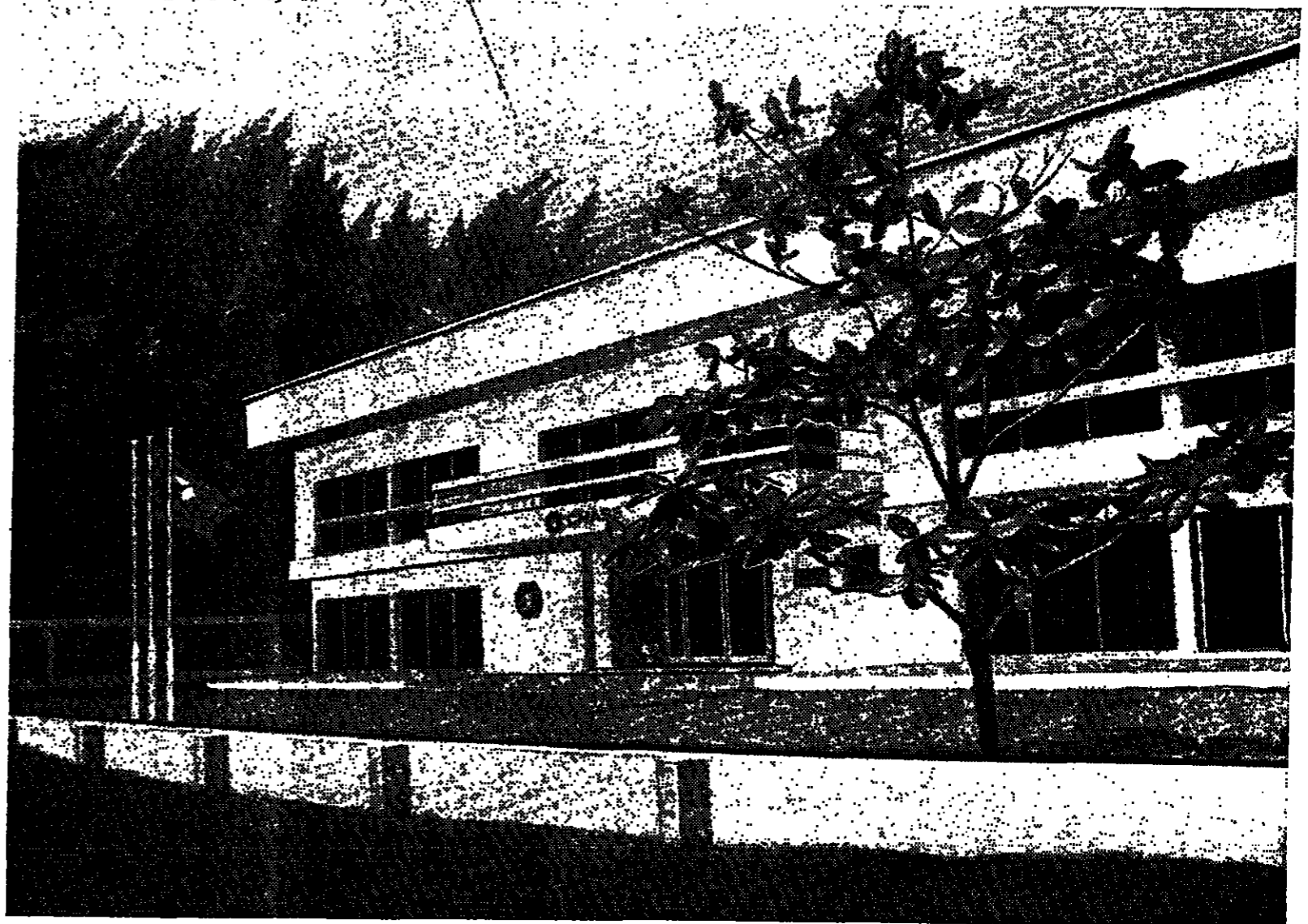
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Gas

Giant project

THE NATIONALISATION of British Petroleum's oil interests earlier this year has left a question mark over its future participation in a giant liquefied natural gas (LNG) project in Nigeria. BP is one of five international oil companies with a stake in Bonny LNG, in which the Nigerian Government has the majority shareholding and which is to undertake the multi-billion dollar LNG plant plan.

BP has not said publicly what it will do about its stake in Bonny LNG, but Nigerian officials are confident that the project will go ahead anyway and come on stream around 1985. Negotiations are continuing on the long and complex process of securing a market, fixing a price, designing the plant and deciding who is going to build it. Selected companies have been asked to tender for the construction and customers have been found in the United States. But a price still has to be agreed for the LNG and the approval of the U.S. Government for the import of the gas is necessary.

The LNG plant has been under discussion in Nigeria since the 1960s. But with costs continually escalating, the construction of the plant alone is now put at around \$4bn. Total investment by all parties from extraction to shipment is thought likely to be in the region of \$12bn, with some estimates putting it as high as \$14bn. Much of the finance for the project would be sought abroad, which would make it the second biggest internationally financed project after the Alaskan pipeline, according to some experts.

Before making such a large commitment it has therefore been vital to examine every possible safeguard to ensure the profitability of the plan. Actual supplies of gas are definitely not going to be a problem. Nigeria flares around 95 per cent of its associated gas, which at current production rates means well over 2bn cu ft per day (cf/d) is being burned off. There are also substantial fields of non-associated gas which have been located and sealed until the LNG plant is ready. Reserves will last well over 20 years, even at maximum production, experts say.

The new plan for the LNG plant envisages one centre, which will process between 1.8 and 2.0 bn cf/d. Originally it was planned to build two plants each producing half the quantity, but the Government decided that one jumbo plant would be constructed and all the five oil companies which were to participate in the previous two plants would share 40 per cent of the equity in the new one. The Government has taken 60 per cent, Shell and BP each have 10 per cent and Elf, Agip and Phillips split the other 20 per cent between them.

Each of the partners will prospect for its own gas and sell it at the wellhead to the Government-owned Nigerian Gas Transmission Company. The Nigerians have said they would like an international pipeline company to take a 10 per cent stake in the gas transmission company in return for its expertise. The gas then passes to the jointly owned Bonny LNG company, which

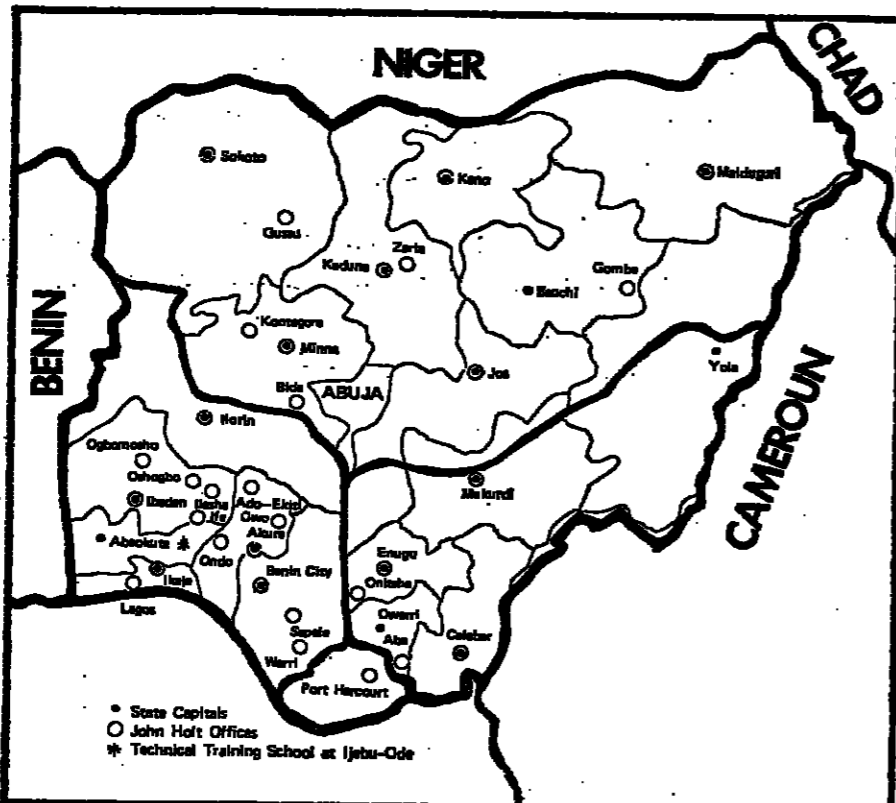
would be responsible for processing and marketing the product. However, Nigeria has reserved the right to 50 per cent of the shipping rights.

While the protracted negotiations over LNG have gone on, the Nigerian authorities have pressed ahead with a variety of projects for using more of the gas now being flared, especially in power stations and industrial concerns. One estimate is that the gas flared every day represents five times Nigeria's domestic energy needs, and there has been a lot of public interest recently in what is being done to make more use of the gas.

Power stations at Afam and Ughelli have been using gas for some time now and a much bigger power station at Sapela has been commissioned. But the biggest potential consumer is the planned Lagos power station, which would consume 350m to 500m cf/d. Because of various delays it is unlikely that the power station will come on stream until well after the original deadline of 1985.

As for domestic bottled gas, of which there has been a persistent shortage in Nigeria recently, the Warri and Kaduna refineries will eventually produce around 700 tonnes of bottled gas each a year. Warri is not yet operating at full capacity and the Port Harcourt refinery only produces 60 tonnes a year. The LNG plant will not produce gas for the domestic market because all its gas will be frozen and therefore impossible to transport for domestic use.

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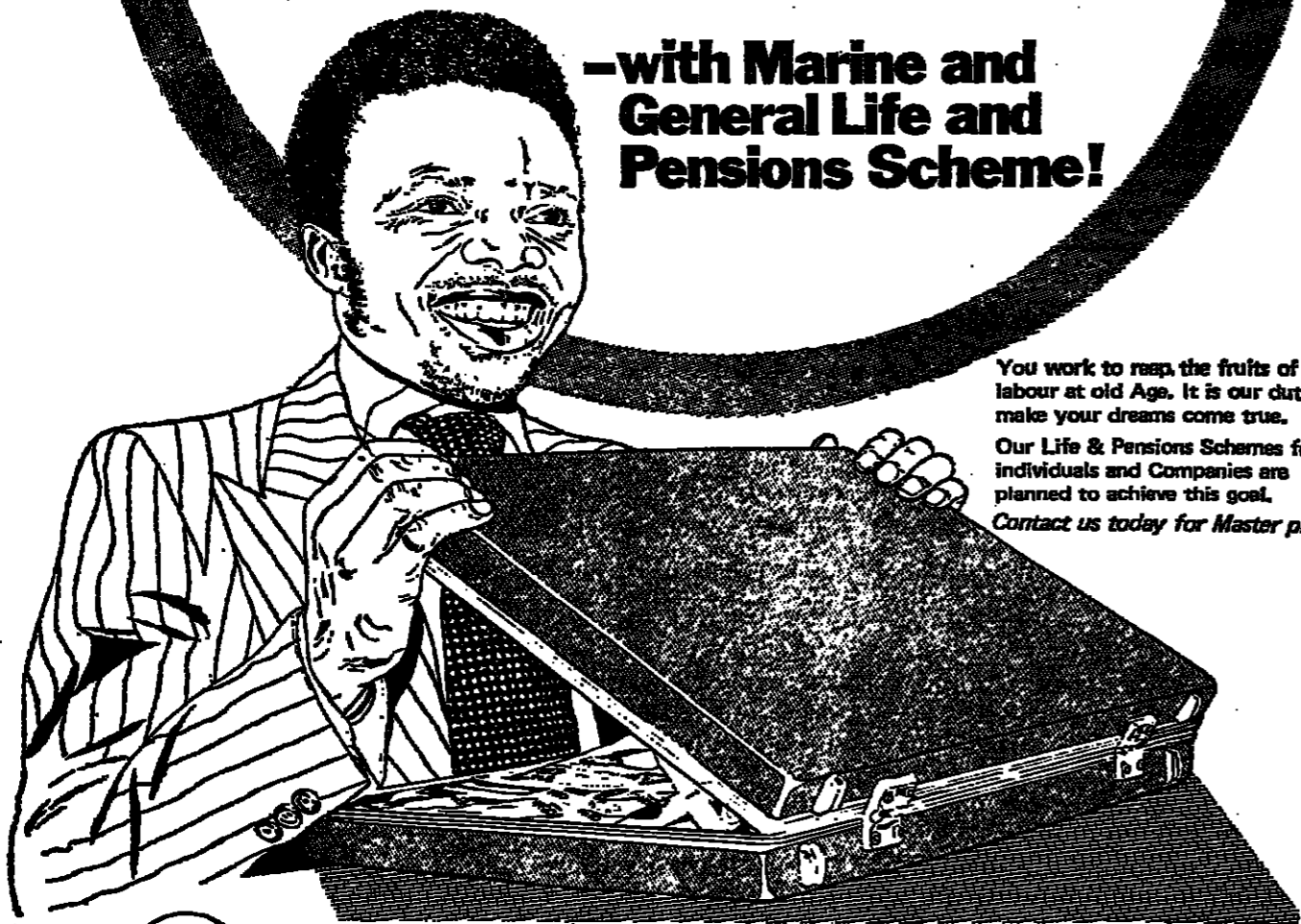


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Tapping a rubber tree in Bendel State

Agriculture

A problem area

AFTER YEARS of stagnation or decline, Nigeria's agricultural output showed a slight increase last year. The overall increase of 1.8 per cent in cash and food crops was the first encouraging sign for many years in a sector which has suffered more than any other since oil changed the face of the Nigerian economy. But experts point out that the increase was mainly due to good weather and that over the same period the population increased by 2.6 per cent.

Before the oil boom, agriculture was the country's biggest foreign exchange earner. Nigeria exported large quantities of cocoa, rubber, cotton, palm oil and ground nuts. Even though those exports have now substantially decreased or disappeared altogether, Nigeria is still predominantly an agricultural economy. When talking about the country's agricultural decline it is essentially the export sectors where that is true. With 70 per cent of the population still living off farming, the country is still rich in food crop production.

But although successive governments have emphasised the importance of agriculture, little enough has been achieved. The incoming Government of Alhaji Shehu Shagari has made agriculture a cardinal point of its party manifesto and has promised to divert far more Government funds into the sector. The outgoing military Government allotted N114m in the federal budget for capital expenditure on agriculture and many of the states have given larger budgetary allocations to agricultural projects.

The determination of every government to put life back into the rural sector is for two reasons. The first is that oil is a finite resource and eventually something will have to be found to replace it. The second is the knowledge that with sensible resource management there is nothing stopping Nigeria from regaining its position as a major agricultural exporter. The third national development plan for 1978-80 pointed out that only one-third of Nigeria's 98.3m hectares were under cultivation. With the right incentives, that area could be doubled.

Answer

That is not to say, however, that the simple answer to Nigeria's agricultural problems is to pour money in. The sector is beset with many and complex problems which can broadly be divided into three categories: 1—the historical problems; 2—problems caused by the oil boom, the civil war and natural calamities such as drought and disease; and 3—the inefficient management of the sector by the authorities.

The most intractable of the historical problems is Nigeria's hopelessly tangled land tenure system. Nearly all farming is done on smallholdings of 2-5 acres, which are difficult to mechanise and practically impossible to rationalise into large units. An attempt was made with the Land Use Decree of March 1978 to encourage a more equitable structure in Nigeria's laws of tenure by bringing all land into Government ownership. But the issue

proved so controversial that little has been achieved. The second historical problem is the lack of an effective marketing and distribution system—a problem which has become particularly acute as thousands more people drift into the cities. Infrastructural improvements have gone a long way towards opening up the interior to provide food for the urban areas, but the system still cannot cope. Experts estimate that as much as 50 per cent of the fruit and vegetable crop is ruined before it can reach a consumer because of the poor quality of the original material, the long distances involved and the inefficient distributive chain.

The advent of oil added considerably to those existing problems. Once oil money came into the country it dramatically altered the rural-urban terms of trade in the favour of the cities and young people were attracted away from the countryside in ever growing numbers by the lure of good money in the city. Once the young people started leaving, the ageing farmer was faced with a problem of finding labour, and thanks to the higher wages of the city he was unable to compete by hiring contract labour.

Particularly in cocoa cropping, which relies heavily on contract labour, the farmer found he was unable to look after his crop. What made his life worse was that his own real income was steadily being eroded by the higher rate of inflation, which increased much faster than the producer prices paid by the marketing boards. So the farmer moved out of cash crops into food crops because he knew that market prices would reflect the inflationary trend much better.

On top of that, natural disasters badly affected specific sectors. The Civil War from 1967-70 left large areas of palm plantations in the east ravaged or neglected beyond repair. Other sectors were hit by the Sahelian drought, which wrought havoc in the north with the groundnut production. Annual tonnage of groundnuts fell from around 500,000 tons in 1972 to a few thousand tons in 1975. Then just as the crop was beginning to recover from the drought there was an attack of rosette disease for two years running.

But experts say that all the problems of the agricultural sector have been compounded by the apparent inability of the Government to do anything about it. The opening of state ministries of agriculture and the many para-statal government bodies for agriculture have placed an enormous strain on the small reservoir of trained manpower which was available. As a result, standards in many ministries have slipped noticeably.

Administrative confusion was reflected in the many different attempts to improve agricultural production and the lot of the individual farmer. Operation Feed the Nation, launched in 1976 as part of the drive towards self sufficiency in food crops, was only successful to the extent that it heightened the people's awareness of the problems. But it failed in its administrative tasks when it was given the job of importing

and distributing vital inputs to the farmer.

For instance, fertiliser was being imported at the rate of 400,000 tons a year in 1976 yet, although demand was rising, imports sank to 250,000 tons in 1977. They have now reached 300,000 tons for 1978 and contracts have been awarded for the import of 400,000 tons in the 1979-80 budgetary year. But the farmer has inevitably been badly affected by the erratic supplies. To show how determined he is to get fertiliser, sacks were changing hands at five to 10 times the official rate during the shortage while the Government continued to subsidise it by 75 per cent of the value.

Attention

Because of the many problems associated with the small farmer the Government has turned its attention to large-scale farming. There is plenty of land ripe for such development especially in the fertile but sparsely populated Middle Belt. The federal Government spent N10m last year on land clearance schemes and feasibility studies have now been completed for a 4,000 hectare farm in each of the 19 states.

The Government's attempts to get foreign participation have not yet met with success. In the budget before last, agribusinesses were transferred from Schedule II to Schedule III of the Nigerian Enterprises Promotion Decree, which meant they could be 60 per cent foreign owned. Generous incentives were offered in the shape of an indefinite period in which losses could be written off against profits and a capital allowance of 10 per cent for purchases of plant and equipment.

Although a number of companies expressed interest in such investment, not a single one has yet agreed a contract with the Government. Over the past year, performance in the different crops has been so different that it is worth going through some individually, especially as there have also been marked changes in the Government's import policies in order to cope with shortfalls in supply. Rice production, for instance, increased to 850,000 tons last year from 620,000 tons the previous year. At the same time, Government cut back on imports so that during the present financial year only 200,000 tons of rice is expected to be imported compared with nearly 500,000 tons in 1977-78. There is every indication that the Government will try to cut imports even further over the coming year.

Among the other grains, it was also a good year. Corn and sorghum both showed increases while millet production reached a record 4.1m tons. Even pulses were up 85,000 tons from a low level of only 385,000 tons the year before. Wheat production was up at 7,000 tons, but it still only accounts for around 1 per cent of the country's total consumption.

Cocoa had another bad year with the 1978/79 harvest estimated at 165,000 tons despite hopes that it would reach 210,000 tons. The poor crop was probably the result of inefficient farming. The cocoa

trees continue to suffer from the joint problems of ageing trees and ageing farmers. Projects are underway with World Bank and FAO support to improve the trees in the western states of Oyo, Ogun and Ondo, but they have not been able to counteract the overall decline.

Cotton production in 1978-79 is expected to be around 200,000 bales, which is much the same as the previous year but half the bumper crop of the year before that. The major reason for the shortfall was the slowness with which the marketing board paid the farmers for the bumper crop. After waiting as long as six months for payment, the farmers have shifted into food crop production instead.

The sugar plantations and mills at Baci, and the one just starting at Savannah, are likely to run into severe economic problems because the price of domestically produced sugar is N280 a ton while foreign sugar can be delivered at N240 a ton. The Government's aim is to produce 200,000 tons of sugar by 1982, but with present market conditions it is more likely to be 100,000 tons.

Peanuts had their third disastrous year in a row with the local markets buying the entire production, estimated at around 50,000 tons. The marketing board did not buy a single ton because it was offering N240 a ton while the local market price was N400 and more a ton.

Palm oil production showed only a slight improvement, despite help from the federal Government, the World Bank and the FAO. Production was up 5,000 tons to 515,000 tons and all of that was absorbed by the home market. Palm kernel production, which is largely for export, reached 413,000 tons in 1978, an increase of 15 per cent on the previous year.

Poultry, which had been developing rapidly after imports were banned, ran into trouble because of a shortage of feed. There are now around 70m commercially produced poultry out of a total population of around 200m. But 1m birds had to be slaughtered in the state alone because of a shortage of grain. The trouble began when the Nigerian authorities refused the import of grain from the U.S. because of a spore which the authorities were afraid would affect Nigeria's grain.

The cattle population has still not recovered from the over-slaughtering of females during the Sahelian drought and is now around 8.5m compared with 11m in 1972. At the same time, the price of meat has gone up considerably since the import of meat was put under licence. There are also around 20m goats and 10m sheep in the country. The rapidly growing goat population is causing problems in the north where they are over-grazing and increasing the spread of the desert.

Forestry has its own problems. With 18 per cent of Nigeria's total land area covered with forest, wood was considered an inexhaustible raw material and little was done to replace trees once they were cut down. A massive replanting scheme is now underway, and exports of wood and wood products have been banned until the forests can recover sufficiently.

M.A.W.

مكنا من الوطن

NIGERIA XIII

Trade

Out of balance

THE USUALLY crowded waters of Lagos harbour presented a strange and eerily deserted picture during the first few months of 1979. There were so few ships in port that vacant berths could be seen for the first time in years, while the queue of vessels waiting in the roads outside the Nigerian capital was reduced to nothing.

This remarkable scene was the most graphic illustration of the extremely depressed nature of Nigeria's import trade during the past year.

There have been two major reasons for this. First, the sharp recession which overtook the Nigerian economy in 1978 forced the Government to make major spending cuts and introduce strong import controls. Secondly, the Government suddenly introduced at the start of this year a system of pre-shipment inspection for imports. Most people were taken by surprise and it was several months before the bureaucracy associated with the new system began to operate efficiently. Meanwhile, Nigeria's imports fell drastically and Lagos harbour emptied of ships.

Some British exporters to Nigeria — the UK's largest market outside Western Europe and North America — have faced additional problems. Last June the Lagos Government indicated that it would not consider tenders for some major Federal Government contracts by British companies until Mrs. Thatcher clarified her Rhodesia policy. But it appears that this ban has just been lifted.

Despite these set-backs, prospects for trade with Nigeria remain bright and British officials are anxious that exporters do not lose interest in the market. Pre-shipment inspection is now working fairly smoothly and the Nigerian economy is recovering, fuelled by higher oil earnings and a healthier balance of payments.

Slump

It was a slump in oil earnings in late 1977 and early 1978, accompanied by a sharp deterioration in the balance of payments that forced the Government to introduce a wide range of import controls in the April 1978 budget.

The size of the problem can be gauged from the fact that even with these controls starting to work, Nigeria ended 1978 with a record overall balance of payments deficit of nearly N1.4bn — about three times the 1977 figure. The current account sustained a deficit of more than N2.3bn and merchandise trade — in surplus every year since 1966 — recorded a deficit of N2.15bn.

The reason for such a major turnaround in visible trade was that imports rose by 15.8 per cent on 1977 to N8.2bn while exports fell 20.5 per cent to N6.06bn, a figure largely

accounted for by a 23.8 per cent fall in oil exports to N5.4bn.

It was against this background that in the 1978-79 Budget the Government clamped down hard on imports. It banned 13 categories of imports, including footwear, carpets, furniture, ready-made garments and jewellery; placed under import licence a further 15 categories of goods, including radios, record players, television sets and paints; and issued a requirement that importers using letters of credit make an advance deposit with the central bank of 100 per cent of the value of the letters.

These measures were reinforced by a general cutback in Government spending and a liquidity squeeze. By the end of 1978 officials in Lagos were relieved to see import levels falling by the month.

It was at this point — mid-December 1978 — that Nigeria's overseas trade was thrown into a turmoil from which it is only now recovering. The Government suddenly announced that from January the Swiss-based company Societe Generale de Surveillance (SGS) would inspect in their country of origin the price, quantity and quality of goods bound for Nigeria.

The reason for the move was the Government's justifiable concern that Nigeria was being cheated by some traders. It believed that some foreign companies were overcharging the country for shoddy goods or were conspiring to over-invoice with exporters who would use this as a means of getting foreign exchange out of Nigeria.

No one could fault the Government's motives in introducing pre-shipment inspection, but there were justifiable complaints about its timing. Although it had foreshadowed the scheme in the April 1978 budget, it gave no details as to when or how this was to be introduced until its announcement in December — less than a month before the process was meant to start.

After protests from traders at the short notice, it did agree to delay the introduction of the scheme by one month, to the end of January, but this was still insufficient time to get the scheme working smoothly at the Lagos end.

The main problem was as the time it was taking the Central Bank to process the newly-introduced — and suddenly notorious — Form M, which has a central role in the inspection process. As a result of this and other uncertainties, Nigeria's import traffic declined dramatically. By April the tonnage discharged at the Lagos port complex was just 365,000 tonnes, down 46 per cent on a year before.

Now, however, the system seems to be operating fairly smoothly. It works, broadly, as follows. An importer must first apply to the Central Bank in Lagos for permission to pur-

chase foreign exchange, detailing on a Form M the goods to be bought with the money. If approval is given, a copy of the Form M is sent by the Central Bank to SGS, which then carries out its inspection in the country from which the goods originate.

It is estimated that Forms M are now being processed by the Central Bank in three to ten days, and that 80-90 per cent go through with little trouble.

Controversy

As regards the SGS end of the process, there is inevitable controversy. Some exporters resent the powers of the company and complain that it has unjustifiably found fault with their goods. However, there is a wide measure of agreement among major traders that SGS generally provides a reasonable service. The Nigerian Government is certainly pleased with the system. Maj-Gen. James Olukeye, the outgoing Commissioner for Finance, told the Financial Times that SGS had done a "commendable job." He reckoned that it had already saved the country 300 per cent more than the fees it had obtained for its services.

With the dramatic rise in Nigeria's oil earnings, the current account of the balance of payments is expected to come back into surplus by the end of this year. However, the outgoing military Government has adopted a very cautious approach towards loosening import controls.

In last April's budget the Government actually tightened them. Four more articles were added to the banned list — artificial flowers and fruits, fireworks, footwear uppers and toothpaste. Some 25 further items were added to the list of goods under import licence — and so sparing have the authorities been in granting licences that in some cases this has amounted to a virtual banning. Goods newly under licence include wheat, rice, sugar and cosmetics. On top of all this, Gen. Obasanjo, the outgoing Head of State, announced that in the interests of "stable development" any import banned by the military would remain banned for at least eight years.

The new civilian Government will come under strong pressure to relax import restrictions, but it can ill-afford to allow too great a lowering of the barrier thrown up over the past 18 months. Foreign exchange reserves, at around N2bn, still cover less than four months' imports and any sudden relaxation of controls would throw the Government's recovery programme off balance.

One of the most difficult problems facing the new administration will be to redress some of the worst imbalances in the composition of the country's exports and imports. On the export side, Nigeria

remains over-dependent on the volatile oil market. Crude exports account for about 90 per cent of foreign exchange receipts while manufactures and semi-manufactures last year accounted for less than one per cent of exports by value.

Agriculture last year provided a mere 6.8 per cent of foreign exchange earnings (most of it from cocoa) and the export performance of this sector is particularly disappointing. Over the past decade the export of some of Nigeria's major cash crops has either stagnated or declined, partly because of rising domestic demand but in large measure from lower productivity. Groundnuts and palm oil, of which Nigeria was once one of the world's major producers, have now disappeared from the export list.

On the import side, the overall structure of imports has remained unchanged for many years, with capital goods and raw materials accounting for about 70 per cent. However, here, as on the export side, the deficiencies of Nigerian agriculture are glaring. In recent years, the country has imported an ever increasing volume of foodstuffs. In 1978 they were worth N1.02bn, or 12 per cent of total imports.

As regards the direction of trade, the most dramatic development over the past decade has been the upsurge in the amount of Nigerian oil bought by the U.S. In 1970 it took crude worth N72m, or 14 per cent of total oil exports, but by 1978 this had risen to N2.4bn, or 46 per cent of exports.

The U.S. has thus replaced the UK as Nigeria's largest trading partner, but Britain remains the leading supplier of the country's imports, holding just over 20 per cent of the market against keen competition from West Germany (16 per cent), the U.S. (11 per cent), Japan (9 per cent) and France (7.5 per cent).

It is not clear how much British trade has been damaged by the Nigerians' discriminatory action over UK tenders. This policy evidently applied only to major contracts awarded by the federal Government, so tenders with private concerns and the 19 State Governments have not been affected.

Even so, British tenders for some very large contracts have been hit, including a bid by Costain, Balfour Beatty and Cementation International for the port development project at Onne, in Eastern Nigeria.

However, the main depressant on Anglo-Nigerian trade this year has been a factor shared with every other nation — uncertainty over pre-shipment inspection. Largely because of this, British exports to Nigeria may only amount to £600m in 1979, compared to more than £1bn in 1977 and 1978.

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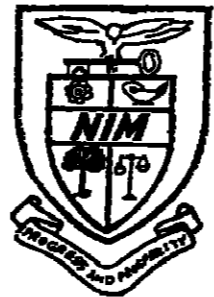
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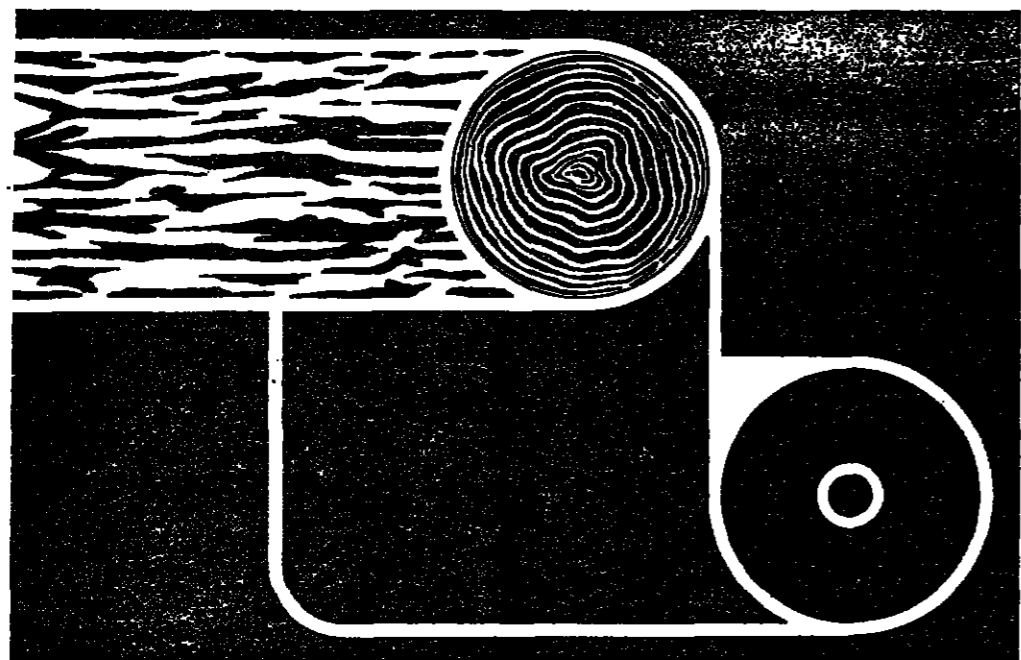
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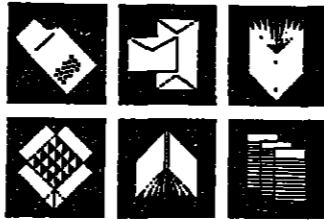
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Problems

The medium-term problems are likely to remain much as they are, industrialists believe. Government price controls have continued to squeeze the profitability of the private sector...

Universities

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Centralised control is exercised through the Nigerian Universities Commission and the Joint Admissions and Matriculation Board (JAMB). The universities are then asked (as in the National Policy Paper on Education) to provide 'high level manpower within the context of the needs of the economy'...

recently with the outgoing military government's insistence that employers should provide housing for their employees. According to the government decree employers now have to provide at least 50 units of accommodation for their staff if they employ more than 500. Three quarters of the housing has to be for junior staff.

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هكمان الاصل

NIGERIA XV

Education

A powerful issue

ONE OF the most hotly contested issues in the Nigerian elections was a proposal for the immediate introduction of universal free school education which was put forward by Chief Awolowo's Unity Party.

The UPN did not get into power and most educationists believe that the promise would have been unworkable, given the constraints under which the educational system already has to operate. But that education could prove such a powerful issue in a campaign practically devoid of policy issues underlines the importance Nigerians attach to schooling.

It was in response to this that the Government launched its Universal Primary Education (UPE) scheme in September 1976. Probably the most ambitious scheme of its kind ever attempted, UPE made free primary education available to all Nigeria's 6-11 year olds. At the time, it was seen both as the fulfilment of national aspirations for improved education and a higher rate of literacy and the best way to equalise the differences in educational standards between different parts of the federation.

UPE has since been criticised for being under-prepared and over-hasty. The great rush forward left an enormous vacuum behind in terms of the quality of the education on offer and the facilities available for the children. But though qualitatively UPE schools left something to be desired, numerically the achievements were staggering. In the initial 12 months, nearly 3m young Nigerians enrolled in the first year of primary school and since then the figure has hovered at around 2.7m a year.

This year's enrolment, the third since UPE started, has taken the school population to 11.4m, practically double the number before the scheme started. In the same way, there has been a considerable increase in the number of classrooms constructed and in the number of teachers turned out by the training colleges—



even if in neither case has the number been sufficient to cope with the rising school population.

UPE was hit last year when the dramatic fall in oil revenues forced all public services to cut back. But this year's budget saw a considerable increase in recurrent and capital allocations to education. Recurrent expenditure for the financial year 1979-80 is up to N326m from the previous year's actual expenditure of N235m. On the capital side, the allocation has practically doubled from N206m last year to N389m. Of that, the biggest increases are for UPE, which has more than trebled its capital allocation from N20m to N68m, and for teacher training, whose capital budget goes up from N47m to N80.8m.

But money alone is not the answer to Nigeria's educational problems. Now that UPE has taken the giant step forward, educationists are asking three crucial questions: whether the benefits of the system are being equally spread over the entire country; what the quality of that education is; and what is going to happen to the products of UPE when they start to emerge from the system in 1982. The question of the educational imbalance between the north and south has long been a headache. The predominantly christian south received a head start from the missionaries in western, English language

education when compared to the north, with its traditional Islamic teaching. This meant that the growth of bureaucratic employment was bound to discriminate against northerners, since English remained the official language.

Before the start of UPE, some of the northern states had school enrolment figures of only 7 per cent of the eligible population. With that in mind, some of the northern states made special efforts to improve school attendance when UPE started. Some were conspicuously successful, such as Kano, while others were much slower, for instance Sokoto.

But since that first year there have been signs that UPE is consolidating its early achievements. After the poor initial response in Sokoto, the past two years have seen enrolments of around 114,000, five times the number recorded before the UPE scheme was launched. And in Kano, although the numbers are not as impressive as when the scheme began, they have hovered at a level four times higher than before UPE.

Although progress is visibly being made in overcoming the north/south imbalance, more difficult problems remain to be solved. The quality of the education being offered to children taking part in the UPE scheme has been variable, experts agree. Some of the

problems of UPE add up to explain the relatively high drop-out rate experienced between the first and second year of primary school. Understandably, those states which had made the biggest drive to increase their numbers suffered the highest drop-out rate, while those which had shown less enthusiasm managed to keep the pupils who had enrolled because facilities were not so stretched.

But even though progress is now being made with putting right many of the failings of UPE, the biggest question has yet to be answered: what is to become of UPE products? Will there be sufficient opportunities for them to pursue their studies at secondary schools or are there enough openings in industry and the civil service to satisfy their raised expectations? The answer most experts give now is emphatically "no." It was with that in mind that the Implementation Committee produced its recommendations for the future of the country's entire educational system. On the basis of that report, a White Paper was expected to be published before October 1 which would give shape to the present educational patchwork.

Crucial to the new scheme will be the number of openings available for UPE products to go to secondary schools when the first "batch" completes primary education under the new scheme in 1982. The Third National Development Plan had foreseen a situation where 40 per cent of those who completed primary could go on to secondary. But in a more realistically open-ended statement, the national policy document simply says that "a substantial number of primary school leavers will have access to junior secondary education and facilities will be provided for this."

Secondary education has long been the "Aunt Sally" of the whole system, with only a small proportion of the tiny number of children who complete primary school actually making it to the secondary school. The secondary schools are often much further away for children in the rural areas, and although this year's budget made tuition fees free for secondary school, the parents must pay heavily for uniform, books and other items.

Under the new scheme proposed in the policy document, secondary education would be divided into two cycles of three years each. After completing junior secondary school there would be further element of selection before some went on to senior secondary school. The problem the incoming civilian Government is likely to face is similar to that of UPE. With only two years to go before the first UPE products start looking for secondary school places, only a very few states, using their own initiative, have begun to prepare. It will take a considerable commitment on the part of the new administration to make sure that the transition is a smooth one, and that the achievements of UPE are not wasted.

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Expansion

CONTINUED FROM PREVIOUS PAGE

future government. But they are also quick to defend local interests in any debate over "open competition" versus "fair shares for the underprivileged States" in respect of student admissions or "university rights." They are very volatile and terribly divided by their dual role of "elites-in-training" and would-be leaders of a populist Left. What is certain has been their leading role over the past ten years as detonators of crisis against successive governments. No wonder that the present party leaders approach them with care.

Visitors to Nigeria usually return with admiration for the way the universities have tried to fulfil the promise of their

origins — mixed with dismay over the actual measure of their achievement. Research is rarely at a high level, teaching is often extremely difficult. Dependence on recruitment for staff overseas, coupled with the expedience of short-term appointments, creates its own problems. Very likely the need is for centres — or one main centre — of excellence. But to define the centre of Nigerian academic life is as dangerous as trying to locate the main weight of political power. For my own part, admiration outweighs doubt.

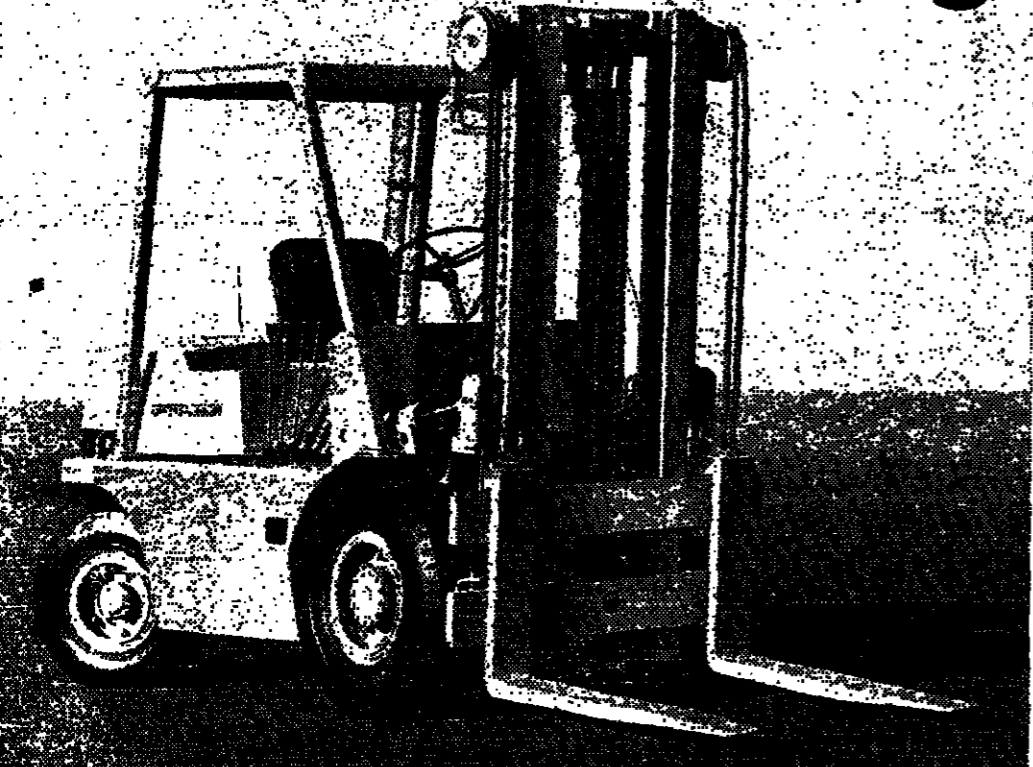
Moreover, what may appear to be abject institutions hide within them, it seems, a capacity for independent growth once the conditions are established for its regeneration. And

given only half a chance, university teachers move quickly to try to control their own affairs. The ivory tower looks frail, is easily condemned, and may even be occupied from time to time by elements hostile to it. But the apparent weakness of its ability to resist is usually matched in Nigeria by the inconsistency of its critics.

The need for skilled professionals and the spell cast over the elites by the promise of higher education seem likely to ensure that university education will grow and expand no matter how high the cost. Universities are very resilient and resilient is a word easily applied to Nigeria!

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NIGERIA XVI

Investment

A cold climate

THE EYES of many potential investors will be firmly fixed on Nigeria's incoming civilian Government during the next few months. They will want to see if the encouraging noises which have been made in the run-up to the elections about attracting foreign investment are actually translated into positive measures.

Businessmen and bankers agree that direct investment by foreign companies, which dwindled to a trickle over the past few years, has now dried up completely. Although there is no statistical evidence to back up such an assertion, they argue that a variety of Government measures, such as the indigenisation decrees, coupled with the atmosphere of political uncertainty surrounding the return to civilian rule, have frightened investors away.

But the enormous potential of the Nigerian market makes it equally certain that with the right incentives and the right climate for investment, companies would be happy to come in.

For British companies, which account for an estimated 50 per cent of total foreign investment, there is the added headache of the recent nationalisation of British Petroleum's interests in the country. There are good reasons for thinking that the action against BP was an isolated move because of its particular South African trading links, but other British companies felt the political axe was hanging over them as well and do not feel out of danger yet.

Americans are also uneasy about investing. Following General Obasanjo's visit to the

U.S. in 1977 it was hoped that many more American companies would invest in Nigeria, but despite the attractions of an immense domestic market backed with oil wealth, not a single sizeable American company actually committed itself to investing, although a number did come to Nigeria to look at the opportunities, especially in motor parts, construction, fertilizer manufacturing and agri-business.

Nigeria has gone some way to make the market more attractive, offering tax holidays and protection for nascent industries by restricting or banning exports once the company has set up.

However, manufacturers say that the incentives are not as attractive as they can find in other countries. Added to that, the Government has been slow in sticking to its promise of protection, particularly in the motor industry. The last major investment in the country from outside came from four motor manufacturers—British Leyland, Steyr, Fiat and Mercedes Benz—but they have yet to see the Government's promised restrictions on imports implemented.

Decrees

Top of the list of disincentives for new investments are the two indigenisation decrees, which have taken Nigerian participation in many foreign companies to 60 per cent. The Nigerians reply that the decrees are often misinterpreted as an attempt to force foreigners out, rather than allow Nigerians in. They say that the principle advantage for foreign companies

is that they are no longer regarded as a foreign appendage to the rest of the country, and that the many thousands of Nigerians who now hold shares in foreign companies comprise a very vocal lobby which is anxious to protect its investment against Government interference.

Most people accept that it is perfectly understandable for the Nigerians to want to be in charge of their own economy and point out that indigenisation was far less painful than the outright nationalisation which other African countries practised. What is more, opinion is divided over how much indigenisation has actually affected the day-to-day running of companies. Some managers say it has not affected their executive control at all, while others say they must now serve two masters—their Nigerian board of directors and the parent company.

There was certainly a lot of criticism about the way the indigenisation exercise was carried out. Many companies complained that the Nigerian Securities and Exchange Commission undervalued their shares when they were obliged to go public. Others were critical because they were forced to make offers for subscription instead of offers for sale.

The Nigerians answer the first criticism by saying that the tiny capital base and the enormous profits which the companies had already made in Nigeria meant that any share

valuation was "jam on the bread." They answer the second criticism by saying that the indigenisation exercise was not designed to force companies to "get their money and run" but to encourage them to make more of a commitment to the country.

In all, about 1,200 companies had to comply with the decree and the vast majority of them did so through private placements. The capital market had a lot of difficulty absorbing all the new equity, but most people found that their worst fears about the exercise were not realised. Certainly, the 90-odd companies which went public or sold more equity if they were already quoted on the exchange, managed to sell all their new issues, thanks in part to a relaxation of restrictions on maximum equity holdings which attracted the institutional investor into the market for the first time.

The exercise is now almost history, with only a few more companies still offering shares. But potential new investors have been made even more cautious. To encourage new companies, the Government has lifted its insistence that they indigenise straight away. They now have a two-year grace period before they must comply. Indigenisation aside, businessmen point to a long list of problems which harm the investment climate. The first is the bureaucracy itself, blamed for being slow in processing documents and being inefficient

and ill-informed when dealing with inquiries about investment. Administrative inefficiency is also partly blamed for the slowness with which remittances for both companies and individuals are processed. Government restrictions on the rate of remittances are another headache and have caused special dispensation for some companies which will not be able to repatriate all their proceeds from the indigenisation exercise for nearly a decade, unless the regulations are changed.

Investors also complain about some of the Government's price controls, which they say could leave them with rising costs and falling margins. There is also widespread fear that a wages explosion would follow the installation of a new Government, even though the incoming administration has given assurances that it will keep as tight a rein as possible on wage increases.

Companies also worry at the tightness of expatriate quotas when they are finding it difficult to get the right trained manpower and even appropriate business partners in Nigeria.

On top of all these problems are those of communications, both internationally and domestically. Although the Government is making a big push with improving its telecommunications system, it is still a big problem for companies which need to make regular contact with the outside world.

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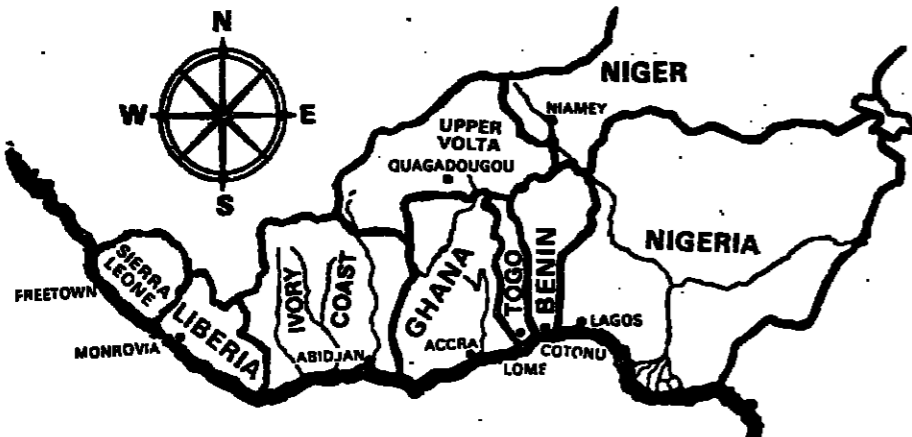
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Stock market

System under strain

IT HAS been a traumatic year for the Nigerian Stock Exchange. The flood of companies seeking public quotation in order to comply with the second Nigerian Enterprises Promotion Decree put an immense strain on the physical handling capability of the exchange and stretched the market to the maximum in its ability to absorb the volume of new issues.

Although there were fears that there would be massive under-subscription, the market showed remarkable resilience in taking the new equity and the private placements. What makes the relative success of the venture all the more surprising, is that at the same time as companies were queuing up to comply with the decree and the Nigerian economy was experiencing one of its worst crises for years, the market provided another N60 to N70m for non-indigenisation issues.

The fact that the capital market was overstretched was clearly seen in the increased long-term rates and the need to warehouse a number of the new issues once they had complied with the decree by producing a prospectus and making all the necessary preparations for going to the market. But up to last month, only eight companies were still waiting to have all their shares taken up.

Deadline

In order to comply with the decree about 50 companies had floated 215.3m shares valued at N16m by the deadline of December 31, 1978. Larger companies were obliged under the decree to pass through the exchange, and many of them were ordered to make offers for subscription rather than offers for sale. In all, about 90 companies will have used the exchange to comply with the decree. The smaller companies preferred private placements, though as the capital market became tight they had increasing difficulties finding takers.

In the end, it required a certain amount of flexibility on the part of the authorities to guarantee a smooth operation. For a start, although subscription lists were officially open for only three weeks, some of them stayed open for anything up to six months. And institutional investors were allowed into the market by unofficially removing the upper limits for equity allotments. The decree had stated that no single person or institution could hold more than N50,000, or 5 per cent of the equity in any one company, whichever was the larger.

The intention was to give the small investor a good chance of getting a slice of the country's wealth. But it effectively put the institutions and even some of the bigger individual investors out of the market because the allotments

were too small. Once it became apparent that many of the issues would be undersubscribed the institutions were allowed to come in and take up the rest of the subscription.

At the same time, the decree was very successful in bringing the small investor into the market. Although companies complained that they ended up with an unwieldy register of shareholders—as many as 137,000 in the case of one of the biggest companies—they now have a vocal and potentially powerful backing from the public for any future Government action. No reliable statistics exist for how many Nigerians now hold an equity stake but the figure is between 2m and 1m.

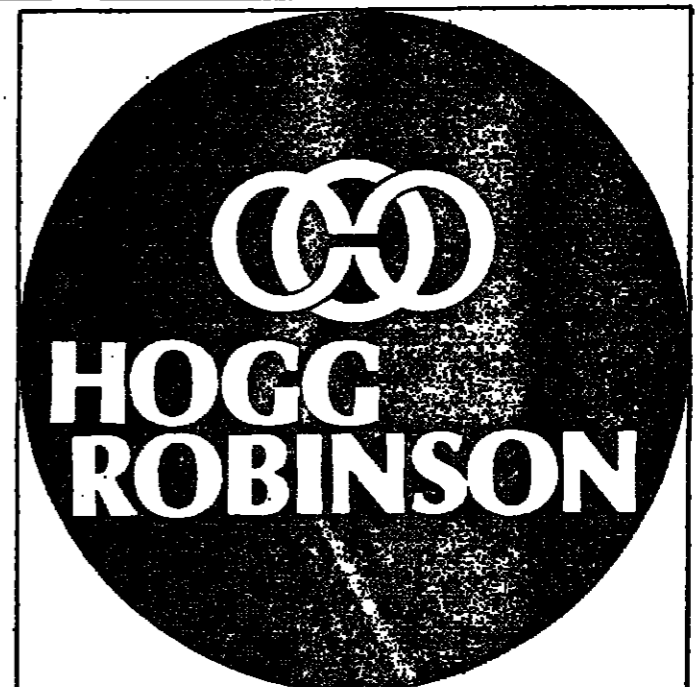
Considering the numbers it is hardly surprising that delivery time was still slow, averaging eight weeks but sometimes dragging on for up to three months. Delivery was helped by the arrival of two new registrars in the market—LIAC and Daily Times—and by the computerisation programme carried out by some of the existing registrars. Previously, everything had been done by hand and people complained of waiting six months before they got their share certificates because of the laborious manual process.

Delivery was also helped by the opening of the branch exchange in the northern city of Kaduna last year. It was hoped that the Kaduna exchange would attract some of the large quantity of funds in the north into the capital market. Although it has been successful to some extent, it has been dogged by the same problems of poor communication and poor understanding of the market that has faced the Lagos exchange since it opened. A second branch exchange should be operating in Port Harcourt by the beginning of next year.

For the moment, arbitrage is not a problem because the number of shares being traded on the secondary market is still very small and the price differential is at most only one or two kobos. The branch exchanges are seen far more as part of the long term integration of the exchange as a really effective part of the capital market.

But although many companies have been impressed, or at least relieved, by the way the exchange has handled its part of indigenisation and by the way in which the market reacted, there has still been considerable criticism of the role of the Nigerian Securities and Exchange Commission (NSEC) during the period. The decree governing the NSEC has still not been promulgated, although it has been in action for more than a year, but its role is generally supposed to be analogous to the United States Securities and Exchange Commission. It has

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مکان من الوطن

NIGERIA XVII

Banking

Credit still in short supply

FOR THE banking sector, one of the biggest events of the past year has been the decision by both Barclays Bank of Nigeria and Standard Bank of Nigeria to change their names. Barclays became Union Bank following apparent Government pressure on Barclays International to sell half its remaining equity in the Nigerian bank to the public.

Standard Bank, which has become First Bank, is one of a number of banks with foreign interests which may also change their names. The root cause, according to bankers, is that the tightening of expatriate quotas, the 60 per cent Nigerian holding and the Government's restrictions on the commercial banks no longer allow the management all the control they want of the bank's affairs.

In general, however, the year during which the Central Bank of Nigeria celebrated its 20th anniversary—has been one without major upset, although the Government's continued restrictive financial policies have made it another tight year for the banks. Liquidity eased slightly thanks to the low level of demand for import financing and new Government measures, but the banks remained under pressure to abide by credit guidelines and expand their rural banking facilities.

The 1979-80 budget pegged the increase in total commercial bank loans and advances to the same level as the previous year, which was 30 per cent for large banks and 40 per cent for small banks. But the ceiling is expected to create fewer problems than last year because of the general recession in the economy and a more cautious approach to lending by the banks.

To ease banks' liquidity problems, the budget allowed the banks a 50 per cent reduction in their cash reserve requirements and the phasing out of stabilisation securities. But some of the banks, especially the merchant banks, ran into problems meeting the Government's minimum lending requirements to agriculture and residential construction.

For the commercial banks there was also the headache of the new rural branches. The Government decided to order banks to open more rural branches after the publication of a report in 1977 on the financial system by a committee led by Dr. Pius Okigbo. This recommended that a further 184 rural branches be opened. The main complaint against the commercial banks was that of the 470-odd branches around the country, around 100 of them were in Lagos state alone, while states like Niger, Benue and Gongola had only 10 branches each. Under the new policy, a bank will be sited at every local government authority headquarters and in every semi-urban centre with a population of more than 30,000.

A report out in March showed that most of the commercial banks were ahead of schedule in their plans for opening rural branches and nearly 50 per cent

of the total required were already operating. The big banks had done best, with First Bank (Standard Bank) having opened 22 of its allocation of 28; Union Bank (Barclays Bank) having completed 18 out of its total of 27, and the United Bank for Africa having opened 15 of its 27 branches. The smaller banks had also made progress with their new branches.

A major part of the Government's rationale in getting more rural branches was the feeling that the banks were not trying hard enough to lend to agriculture. It has been a conspicuous failing in the Government's plans for a revival of the agricultural export sector of the Nigerian economy that credit to the farmer has been scarce.

Collateral

The commercial banks reply that the farmer's creditworthiness is notoriously low because of his lack of understanding of the system of credit and his inability to provide collateral for loans. Nonetheless, the Government has imposed a minimum lending requirement of 6 per cent of total commercial bank credit which must go to the agricultural sector. In most cases the commercial banks have been able to stay within the guidelines, but it has been harder for the merchant banks to find the right sort of customer.

In order to enforce its guidelines, the Government also said that any bank that failed to lend the minimum must pay the difference into a non-interest-bearing account with the Central Bank. Many banks actually preferred to do that rather than lose their money completely on a bad loan, so the 1979-80 budget introduced a new measure. Now, banks which lend below the stipulated minimum will have to pay the difference to the Nigerian Co-operative and Agricultural Bank, which will then make loans on their behalf.

The same problems have been encountered over meeting the Government's minimum lending requirements to the residential property sector. There has been a distinct shortage of worthwhile investment opportunities, according to bankers, and it is a sector normally alive with the kind of entrepreneur who does not give the banks much faith in recovering their debt. Any money which the banks fail to lend up to the credit minimum now has to be paid to the Federal Mortgage Bank.

The Government has shown itself ever more determined to enforce the credit guidelines and in the last budget even increased the minimum lending to the agricultural sector by the merchant banks from 4 to 5 per cent while a new agro-allied sub-sector was to receive 4 per cent of total credit. For the commercial banks, the agro-allied sub-sector has been included in the manufacturing

sector where the minimum credit level has been raised from 32 per cent to 36 per cent. Of this 3 per cent will go to the agro-allied sub-sector.

The Government's insistence on lending to what most banks consider high risk areas has come at a time when the banks have had to be more cautious in the general lending policies than they were during the boom period after the 1974 oil price rise. Now, with recession still biting, there is much greater risk of bankruptcies, and banks are taking a closer look at new potential borrowers.

There was an attempt to give banks reassurance in their lending to the agricultural sector last year with the introduction of a 100m Agricultural Credit Guarantee Scheme. The banks were to receive a guarantee for 75 of their advances up to a maximum of 10m. But the Government insisted that to qualify for the guarantee the banks had to lend at 6 per cent interest, which for many of them was less than they were paying for their money. The scheme has not been a great success.

Despite all the difficulties, however, bank credit has continued to grow at a respectable rate. The Central Bank of Nigeria monthly report for May 1979 shows total commercial bank loans and advances standing at N4.1bn, a rise of 28.3 per cent over the previous year. The biggest increases were in production, where loans were up 56.2 per cent on the previous year, and general commerce, where the increase was 22 per cent.

The bank overdraft remains the most common source of finance in Nigeria. Companies have previously been dependent on the banks for their short-term money for expansion, but over the past year it has been tiding them over with working capital because of slow payments from the Government. Companies have been waiting months and sometimes years for payments for Government contracts, and they have run into persistent cashflow problems.

Earlier this year, the introduction of pre-shipment inspection and the Form M regulations caused a big hiccup in the payments pipeline. Only now, the banks say, are companies feeling a little more secure about future finance. Particularly during the acute liquidity crunch of last year, companies were expediting credit months ahead just to make sure they would have it if necessary. Ironically, the banks should benefit to some extent from the troubles of the past years, for many companies have had to shift from an open account basis for their transactions to letters of credit, at the instance of suppliers. The commercial banks have kept profits up largely on the fee structure which allows them to charge 2½ per cent on a letter of credit—welcome income when lending is less and less profit-

able. The merchant banks have been especially glad of the income since they have found it difficult to fulfil the Government's expectations of what their role should be. Up to now they have shown themselves rather better at moving money and faster at opening letters of credit than the commercial banks. But they have not had much success with medium term loans, putting together loan packages and leasing, which the Government would like them to do.

One or two of the merchant banks have tried to fill the gap between the commercial banks and the state-owned development banks, but their inability to coax medium and long-term money out of the investor has hampered them. Barclays has had its own problems. Apparent Government pressure on Barclays International to sell 50 per cent of its remaining 40 per cent equity stake in Barclays Nigeria followed a Government protest at the bank's South African connections.

At the same time as Barclays offered a further 20 per cent of the equity for sale to the Nigerian public, it changed its name to Union Bank. As a mark of confidence in the bank, however, the offer for sale was oversubscribed one and a half times even though the capital market was still fairly stretched.

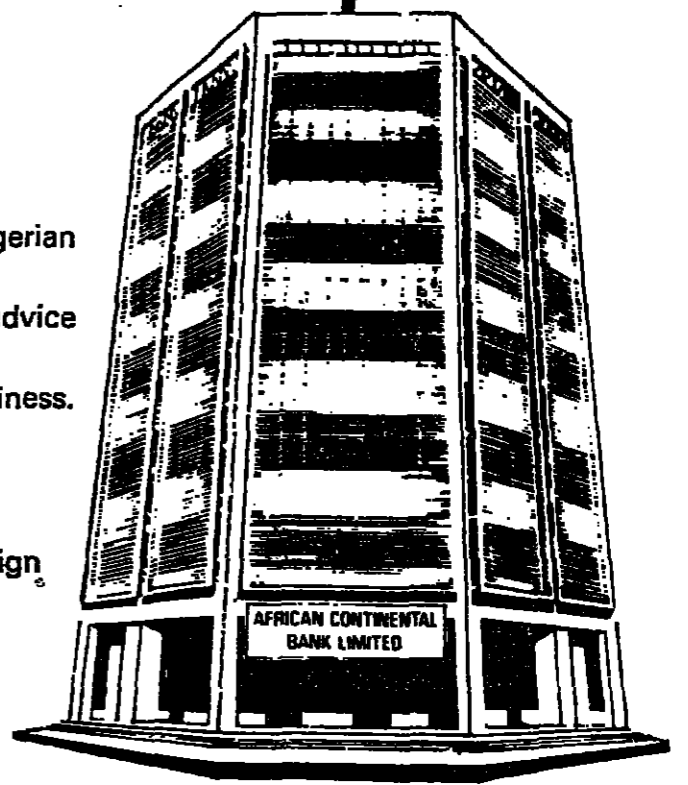
Wish Barclays decreasing its involvement, bankers say there is a need for more banks to be allowed in to put fresh blood into the system and increase competition. Yet the Government has been noticeably slow in approving new banks. Banking licences can take up to three years to obtain, although there are banks anxious to enter the Nigerian market.

At present there are 19 commercial banks operating in Nigeria of which the three biggest in terms of deposits all have overseas shareholdings—First Bank, Union Bank and United Bank for Africa (UBA). There are 11 wholly indigenous banks which are mainly owned by the state governments.

There are five merchant banks of which two are predominantly locally owned—Investment Company of Nigeria (ICON) and Nigerian Acceptances. The others are Chase Merchant Bank International, International Merchant Bank Nigeria (formerly First National Bank of Chicago) and Nigeria Merchant Bank (formerly UDF). Finally, there are the banks owned by the federal Government, which provide mainly long term finance—The Nigerian Industrial Development Bank (NIDB), the Nigerian Bank for Commerce and Industry and the Nigerian Agricultural Bank. All of them also contribute to the equity of a large number of companies.

M.W.

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Strain

CONTINUED FROM PREVIOUS PAGE

been widely criticised for undervaluing the shares when a company has come forward for public quotation.

There were always two main reasons for companies' reluctance to come to the market through the exchange—the high cost of raising finance that way and the fear that the NSC would undervalue the issue. The NSC's reply is that it assesses companies on their past performance and many of them preferred to stay heavily

under-capitalised in the past so that more profits were available for repatriation.

It was in an effort to stop that, according to the Government, that dividend restraint was introduced, limiting the dividend to 20 per cent of net paid-up capital. The intention was to encourage the company to increase its capital base and thereby increase the amount available for dividends. The NSC said it also wanted to encourage companies to expand their capital base when it

instructed them to make an offer for subscription in order to comply with the latest decree instead of simply an offer for sale.

The Nigerian authorities deny that it is proving costly to seek funds through the exchange. Despite reports that some companies paid out 25 per cent of the gross proceeds of the sale of shares in order to go through the market, the exchange itself says the cost was nearer 2½ per cent, although the smaller the issue, the greater the proportionate cost.

The exchange says it can prove its point by showing that companies have been coming through them to tap the capital market for funds not related to the decree. During the past year there have been two rights issues worth nearly N 15m, and other companies are floating debentures as a competitive way of raising capital.

Faster

Certainly, the indigenisation decrees have forced the exchange to develop faster and more aggressively than it would ever have done otherwise. Once the indigenisation issues are completed there is also no doubt that it will never be the same again. The rush of shares in the market have encouraged the development of many vital elements in its process of becoming a fully fledged part of the capital market.

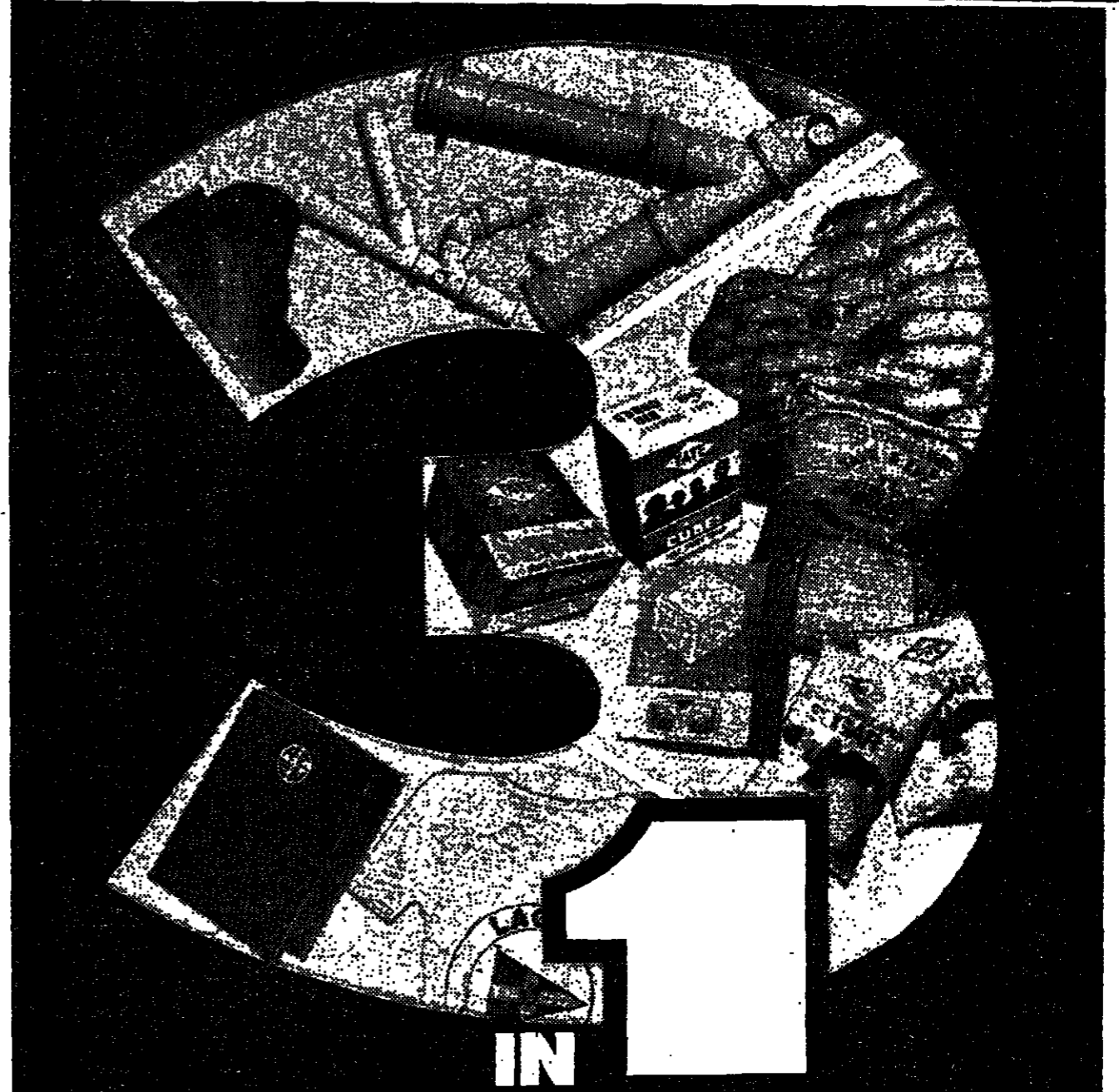
The number of stockbrokers has grown from two to eight and there is growing competition

among them. There has also been a growing underwriting business as some of the stocks looked as though they would never be fully subscribed. Understanding remains poor of what has to be done, however, and it is still not possible for a stockbroker to make a living without being attached to something else—say a merchant bank.

The big problem remains, the slow growth of the secondary market. Despite the rapid increase in the equity available, the liquidity crunch which forced some investors to sell and the dividend restraint which made stocks less attractive to some people, the secondary market in equities still represents only 1 per cent a year of the entire volume of equities quoted.

There is still an attitude of buy and hold among investors who do not have sufficient alternative forms of investment to encourage them to sell. There is also little fluctuation in the price of the shares that it would be hard for a speculator to make a decent margin. For a marginal investor, transaction costs would make it unprofitable for him to buy and sell over a short period. So most bankers believe that in order to encourage a real secondary market it would be necessary to relax many of the controls which are now exercised on the exchange and allow the shares to float as freely as they can. In order to do that, there would have to be a considerable improvement in the present information lag.

M.W.



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trained and motivated personnel...our guarantee of Sugar & Pipes of irreproachable quality. This is our specialized contribution to make Nigeria a sweeter place for all.



Ports

Slump in traffic

THE NIGERIAN ports need more ships to keep them busy an unbelievable situation for anyone who witnessed the staggering congestion of barely four years ago...

The Nigerian Ports Authority (NPA), which has spent vast sums of Government money to construct, redevelop and expand the various ports...

Since these efforts began, the NPA has more than doubled the number of berths open to international use, starting with the Tin Can Island port near to Apapa...

In the delta area, the heart of Nigeria's oil land, a new six-berth port has been built at Warri beside the old single berth port...

But the slump has provided agencies a welcome opportunity to look for the many mistaid empty containers. Less than a year ago, with container traffic reaching a peak...

Example

One noticeable example of the changed situation is that a rotor, already privileged in more difficult days, can now expect to sail straight alongside an empty berth...

Meanwhile, work was already underway on the \$120m Apapa third wharf extension, which was commissioned last April to provide an extra 1,800 metres of quay...

At the most Eastern Nigerian sea city of Calabar, 860 metres of quay (four berths) have been brought into use on a new site, while the NPA has taken over the old Palm Line agencies...

With the rapid expansion of its facilities the NPA is hoping to discourage non-conference line shipping - 12 of the 14 main berths at Apapa are reserved for members of conference lines...



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Aviation

The Dutch connection

THE FIRST-TIME traveller to Nigeria, arriving in Lagos via the new Murtala Muhammed international airport, could be forgiven for thinking that all is well with aviation in the country. Determined efforts are being made to prevent the new airport building and services falling into the notorious bad habits of the overcrowded, overextended and disorganised old terminal...

organisation RITES had earlier been given a management contract for the Railways - did little to encourage the Dutch to sign on the spot. The management contract, which runs for approximately two years, was finally signed last Tuesday.

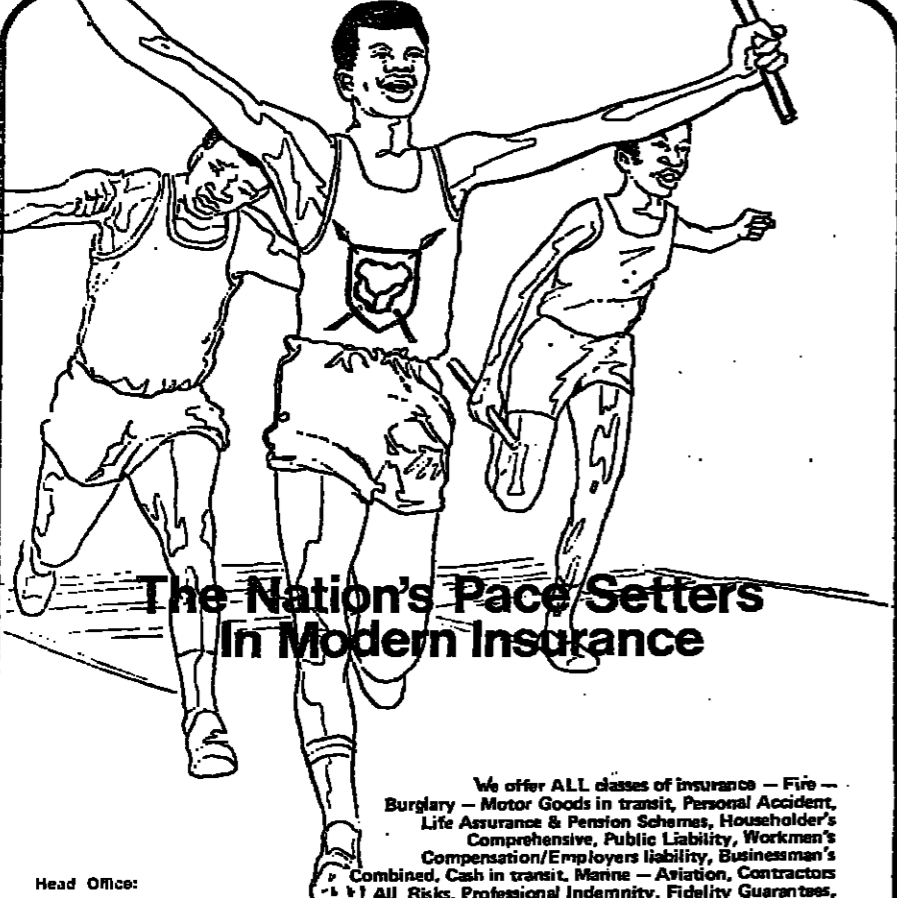
Within Nigeria Airways itself major changes for the better are likely to follow the signing of the management contract with KLM. Over the past few years aviation in Nigeria has developed close links with the Netherlands. The new international airport in Lagos is a copy of Amsterdam's Schiphol, several of the larger regional airports have been expanded or rebuilt under the supervision of Dutch consultants...

Leaving aside the problem of intermittent shortage of aviation fuel (a question of distribution which the authorities hope will be solved once and for all after a new national network of petroleum products depots is finally brought on line), the airline has all but grounded itself on several occasions in the past year because of industrial disputes.

Surprise

However, the decision to call in the Dutch airline to nurse Nigeria Airways back to health took everyone by surprise including, apparently, KLM management. The Federal Commissioner for Civil Aviation, Alhaji Isirarhe Imatila, announced in late June that the Nigeria Airways Board had been dissolved and that the Dutch company had been appointed to run the airline for a two-year period.

The announcement was seen later as having been made somewhat hastily, since KLM, which had been approached only a few days earlier, was not prepared to take on an airline with such a troubled reputation without a clear definition of its mandate and the terms of its contract.



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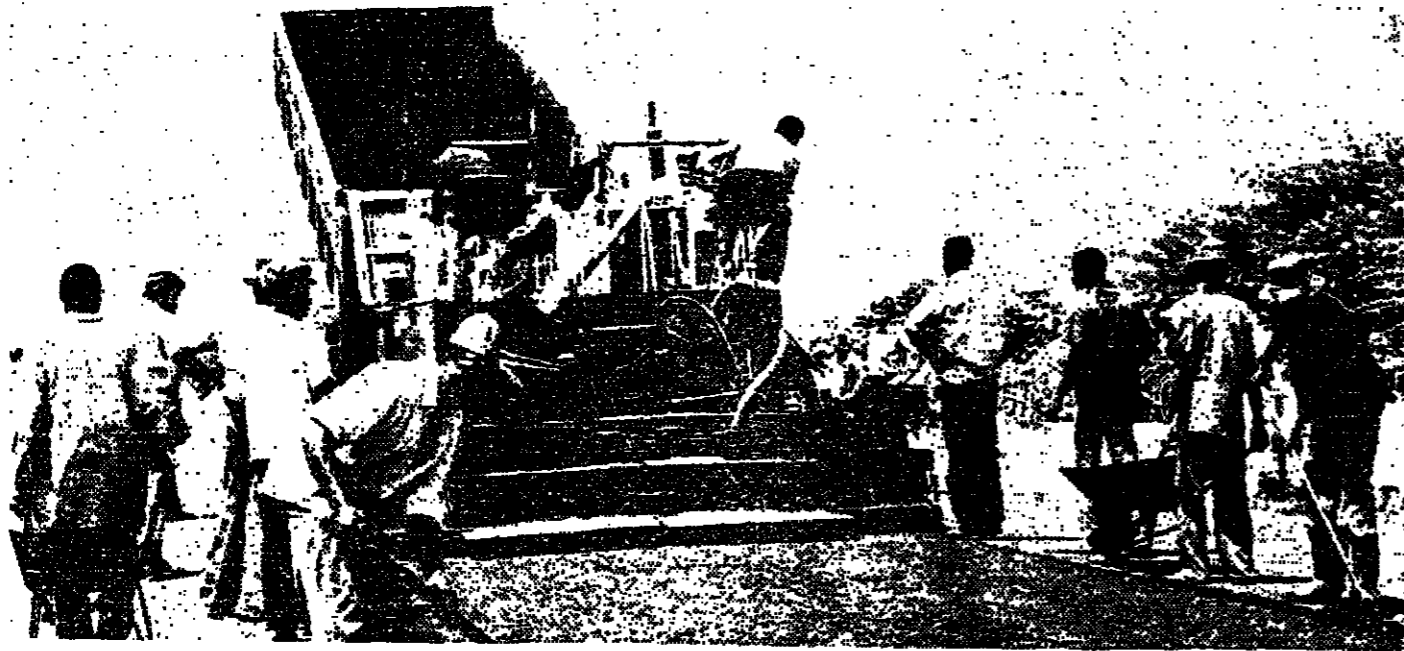
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مکان من الصحرى

NIGERIA XIX



Nigeria has made spectacular progress with its road building programme but there is concern over the condition of many existing roads, particularly in Lagos

Roads

In need of repair

A RECENT editorial in the "Daily Times" newspaper headlined "Neglect of Federal Roads" read: "It is alarming that so-called super-highways, which were constructed at public expense and which were completed about 24 months ago have fallen into such a state of disrepair that taxpayers are wondering about the quality of road construction work done, particularly in this country, by an assortment of foreign civil engineering companies which continue to do highly profitable business on Nigerian roads."

Foreign companies are the traditional whipping boys of the Nigerian Press when it comes to the state of the roads, either on the grounds that they are digging holes to put in sewage or telephone lines or they have not built roads of good enough standards in the first place. But although there might be instances where such criticism is justified, the companies answer that the problems lie either with inadequate specifications for the job or with insufficient maintenance once the roads are completed.

Certainly, no motorist can be happy as he bumps his way through the potholes of Lagos or many of the other major

cities in Nigeria. It has come as a great relief to the inhabitants of the capital that a contract has now been agreed to repair 120 of the roads in Lagos and its environs.

But despite the criticisms, the progress which Nigeria has made with its urban and trunk roads has been spectacular. The third national development plan for 1975-80 estimated that state and federal governments would between them spend N5,340m during the five-year period. The federal Government would be responsible for 27,000 km of roads, including 16,000 km which it took over from the states in order to upgrade them.

In fact, the Federal Ministry of Works and Housing announced recently that N2.5bn had been spent on roads since 1975 and that they were working on a plan for installing seven major north-south and east-west highways, as well as completing the Nigerian end of three international highways which will eventually link large areas of the continent.

Although traffic snarl-ups in Lagos itself are by no means a thing of the past, it is now far easier to get out of the city. People who even 12 months ago would never have dreamed of

leaving the city for the week-end now make regular trips to other parts of the federation.

One of the most impressive roads in West Africa is the new four-lane toll highway which links Lagos and Ibadan. That will soon be part of one of Nigeria's key long distance roads: once a section between Ilorin and Jebba is completed, there will be a continuous "A" road running from Lagos through Ibadan, Ilorin, Katsina, Sokoto and Ilesha.

Terminal

The town of Kongolam will eventually form the southern terminal of the trans-Sahara highway, which will join Algiers with Nigeria. A second major Nigerian highway will link Kongolam with the port of Warri via Kaduna and Benin.

Nowhere is the speed and scale of the development more evident than in Lagos itself, where a growing complex of flyovers and bridges may eventually make Spaghetti Junction look like a mere hors d'oeuvres. Within a matter of years the traffic chaos of the capital has been considerably eased. The flow should be even better, by the time the projects

are all finished in 1990.

Much of the successful development has been due to one company—Julius Berger. Although many international construction companies are represented outside the city, Lagos has really been Berger's baby. It has been responsible for completing most of the ring-road and link roads with other main arteries in the country in remarkably quick time.

The new Carter bridge—linking Lagos island with the mainland—opened this year, and a second bridge being built by Berger is now curving out across the Lagos lagoon. This should further improve the once impossible flow of traffic between the mainland and the islands. More remains to be done, however, and provisional estimates for the cost of the entire Lagos road network, due to be completed in 1990, run to N2.3bn.

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Connection

CONTINUED FROM PREVIOUS PAGE

administrator, following the dissolution of the board, led an Air Force crew flying a military Hercules to clear a backlog of passengers travelling between Lagos and eastern Nigeria. (The backlog in this case was not the fault of the airline but the result of a collapsed bridge on one of the main roads leading to Lagos.)

The Airways has also been making laudable attempts to improve its passenger-relations record. In-flight service from cabin crews is less abrupt than it was a year ago and, on the ground, strenuous efforts are being made to end the over-booking which left many a passenger with a valid ticket stranded in the terminal as his flight took off. Ground staff have started training on the use of computers. These are to be introduced to end familiar airport disputes over whose name should or should not appear on the manifest of an overbooked flight.

Apart from its international destinations, which, as well as the standard European and West African calls, include New York, Nairobi and Jeddah, the Airways runs a domestic service to most of the state capitals where new or re-developed airports are being taken over by the Nigerian Airports Authority.

Until recently, Kano was the only other international airport in the country. The distance between the two locations forced aircraft heading to Lagos to divert to neighbouring countries in the event of problems in Lagos. Several other regional airports have now been upgraded to international standards, and in future diversions will be made to Ilorin or Port Harcourt rather than to Cotonou or Accra.

Of the 16 main airports, several are now capable of accepting jumbo jets, the latest being Port Harcourt, which was opened last month. During the commissioning ceremony, Alhaji Ismaila noted that his ministry had still to satisfy the needs of both passenger and freight traffic in the country, largely because of the ever-increasing demand.

Kaduna and Sokoto airports are also being upgraded, while a new airport has recently been opened at Jos in the centre of the country. The runways at Benin, Enugu and Calabar have been lengthened and strengthened to accept up to the Boeing 737 range of aircraft. Similar work is underway at Ibadan and Yola.

There are also plans to introduce a series of feeder routes to the regional airports and introduce short-haul wide-bodied

jets to carry the additional load between the major cities, but a final decision on this has yet to be taken.

Reports during the past year that the Nigeria Airways' monopoly on scheduled domestic flights was to be broken were strongly denied by the ministry, but such a possibility is not to be excluded under a new civilian Government.

Meanwhile, the expansion of air freight traffic into Nigeria—already greatly reduced by the general cutback on imports and the decongestion of the ports—has been called into question by the reported decision to halt the airlift from Lyons of knocked-down parts for the Peugeot vehicle assembly plant in Kaduna.

The airlift, which was largely covered by UTA's 10 weekly Boeing 747 flights to Kano, was to have switched to Kaduna once the runway there was ready for jumbo jets. Transporters argue that a change back to sea freight would produce no economies, but with the outgoing Government apparently eager to make greater use of the greatly expanded and currently underworked ports, the immediate future of the air freight sector remains unclear.

By a Correspondent

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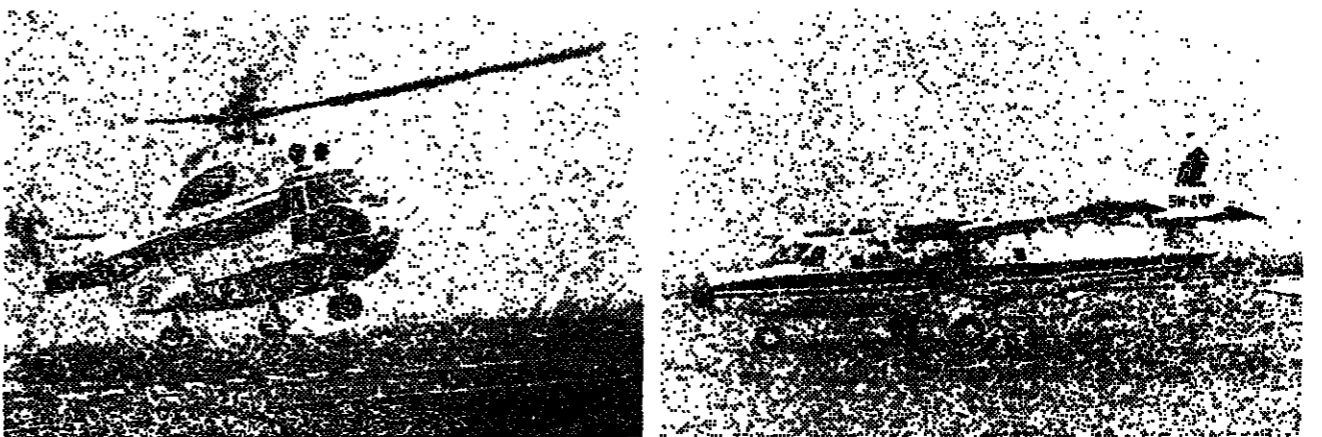
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Such a high-powered organisation is certainly not in evidence in Lagos, where the potholes get daily worse and worse. In the words of the "Daily Times" editorial: "The Federal Commissioner for Works and the appropriate technocrat in his ministry should immediately start their inspection of newly completed federal highways... and see for themselves the wretched state of a number of federal roads throughout the country."

M.W.

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NIGERIA XX

Railways

Indians take over

WHEN THE Federal Military Government suddenly sacked the entire top management of Nigerian railways last year and announced that a foreign management team was coming in to take over, there were loud cries of protest from the public. Yet the Indian team which began arriving this year has already achieved a remarkable turnaround in the fortunes of the railways, and they have promised to turn the persistently large operating deficits of the past decade into a profit over the next three years.

Most Nigerians would accept that the railways had reached rock bottom in terms of reliability and standard of service before the Indian team took over. Despite the fact that the former management had to contend with the problems of a single line narrow gauge railway built only to carry goods from the interior to the ports, the problems had been compounded with years of poor maintenance and bad management.

The Indian contract was negotiated with Rail India Technical and Economic Services (RITES) and lasts for three years. RITES is a wholly owned subsidiary of the Indian Railways, which is a public corporation. The Rites team has a capital budget of N30m for the first year and N40 for the next two years, while the recurrent costs of the 434 Indian personnel and the Nigerian staff all come out of the normal Nigerian railways budget.

Although the Indians' capital budget contains provision for purchasing new rolling stock and maintenance equipment, their brief is to make the most

of what is already in existence. They believe that they can turn last year's operating deficit of N339m on turnover of N74m into a profit while preparing Nigerians to take over again when the contract expires.

Surprised

The Indians' first task was rationalisation of the existing facilities. They said they were pleasantly surprised to find the large quantity of spares, the good quality of much of the rolling stock and the cooperativeness of the remaining Nigerian staff. But they were aghast at the lack of management of the existing resources.

A proper inventory of all the spares took three months because of the often erratic way in which they had been located and stored. At the same time, some of them on the rubbish tip—were unearthed and found to contain millions of naira worth of equipment including seven wheel lathes, some of which have since been installed. Once the rationalisation was completed, it was necessary to start work on the rolling stock itself.

Lagos

A guide to survival

"WOKE UP this morning," wails the singer in the Lagos nightclub. "I had them Lay...gos blues." What could his problem be? Did someone steal his car? Rob a friend of his at gunpoint? Did he get stuck in an endless traffic jam? Did the electricity go in the middle of his show? Or did his audience go in the middle of his show?

No. When he sings the answer it is so commonplace that its hardly worthy of giving you the blues in somewhere as extraordinary as Lagos. "My baby left me," he sings. "It's a pity the man didn't have more imagination because Lagos needs a good chronicler. Someone who can see the good beneath the filth. After all, his girl could have left him anywhere—Paris, Rio or New York. But Lagos is different.

It's a city where tax drivers believe they can fly and sometimes succeed. It's a city which becomes the Venice of West Africa when the tropical rains flood the streets. It's a city where arriving home late is complicated because you have to tread nimbly to avoid stepping on the sleeping nightguards on your porch by whom you worry so much how you're going to stay sane that it drives you crazy and you cease to worry.

Unfashionable

The problem is that it is unfashionable to say anything positive about Lagos. It's a lonely life being a liker of Lagos, let alone being a lover of Lagos. Yet get the feeling you have an anti-social disease. People give a wide berth at parties, suggest you see a doctor or whisper about you behind your back. Nigerians and expatriates alike love to criticise Lagos, although working on the principle that "I can beat my wife but don't you lay a finger on her." Lagosians remain sensitive to the criticism of outsiders.

That's why it is better to reflect inwardly on some of the entertaining features of the city. Take, for instance, the roads. If it is true that certain forms of vibration are beneficial to the liver, then Lagos drivers should be in excellent health. Whether or not someone is looking into the holes in the roads is academic. The fact is that they come into being because of the principle of division of labour.

Any self-respecting contractor laying a pipe or a wire across a road would not dream of filling the hole he had dug—that's a hole filler's job. Instead, the trench is filled with sand or earth so that initially it looks as though someone has been buried in a shallow grave. Then when the rains come it turns into a slight hollow, then it becomes a bigish ditch and finally a gaping chasm best tackled with a team of wily sheperas or a bailey bridge.

However, if the hole was caused by inadequate drainage of rainwater there is a solution. A team of ditch diggers can come and construct concrete

canals along each side of the road. Unfortunately, the canals aren't connected to drains but you will have the satisfaction of watching the rain water pour round the corner and flood your neighbour's yard.

Dampness is generally a problem in Lagos. It gets into everything during the rainy season—your car, your clothes, your head. Even the book worms need water wings. It doesn't go so bad you have to sleep in scuba gear, but when the hot, humid season comes then it's best to construct a gutter around your trouser bottoms to catch the sweat.

There are other problems, of course. There are the "go-slows" (traffic jams) the fact that the man you are looking for never seems to be "on seat" (in his office) the telephone sitting smudged decoratively on the table. But the city has a vitality which is impossible to ignore however hard you try. If you have money there are restaurants and clubs. If you have no money there are still clubs.

Try the New African Shrine, for instance. There, Fela Anikulapo-Kuti, Nigeria's foremost musician and egoist manages to look after his 27 wives and put on a show every night. If you want something more European in flavour you can always try getting on a plane to Paris.

But survival in Lagos becomes very much a question of establishing a routine. Once you have your sports club and your friends and your stand-by generator and ground water tank, you are fairly well cushioned against anything. Then is the time to spare a thought for the millions of citizens in the great sprawling conurbation who don't have any decent shelter, let alone amenities.

It is hard to see how they can survive, getting up at the crack of dawn and fighting their way into the city from the suburbs where there is neither electricity nor mains sewage nor running water. Then after doing their best to sleep during the day, starting out on the trek back into the suburbs.

It makes it all the more irritating to hear some of the expatriates complain. Naturally, there are foreigners of all sorts working in Nigeria, but the worst have to be those whose concessions to the country lie solely in replacing their blood with Star beer over a period of time and adding an "o" to some of the words. Alternatively, they speak a kind of pidgin pidgin English which sounds more like strangled goose.

To conclude, though the city looks inhospitable to the newcomer it has a soul. Once you're established you'll find you enjoy it as much as you hate it. It really amounts to one thing: "It's a good place to live but I would hate to visit there."

M.W.



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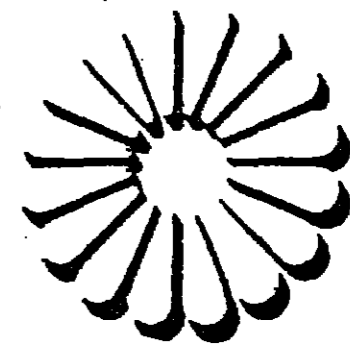
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Michael Donne on why Boeing plans to spend upwards of \$300m a year on orders from the UK aerospace industry through the 1980s

Boeing's British flight plan

PLANS BY Boeing, the biggest civil jet builder in the world, to spend upwards of \$300m a year in the UK aerospace industry through the 1980s reflects the company's determination to make a success of its new airliner programmes. These are the twin-engine 757 short-range jet (which uses Rolls-Royce RB-211 Dash 535 engines) and 767 medium-range airliner.

The visits by the company's top executives, headed by Mr. Tex Bouillon, president of Boeing's Commercial Airplane Company, to Sir Keith Joseph, Industry Secretary, last week, and to major organisations such as British Airways, Rolls-Royce and various equipment suppliers, were primarily aimed at allaying rumours circulating in Europe that those new programmes were not as firm as had been claimed. It had also been suggested that Boeing was worried by the competition from Airbus Industrie, which has picked up many sales in recent months that Boeing itself coveted.

Boeing admits that Airbus Industrie (in which British Aerospace has a 20 per cent stake) has done well, but it argues that Boeing has done even better in the re-equipment tide now flowing through the world's airlines.

In the 18 months from January 1, 1978, to end-June, this year, nearly 1,100 jets of all kinds were firmly ordered (the figure excludes options). Of these Boeing picked up 638 (for 747s, 727s, 737s and 707s) and the new 757 and 767, while Airbus Industrie picked up over 200 (for A-300s and A-310s). The rest went to McDonnell Douglas (102 DC-8s and 67 DC-10s) and to Lockheed (51 TriStars) and to Fokker for some F-28s and British Aerospace for a small number of One-Elevens.

While Airbus Industrie can rightly argue that its current total order-book for more than 360 Airbus of various versions will eventually mean orders for close on 400 aircraft as existing customers expand their fleets, Boeing can argue the same way. On its present customer-base alone, Boeing claims it may well sell upwards of 200 aircraft of its existing types through the 1980s, and probably many more of its new 757 and 767 are included.

Boeing says it is on schedule with both the 757 and the 767, and expects to announce further orders for both types before the end of this year. At present, it has orders for 40 757s (from British Airways and Eastern Air Lines of the U.S.), and 100 767s from six airlines (four U.S. and two Canadian).

Investment

So far, Boeing has invested over \$1.5bn in the new ventures and is still rapidly signing up new subcontractors throughout the world, including the UK—where Short Brothers of Belfast recently won a long-term contract for the supply of inboard wing-flaps for 400 of the 757s through the 1980s.

Boeing, in fact, has quietly become one of the past few years and is still rapidly signing up new subcontractors throughout the world, including the UK—where Short Brothers of Belfast recently won a long-term contract for the supply of inboard wing-flaps for 400 of the 757s through the 1980s.

spare business is also included, this spending could rise to as much as \$500m a year.

Boeing now argues that its spending in the UK matches, if not exceeds, that of Airbus Industrie, and that through the 1980s this could increase further, if other programme ideas the U.S. company has come to fruition. It argues that already, work for Boeing accounts for between 6 and 8 per cent of all UK aerospace industry activity, and about 12 to 15 per cent of aerospace exports, involving work for between 14,000 and 16,000 people.

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about \$250m spread over several years as Britain's contribution to the ongoing costs of Airbus Industrie.

The UK's share of work in the Airbus family could well increase further in the years ahead, if new developments in that programme now planned come to fruition.

These include such new versions as the B-9 Airbus, which would carry up to 300-plus passengers against the A-300's 250 seats, and the B-11, a four-engine long-range aircraft that would be able to carry up to 200 passengers over 8,000 miles.

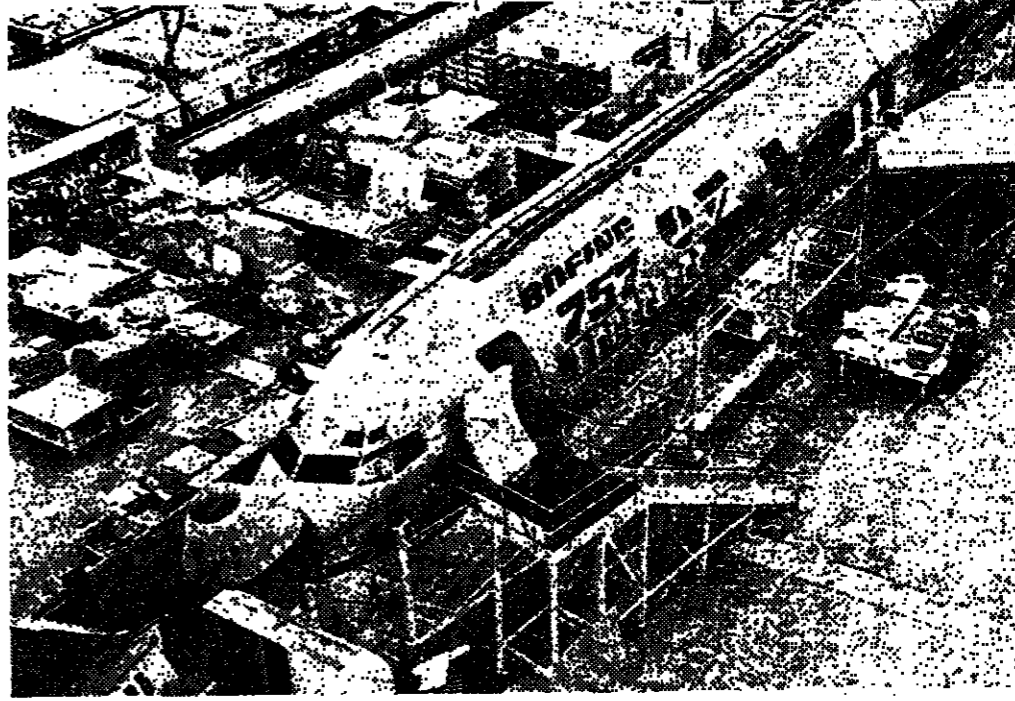
Boeing is anxious to ensure that, while the UK promotes its collaboration with Western Europe, it does not put all its eggs into that basket and ignore what the U.S. company has to offer. While Boeing failed some time ago to win collaboration with the UK on wing construction for the 757 airliner, this has not prevented it from putting more and more aerospace work into that country.

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A mock-up of the Boeing 757 to be powered by the Rolls-Royce RB-211 Dash 535 engine

prior to launching full-scale production. Most of the detailed engineering work on both the 757 and 767 has been done, and many blueprints have already been released to the production shops on both aircraft.

The commitments on the 757 and 767, however, are not affecting either the world demand or the production plans on the earlier and still popular short-range 727 airliners. With over 700 of the 737s sold so far, and over 1,700 727s, Boeing believes both will continue to sell throughout the 1980s, and that its talk of 2,000 jet sales in that decade is not unrealistic, in spite of the possibility of competition from Airbus Industrie with such new types as a 130-160 seater.

Boeing believes that the UK could win a share of the 757 market through the 1980s, if it chooses to do so. Rolls-Royce has begun work on a new engine, the RB-432, which is a 15,000-18,000 lbs. "Spey replacement" suitable for smaller jets of the 100-130 seat category, which means the 737.

Boeing, in searching for ways to keep the 737 up to date, has hit upon the RB-432 as an ideal power-plant, provided it is developed by Rolls-Royce, and can meet Boeing's exacting delivery schedules and price requirements. So far, however, the RB-432 is not fully launched.

Rolls-Royce has been discussing collaboration on it with the Japanese, and will need substantial Government cash aid before it can launch the venture.

Boeing's interest in the UK, however, is not philanthropic. Of course it is looking for markets, too. Already, British Airways is a big customer, with 25 Jumbo jets on order or in service, and the order for 19 757s with an option on 18 more. Three independent British airlines, Britannia, Air Europe and Orion (Horizon Travel), have between them orders, options or plans for a total of 37 of the 757 jets, and they and other airlines, such as British Caledonian, are prospective customers for either the 757 or the 767. One way or another, Boeing can expect to pick up massive orders in Britain worth hundreds of millions of pounds through the 1980s.

But the U.S. company is anxious to ensure that it is not regarded as a "one-way street," that could arouse antagonisms and drive the UK even closer into the arms of the European aerospace industry.

By bringing work to the UK it is not only meeting its own requirements for aerospace equipment to overcome pressures on its other sources in the U.S., but also demonstrating that a fruitful relationship can be established between the UK and U.S. civil aerospace industries.

GENERAL

UK Labour Party conference opens, Brighton (until October 8).

National Association of Local Government Officers calls one-day strike of university staff.

Main provisions of new Banking Act come into force.

Dr. David Owen, shadow energy spokesman, opens International Co-operative Alliance conference, Manchester.

Mr. Peter Walker, Agriculture Minister, speaks at National Dairy Centre, London.

Duke of Kent opens Rascal Electronics private exhibition.

Today's Events

and conference on communications, London.

Overseas: Pope John Paul II arrives in Boston for U.S. tour (until October 7)—visits Holy Cross Cathedral.

Joint annual International Monetary Fund/World Bank meeting, Belgrade.

Panama Canal officially handed over to Panamanians.

Herr Hans Apel, West German Defence Minister, in Washington for talks with U.S. leaders on Bonn defence budget.

Venezuela raises price of crude oil by 6 per cent.

OFFICIAL STATISTICS

Retail sales (August—final). Hire purchase and other instalment credit business (August).

Investment intentions of the manufacturing, distributive and service industries (1979 and 1980).

COMPANY RESULTS
Final dividends: James Halstead (Holdings), Ingall Industries, Pncbin's Interim dividends: Percy Bieton, Curry's, Dinkie Heel Company, Fosco Minsop, Hadden Carrier, Hietons Footwear, Silkolene Lubricants.

COMPANY MEETINGS
See Financial Diary on page 6.

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Letters to the Editor

The third airport

From Mr. C. Williamson

Sir—Professor Sir Colin Buchanan in his article "Village England v the third airport" (September 27) rightly questions the price to be paid for tourism, there being an assumption that this will continue to be a major contributor to our balance of payments. How can the "experts" be so sure, however, that in an era of cheap air travel, combined with a strong pound, the growth of tourists flying into the third airport will not be exceeded by the number of Britons flying out to visit not only Europe but, increasingly, the U.S.? Thus, not only would the third airport desecrate a massive slice of our precious countryside or coastline, but it could just as well contribute to an improvement in our payments position.

Over the centuries the Yeomen of England—once aroused—have repulsed many tyrants: the odds must be against the men from the Ministry if they press their plans.

C. A. Williamson.
White House Farm,
Grovefield, Ipswich, Suffolk.

Development of Gatwick

From the Vice-Chairman, Gatwick Area Conservation Campaign.

Sir—Professor Sir Colin Buchanan, in his excellent article "Village England v the third airport" (September 27) describes the battle being waged by the villages around Stansted, Yardley Chase, Hoggeston, Langley and Willingale. What he does not mention is the similar battle by scores of rural villages in Surrey, Sussex and Kent, against the proposed development of Gatwick Airport.

Indeed, the experience of the development of Gatwick could be a warning tale of what would happen if a third airport goes ahead. When the original proposals were put forward in the early 1950s, they were stoutly opposed, and indeed the argument was made—long before Professor Buchanan wrote his minority report to the Roskill Commission—that the proper place to put an international airport was on a coastal site in the Thames estuary. The objections were, however, defeated, partly because the Government stated that the new airport at Gatwick would be used only as a bad weather alternative to London Airport, and would not be used intensively all the year round. Since then the airport has developed in a rapid, piecemeal and unplanned fashion. The latest proposal is to build a second terminal, which would increase its capacity to 25m passengers a year, approximately the same number as are at present handled by Heathrow.

This is being strenuously opposed by the West Sussex County Council and by the Gatwick Area Conservation Campaign, which has the support of 75 other local authorities and over 200 amenity societies. They all fear that the latest proposals would mean a substantial increase in industrialisation, urban development, traffic and noise in the rural areas of Southern England.

I, and no doubt many others, wish to support Professor Buchanan in the doubts that he

expresses about indefinite expansion of tourism. Just because air traffic has increased in the past we cannot destroy open space in this island just on the assumption that it is bound to increase in the future. I also have a suggestion that the Government should put much greater emphasis on expanding regional airports for the less essential tourist traffic. Many people in these areas wish to expand their airports because they know it will bring prosperity.

A few years ago a study commissioned by the Department of Trade showed that in theory a tax of only about £7 per passenger using the London airports, counter-balanced by a subsidy of £7 to all passengers using regional airports, would result in about half the number of people who at present use London deciding to fly from regional airports.

The present Government is in favour of using the price mechanism. The countryside of Southern England is a scarce resource. If this were only recognised then a simple price adjustment would obviate the need for a third London airport, would end the need for further expansion at Gatwick, and would bring new prosperity and new jobs to other regions of the country.

Brandon Sewell,
Staggers Aon,
Charlwood, Surrey.

Benefits of tourism

From Mr. L. Borley
English Tourist Board

Sir—I was dismayed by Sir Colin Buchanan's comments on the price of tourism (September 27), and that so much prejudice could be conveyed in so few paragraphs.

It is not for me to speculate on the outcome of the current Government enquiry into a third London airport. The fact remains however that we are an island leading nation whose hope of any future in a modern world will depend on modern communications.

There may be perfectly good objections to specific locations for a third London airport, but let us not be prejudiced by the caricature of tourism which Sir Colin chooses to draw.

Tourism—and that term embraces business travel as well as leisure travel—is one of this country's few modern success stories. It would be a foolish man who set his face against its economic benefits. I know Sir Colin knows this. For somewhat ironically, I have on my desk a study of West Country tourism just completed by Colin Buchanan and Partners for the English Tourist Board, which says that the benefits of tourism outweigh the disadvantages.

Of course no one wants "bed and breakfast" to be our great contribution to the world in the years ahead, but might it not be thought more fruitful than taking in each other's washing?

Lester Borley,
4, Grosvenor Gardens, SW1

Cancer research finance

From Dr. C. Myddleton

Sir—The director of Action on Smoking and Health tells a pathetic story (September 29) of his struggle on a "tiny budget" to prevent 50,000 deaths a year by stopping people smoking and implies that mere medical "research" should have a lower priority. Possibly some smokers

disbelieve his statement that lung cancer is "almost exclusively caused by smoking." This is where research might come in so useful. There are a few unusual problems.

About 80 per cent of lung cancer deaths in women are completely unrelated to smoking. No difference can be found in the chemical composition of smoke from cigarettes, which are statistically connected with increased mortality, and smoke from cigars or pipes, which are not.

The carcinogenic chemical 3:4 benzopyrene which occurs in cigarette smoke (as well as in cigar or pipe smoke) is also a product of motor vehicle exhaust (especially the diesel engine) and it can be calculated that the city dweller would get as much of it by breathing one of the old London fogs for 24 hours as he would from inhaling the smoke from even a modest 2,500 cigarettes. There is, of course, no scientific proof yet that the cause of the great increase in lung cancer is due to diesel fumes any more than it is due to cigarette smoking.

Further research is necessary, but it should be carried out with a completely open mind, and not only should the financing of such research be subject to public discussion but so should the results.

(Dr.) Geoffrey Myddleton,
121 Golfe Azur,
Arcueil Georges Drin,
Roquebrune-Cap-Martin,
06 France.

Effects of pollutants

From the Secretary, Cancer Prevention Research Trust

Sir—I refer to the letters of Mr. Stanley Alderson (September 29) and Mr. David Simpson (September 26) in connection with cancer research.

Millions of pounds are being spent every year by the major cancer charities without extending the life of a single cancer patient by more than one to two per cent. Cancer is not one disease, it is a hundred or more diseases, inspired by the success with antibiotics in controlling infectious diseases, cancer researchers have concentrated on seeking a cure.

It is just possible that for many of the forms of cancer there will be no magic cure and that the most practical approach will be to find means of prevention. Recent technological developments have introduced into food and the environment in general a great variety of chemical pollutants to which man has not been evolutionarily exposed. The effects of such pollutants in terms of cancer induction may not become apparent for thirty or more years. Unless this is appreciated we may find that the price to society is extreme, and appreciated only after that price has been extracted.

V. M. Fellous,
Cancer Prevention Research Trust,
36 Rochampton Vale, SW15.

EEC tachograph regulations

From Mr. S. Isaacs

Sir—Lynnon McLean (September 24) Slow progress in EEC harmonisation) considers the problems of British implementation of the EEC tachograph regulations in the light of the European Court of Justice's decision in *Commission v United Kingdom* (case 128/78, judgment of February 7, 1978). But there are two legal con-

quences of the judgment which, much to the relief of the UK Government, largely go unnoticed.

There is a solid basis for saying that the effect of the EEC tachograph regulation 1468/70 (which swept away the earlier provisions of EEC regulation 543/69 as to the keeping of manual record books which tachographs are intended to replace. Yet hundreds of road haulage companies and their drivers are still being prosecuted successfully—either through ignorance of the law or lack of funds to defend proceedings—for supposed offences relating to the keeping of such records. In all probability these offences will continue to exist and multiply, unless the government itself be a breach of EEC Treaty obligations.

The proposed introduction by Norman Fowler of domestic regulations for the compulsory use of tachographs is, from all points of view, a political, unnecessary. It is open to the authorities now to prosecute road hauliers for failure to install and use tachographs under regulation 1468/70 and 1469/70 of the Transport Act 1976. The EEC regulation applies directly in this country without the need for any implementing domestic legislation. The fact that the authorities choose for reasons of political expediency not to prosecute in this way is no justification for continuing to prosecute for offences which no longer exist. Stuart Isaacs,
Gray's Inn, WC1.

Change at the top

From Mr. S. Prais

Sir—"A change at the top, if it comes soon enough, can work wonders," says Geoffrey Owen (September 27). But, as he rightly points out, the change often does not come soon enough within the present framework for the control of our companies. The system of two-tier Boards in other countries seems particularly relevant for the problems he describes, and should I think be considered again here. Those on the (upper) supervisory Board are not at the same time members of the lower executive Board; the executive Board is thus continuously conscious of its accountability to someone in a position to remove them. This differs from our system of non-executive directors, whose role is too vague and lacking in power.

A change to two-tier Boards will undoubtedly lead to a less comfortable way of life; and we must expect it will be opposed by those wedded to present more comfortable ways. But the price may have to be paid if we wish to be in a position to stop the rot. S. J. Prais,
National Institute of Economic and Social Research,
2, Deane Terrace Street,
Smith Square, SW1.

A dangerous precedent

From Mr. A. Holroyd

Sir—One wonders if California's supporting the cause of unitary taxation would be quite so happy in promoting it if Greater London Council, for instance, let it be known that it was considering relating the rateable value of the London offices of the largely California-

مكتبة جامعة القاهرة

Stelrad expects to buy AGA radiator business

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

STELRAD, THE Metal Box subsidiary which makes central heating equipment, expects shortly to acquire the radiator division of the Swedish AGA group. The deal will extend Stelrad's penetration in the European market and expand Stelrad sales currently around £80m, by about one third.

AGA radiators has marketing companies in Sweden, Austria, Belgium, Holland, Denmark and Germany, and manufacturers in four of these countries. Sales in 1978 amounted to around SKr 300m. Stelrad also has factories in Austria and Holland as well as in the UK, but the deal does not seem to involve any rationalisation of production.

Stelrad also intends to supply its new outlets in Europe from the UK. A new radiator fac-

tory at Ramsgate, Kent, is shortly to go into production, and it is expected that this will be used largely for exporting to northern Europe.

The commissioning of this radiator factory, the fifth for Stelrad, was part of a capital investment programme designed to increase capacity and modernise existing facilities. Capacity has been a problem for Stelrad and at one time, the company had discussions with a view to taking over the radiator interests of the KME cooperative on Merseyside.

Stelrad—originally known as Steel Radiators—was part of AGA until 1967. It was bought by Metal Box in 1973, and has been built up rapidly until it claims now to be the largest central heating manufacturer in Europe. Stelrad contributed

£7.64m profit to Metal Box group profits of £58.2m last year. Most of the profit has been earned in the UK, where the market for central heating systems is buoyant.

By contrast, the market in Europe has been stagnant for some years. But Mr. Rodney Haynes, Stelrad managing director, says there has been "a gradual resurgence in the European market following the recession in the building trade."

AGA is the leading producer of industrial gases in the Nordic countries and has diversified recently into cold storage and transport. The radiator business, which is part of the heating division, has not been doing well in recent years, and AGA tried unsuccessfully to merge the whole division with another Swedish manufacturer last year.

Decca building firmer base

WHILE profits from the sale of defence equipment are taking longer to materialise than expected the directors of Decca believe the steps being taken, the high technology of products and the group's reputation, form a firm basis for the future.

In their annual report, the directors say the navigator marine rental business continues at a satisfactory level, while deliveries of doppler equipment are expected to double during the present year, with a further increase in 1980-81.

Marine radar sales have been adversely affected in the current year, both by the exchange rate factor and the rise in the oil price, which has reduced sales to the U.S. pleasure boat market, the directors state.

The radar company is building up its turnover in electronic warfare equipment as rapidly as possible while survey contracts for exploration west of Ireland and off the coast of China represent new areas of activity.

Orders on hand for capital goods are the highest yet received, the Board says.

As a result of recent pay negotiations with the unions, restrictions have now been removed and the directors are engaged in discussions with the objective of increasing productive effort and restoring profitability. Economies are being made throughout the group, especially where the demand for the products has fallen.

The group is also moving ahead with new developments, particularly in areas where increased demand and future profitability are foreseen, while modernisation projects recently completed are producing higher output at lower cost.

For the year ended March 31, 1979, the group reported a pre-tax profit of £384,000, against a £12.3m profit, on turnover of £182.5m (£186.5m). The reversal was mainly due to the strength

of sterling, rising labour costs and higher interest charges.

The aggregate amount of bank loans and overdrafts at March 31, 1979, shown in the balance sheet includes secured loans and overdrafts of £1.2m, against £748,000. Of the total of £14.9m (£14.2m) bank loans and overdrafts, £39.6m is repayable within one year, £3.7m between one and two years, £4.8m between two and five years and £1.2m after more than five years.

Meeting, Winchester House, E.C., October 30 at noon.

Pirelli Cable profit cut

SALES of the unquoted Pirelli General Cable Works rose from £45.49m to £50.97m in the first six months of 1979 but pre-tax profits were cut from £3.38m to £1.85m.

The Board of directors blame the profit fall on the transport strike, bad weather, absence of home oil-filled cable contracts, installation losses overseas and higher interest charges.

The Board is not declaring an interim dividend and consideration of this payment is deferred until later in the year.

Profit is after depreciation, £1.34m (£1.21m) and interest of £920,000 (£233,000). Adjusting for inflation there is a pre-tax loss of £0.6m (£1.2m). Exchange losses total £417,000 (£nil) and minorities, £15,000 (£nil). An amount of £1.42m against £1.28m, is retained.

There is no tax charge (£1.2m). There are no tax charges (£1.2m). Exchange losses total £417,000 (£nil) and minorities, £15,000 (£nil). An amount of £1.42m against £1.28m, is retained.

In 1978, the group reported pre-tax profits of £7.89m from turnover of £90.97m.

UK Provident raises bonus

The United Kingdom Provident has improved its interim retention bonus rates on profit pensions contracts—for self-employed and executive pensions—from 65.20 per cent per annum to 65.50 per cent per annum of the basic pension plus attaching bonuses.

The terminal bonus rate, paid when the policy vests and the pension starts, remains at 10 per cent of all attaching bonuses. The company's next full bonus declaration will be made for the three years ending December 31, 1980.

The company has also revised its rate bases on self-employed pension contracts for both annual and single premium policies. These have been considerably improved. But a policy charge of 12 per cent is being imposed for the first time. The net effect is to slightly improve the premiums charged per unit of benefit. These rates, together with the new bonus levels, confirm UKP as a market leader for this type of business.

For example, a man aged 45 paying an annual premium of £1,000 for 20 years would now have an estimated cash fund at 65 of £78,177 compared with £68,105 previously—a rise of 13 per cent. Similarly for the same investor a single premium of £1,000 would produce a cash sum

Beaumont Properties sees strong growth

Benefiting from a £180,000 rise in property revenue Beaumont Properties expanded taxable profit for the half year to March 31, 1979, from £462,750 to £658,500 and a much higher total is forecast for the year.

Mr. Cyril Black, the chairman, says the 12 month figures will reflect the full impact of the funds raised by the 1978 rights issue. This should more than compensate for any fall in trading profits. For 1977/78 the taxable surplus was a record £1.12m. Stated first half earnings per 25p share rose to 2.59p (1.69p) after tax of £236,000 (£227,750). Trading surplus was down from £41,250 to £31,500.

The chairman says the company policy is now not to seek purchases for properties and

Titaghur Jute reduces halftime loss

Despite some improvement, Indian mill operations remained in loss for Titaghur Jute Factory Company in the half-year to the end of 1978. After a near break-even £5,000, against £35,000, profit contribution from the UK side, the company's taxable deficit for the six months was £234,000, compared with £715,000.

In the second half, although market conditions have remained favourable, the seven-week strike at the Indian mills in January and February, allied to repeated power supply difficulties, has again cost the mills dearly. The company does not expect half-year operating losses to be recouped, and again is passing the interim dividend.

However, stronger sterling and a substantial book profit on the sale of land at Titaghur will help strengthen the year-end balance sheet. In addition, further installation of in-house generating equipment will remove dependence on the erratic public electricity supply. The company, therefore, expects to be able to take full advantage of the current favourable market conditions and for the first time in some years, will be able to earn "useful profit from its Indian operations" in 1979-80, the directors say.

Border TV dups and warns on prospects

REPORTING A 4 per cent dip in taxable profit for 1978-79, Sir John Burgess, chairman of Border Television, warns on prospects for the current year.

For the year to April 30, 1979, higher than anticipated costs led into taxable profit which was down from £369,964 to £353,669 after a lower exchange rate of £58,000, against £83,200.

Sir John says: "There are still too many imponderables to make an accurate forecast for the present financial year but I would be failing in my duty if I did not warn that it would be unwise to assume increased profits this year." He intends to issue an interim statement on progress in December.

Turnover last year was up from £2.61m to £2.82m but performance was affected by a nine-day industrial dispute and after-tax profit emerged at £156,669 (£169,864). After paying a total dividend of 2p (1.9p) costing £49,800

Telefusion sees enhanced profitability in rentals

THE PROFITABILITY of rental operations at Telefusion is expected to be boosted over the next few years by a fall in depreciation on existing rental assets, says Mr. J. N. Wilkinson, the chairman.

For 1978-79, despite a higher depreciation provision, net profit of rental activities improved from £2.3m to £2.7m. Investment in new TV rental assets amounted to £6.5m.

The reorganisation at Trident Superstores, where last time some £0.5m development expenses increased the loss to £0.5m, has not yet realised its full potential. This is mainly due to the disrupting effect of developing new superstores, closing small, uneconomical units, and computerisation teething problems, the chairman points out.

The reshaping the cost of which last year was in addition to £1.1m capital spending, will be completed by the end of October—well ahead of schedule.

Over the past 12 months, Trident's sales area has been expanded by about half and now its 100 branches are "ready to take an increasing share of the electrical goods market," he says.

Teleng, the electronic manufacturing company, was hit by reduced margins in the cable television and master antennae markets and the strengthening of sterling in export markets. Severe competition prevented recovery in margins through higher prices and the company finished the year to April 28, 1979, showing a £0.6m loss.

Overheads have been sharply reduced, the work force halved and development has recently been concentrated on fields such as television computer entertainment systems.

Overall sales for the year were up at £77.35m (£63.4m) with growth in the home market from £36.85m to £70.99m. As reported September 21 an advance of £0.5m at the trading level was more than offset by depreciation interest and other charges and taxable profit dipped to £1.73m (£2.70m) from £2.70m during the period was a record.

At year end bank overdrafts were up at £219,000 to £191m and medium term borrowings at £4.7m (£3.9m), and cash was down from £2.02m to £1.1m.

The net total dividend is stepped up to 1.50881p (£1.30695p).

At September 20 the Wilkinson family controlled in excess of 50 per cent of the equity including the 11.7 per cent held by the family-owned Parville.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. General indications are not available as to whether dividends are in arrears or bonus and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interim—Allied Plant, Percy Blinn, Comfort Hotels International, Curry, Dinko Hall, Fosco Mensa, Hudson Corrier, Hiltons Footwear, Nchanga Consolidated, Silkstone Lubricants, Fife—James, Holstun, Metway Money Market Trust, Pochins.

FUTURE DATES

Interim—

Baird (William)	Oct. 10
External Investment Trust	Oct. 10
London and Northern	Oct. 24
Marshall's Universal	Oct. 17
Moat Bros.	Oct. 4
Seear (J. W.)	Oct. 4
Transatlantic and Gen'l. Inv. ..	Oct. 10
Finlay	Oct. 10
Oppon (F.)	Oct. 3
Footwear Industry Inv.	Oct. 4
London and Strathclyde Trust	Oct. 10
Lowland Investment	Oct. 3
Sirier	Oct. 3
Stobert and Pitt	Oct. 3

Downturn at Cockburn Cement

Cockburn Cement, a Western Australian subsidiary of Rugby Portland Cement, reports turnover down from A\$15.34m to A\$15.15m in the six months to June 30, 1979, and pre-tax profits of A\$2.01m, against A\$2.82m.

The directors say trading prospects for the year are not as favourable as had been indicated six months ago. There have been delays in the start of some large industrial projects and also in private housing development.

The interim dividend is held at 2.25 cents per share and a maintained final of 4.75 cents is expected.

Profit is struck after interest of A\$454,000 (A\$30,000) and depreciation, A\$1.13m (A\$1.1m).

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Good start by Longton Transport

Mr. Alfred J. Dale, chairman of Longton Transport (Holdings), told shareholders at the annual meeting that profits in the first quarter of the current

LOCAL AUTHORITY BOND TABLE

Authority (telephone number in parentheses)	Annual Interest	gross pay-	Minimum of		Life
			interest	sum	
	%	£	Year		
Knowsley (051 548 6555)	12	1-year	1,000	1	
Knowsley (051 548 6555)	12½	1-year	1,000	5-7	
Redbridge (01-478 3020)	11½	1-year	200	4-5	
Redbridge (01-478 3020)	12½	1-year	200	6-7	

FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross half-yearly. Rates for deposits received not later than 12.10.79.

Terms (years)	3	4	5	6	7	8	9	10
Interest %	12	12½	12½	12½	12½	12½	12½	12½

Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91, Waterloo Road, London SE1 8XP (01-928 7822, Ext. 367). Cheques payable to "Bank of England, a/c FFI". FFI is the holding company for ICFC and FCI.

Advertisement

Francona/Canadian Merrill



Francona Oil & Gas Ltd. and Canadian Merrill Ltd., both of Calgary, Canada have appointed Vernon Van Sant, Jr. as Director, Chairman and Chief Executive Officer, and Richard A. Wasteneys as Director, President and Chief Operating Officer.

Both men have held senior positions in the oil industry in North America for several years. Mr. Van Sant, Jr. as President and Chief Executive Officer of Ashland Oil Canada Limited and Mr. Wasteneys as Group Vice-President, International Department, of Ashland Exploration Inc., a subsidiary of Ashland Oil Inc.

Both Canadian Merrill and Francona are public companies; Canadian Merrill is traded on the Toronto, Montreal and American stock exchanges; Francona is traded on the Toronto and Montreal exchanges. Trend Exploration Limited, of Denver, Colorado, a private company, is a subsidiary of Francona. These companies are affiliated with Hudson Bay Mining and Smelting Co., Limited, of Toronto, Canada.

More Record Results for Quicks

Mr Norman Quick, Chairman of the H&J Quick Group Ltd., announced another record performance by the Group for the six months to 30th June, 1979. In his Interim Statement Mr Quick reported:

- Group turnover increased over 33% from £29,926,000 to £39,951,000.
- Trading profit before interest up by 37% to £1,218,000 from £888,000
- Profit before tax increased to £949,000 from £669,000, a rise of 27%.
- Interim Dividend is raised over 20% from 0.88p to 1.06p per ordinary share to be paid 15th October, 1979.
- With new development projects under way and Ford products continuing to lead the field, the outlook for the Group is good.



FT Share Service

The following securities have been added to the Share Information service appearing in the Financial Times:

- Land and Exploration Company (Section: Americans)
- Mercantile House Holdings (Trusts, Finance, Land)
- St. George Assets (Electricals)
- United Telecommunications (Overseas—New York)

WM. PRESS

Wm. Press and Son has bought in the market for redemption £299,400 61 per cent unsecured loan stock 1983-88. Stock outstanding is now £286,487.

SIMCO MONEY FUNDS

Share Investment Management Co. Ltd.
66 CANNON STREET LONDON EC4A 3DF
Telephone 01-236 1428

	Rates paid W/E Sept. 30th, 1979	7-day
Call	% p.a.	% p.a.
Mon.	13.768	14.052
Tues.	13.612	14.036
Wed.	13.695	14.057
Thurs.	13.741	14.013
Fri./Sun.	13.795	14.041

CONTRACTS AND TENDERS

ARGENTINA

BELLA VISTA S.A. SUGAR FACTORY (in liquidation)

INTERNATIONAL CALL FOR TENDERS
PUBLIC REQUEST TO BIDDERS AND THIRD PARTIES TO BETTER BIDS

Bidders and third parties are publicly requested to better bids for the sale, as unity, of an agricultural-industrial complex comprising one sugar factory, alcohol distillery and sugar cane plantations, all located in the Province of Tucuman, Argentine Republic.

Bids shall have to amount to more than A.P. 22,000,000.000 (equivalent to US\$ 15,175,000 approximately) taken to 12th September 1979, with the bringing up to date anticipated in the specifications sheet.

Terms of payment and all other requirements in accordance with the call for tenders specifications sheet, with closing date set for 12th September. Sugar production quotas for the lands on sale are included along with the object to be sold.

Sale of Specifications Sheet: San Martin 575, 2nd floor, Of. No. 15. San Miguel de Tucuman, Argentine Republic.

Opening of envelopes: 11th October 1979 at 4 p.m. at Defensa 120, 5th floor, Of. No. 5083, Buenos Aires.

Bids are to be submitted until one hour previous to the opening of envelopes at Defensa 120, 5th floor, Of. No. 5083, Buenos Aires.

For further information apply to: San Martin 575, 2nd floor, Of. No. 15, San Miguel de Tucuman, or C.O.N.A.S.A. Head Offices, Carrillo 1070, 11th floor, Buenos Aires, and at Rivadavia 179, San Miguel de Tucuman, Argentine Republic.

McCORQUODALE & COMPANY LIMITED

Notice is hereby given of the appointment of Lloyds Bank Limited as Registrar.

All documents for registration and correspondence should in future be sent to the address below.

H.N. McCorquodale F.C.A., Secretary

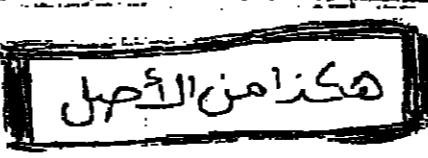
Lloyds Bank Limited, Registrars Department, Goring-by-Sea, Worthing, West Sussex BN12 6DA. Telephone: Worthing 502541 (STD code 0903)

EUROFIMA

Europäische Gesellschaft für die Finanzierung von Eisenbahnmateriale
Société européenne pour le financement de matériel ferroviaire
Società europea per il finanziamento di materiale ferroviario

DM 140,000,000 Private Placement
comprising
DM 100,000,000 7 % Notes of 1979/1984
DM 40,000,000 7 7/8 % Bonds of 1979/1987

Deutsche Bank Aktiengesellschaft



Sharp advance at Dunlop Australia

BY JAMES FORTH IN SYDNEY

DUNLOP AUSTRALIA raised group earnings by 31 per cent to A\$21m (U.S.\$23.6m) in the year ended June 30, reflecting gains in all areas of operations. The dividend is raised from 4 cents to 7 cents a share, which exceeds the forecast of 6 cents and is covered by earnings of 16.1 cents a share.

The dividend is raised from 7.5 cents a share to 8.5 cents, on earnings of 16 cents a share, compared with 12.3 cents. Sales rose almost 12 per cent from SA 142m to SA 158m (U.S.\$178m).

Looking ahead, the directors said that early hopes of buoyancy in the current six months were "seriously affected" by the government's mini-budget in May.

The board added that trading conditions since the end of the year at best had shown only marginal improvement with customers still reluctant to spend.

First half growth for Pick n Pay

By Jim Jones in Johannesburg

PICK N PAY, the South African retail chain, registered a 27.6 per cent rise in pre-tax profits to R7.77m (US\$5.4m) for the first half, to August 31, from R5.88m in the same period last year.

The management looks for a further improvement in the current six months. The current half year includes Christmas trading and normally provides a larger proportion of turnover and profit.

KHD acquires assets in Canadian engineer

BY ROBERT GIBBENS IN MONTREAL

MOST OF the assets of pulp and paper industry consulting engineers Stadler Hurter of Montreal have been sold by International Systems and Controls Corporation, of the U.S.

Esso Malaysia increases dividend

BY WONG SUIJONG IN KUALA LUMPUR

AN INTERIM dividend of 25 per cent, against 10 per cent previously, has been declared by Esso Malaysia, following the announcement of a strong surge in first half profits.

Mexico plans capital goods venture

By William Chislett in Mexico City

MEXICO'S LARGEST holding company, Grupo Industrial Alfa, and the Spanish company Duro Felguera are to invest a total of 1bn Pesos (\$44.2m) in a new venture to produce capital goods.

Alfa estimates that Makros will save Mexico 300m Pesos (\$35.3m) worth of capital goods imports a year. Its output is projected to increase by 25 per cent a year during the first four years of operation, at the end of which the company could begin exports if national demand is satisfied.

CURRENCIES, MONEY and GOLD

Gold keeps its glister

Gold lost none of its glister in the bullion market last week. It first reached the \$400 level in New York on Thursday, and later touched a record \$402 in Hong Kong. London opened cautiously on Friday, and the metal was fixed at \$397 in the morning, in line with the Hong Kong close.

for the faint-hearted or the amateur out to make his fortune. Anyone who bought kruggerands at \$300 (128) is now sitting on a profit of over \$100 (£50) per coin. But the same investment now can hardly be expected to yield a similar return within two months, and could just as easily show a very large loss.

Table with columns: Gold Bullion (fine ounce), Close, Opening, Morning fixing, Afternoon fixing. Rows include various gold prices and exchange rates.

Table with columns: OTHER MARKETS, Sept. 28, Note Rates. Rows include Argentina Peso, Australia Dollar, Brazil Cruzeiro, etc.

Table with columns: THE DOLLAR SPOT AND FORWARD, Sept. 28, Day's spread, Close, One month, Three months, Six months, One year. Rows include UK, Ireland, Canada, etc.

Table with columns: THE POUND SPOT AND FORWARD, Sept. 28, Day's spread, Close, One month, Three months, Six months, One year. Rows include U.S., Canada, Belgium, etc.

Table with columns: EXCHANGE CROSS RATES, Sept. 28, Pound Sterling, U.S. Dollar, Deutschmark, etc.

Table with columns: CURRENCY RATES, Sept. 28, Bank Rate, Special Drawing Rights, European Currency Unit, etc.

Table with columns: LONDON MONEY RATES, Sept. 28, Starting Certificate of Deposit, Interbank, Local Authority deposits, etc.

Table with columns: CURRENCY RATES, Sept. 28, Bank Rate, Special Drawing Rights, European Currency Unit, etc.

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table.

Table with columns: Date, Announcement last year, Date, Announcement last year. Rows include Allied Irish Banks, Anglo Siam, Anglo-Siam, etc.

EQUITIES

Table with columns: Issue, Price, 1979, Stock, Dividend, etc. Rows include Barlow Hodge, Fogarty, etc.

FIXED INTEREST STOCKS

Table with columns: Issue, Price, 1979, Stock, Dividend, etc. Rows include Aurora Bt Conv. Cum. Pref., Eastbourne Waterworks, etc.

"RIGHTS" OFFERS

Table with columns: Issue, Price, 1979, Stock, Dividend, etc. Rows include Bank Leumi, Bank of New South Wales, etc.

BASE LENDING RATES

Table with columns: Bank Name, Rate. Rows include A.B.N. Bank, Amro Bank, American Express, etc.

Public Works Loan Board rates

Table with columns: Years, Quota loans repaid, Non-quota loans A* repaid. Rows include Up to 5, Over 5, up to 10, etc.

INSURANCE BASE RATES

Table with columns: Insurance Type, Rate. Rows include Property Growth, Vanbrugh Guaranteed, etc.

I.G. Index Limited 01-351 3466. March Sugar 135.75-137.35. 29 Lamont Road, London SW10 0HE.



Interim Statement

Table with columns: 6 months to 30.9.79, 6 months to 30.9.78, Year 1978. Rows include Operating Profit, Interest payable, Taxation, etc.

An interim dividend of 75p per share, totalling £1,920,000, has been declared for payment on 12th November to all shareholders on the register at 18th October, 1979.

The results for the first half year of 1979 are considerably below expectations because of the appalling weather in the early months of the year in the UK.

At the Annual General Meeting in June, I said that, "So far as the current year is concerned, our operations have been adversely affected by the atrocious weather conditions in the UK - indeed the first 5 months have been the worst contracting weather I can recall."

Total value of work carried out at home and overseas during the first half (2423 million) was lower in real terms than in the first half of 1978 (£406 million), and in our efforts to keep faith with our clients, we have had to work by uneconomical methods.

completion and, for this reason, reported profits do not relate directly to the reported amount of work done. Moreover, delays also increase the impact of inflation, so that profits have been hit by the weather, by uneconomical methods of working, by inability to complete housing estates and contracts, and by additional costs of inflation.

George Wimpey Limited, Hammersmith Grove, London W6 1EN

INSURANCE

APPOINTMENTS

WORLD STOCK MARKETS

Cutbacks threaten supervisory division

BY OUR INSURANCE CORRESPONDENT

THERE ARE SOME 800 insurance companies authorised to do business in this country...

The insurance division of the Department of Trade is responsible for supervising the British insurance market...

When Dr. Savundra in 1963 launched the Fire, Auto, Marine on £2,000 cash and a £48,000 note of credit...

In the wake of the FAM fraud their numbers began to grow: the growing public consciousness of the need for policy-holder protection...

It is almost heresy to suggest there are too few civil servants, particularly when the present Government is intent on reductions...

Natwest opens U.S. office

County Bank National Westminster Bank's merchant arm, is to open a representative office in New York...

The office will assist clients with their U.S. business and investment in the U.S.

Senior post at Heron Motor

Mr. Peter Reynolds, chief executive, has been appointed deputy chairman of the HERON MOTOR GROUP...

Mr. P. L. Goldie, Mr. T. W. N. Guinness, Mr. P. M. Jennings and Mr. J. G. Wolfenden have been appointed directors of GUINNESS MAHON AND COMPANY...

Mr. R. A. W. Caine and Mr. G. Metcalf. Mr. R. A. Higham and Mr. E. Hardsdale have been elected directors of THE RUGBY PORTLAND CEMENT COMPANY.

Sir Monty Frichard has been appointed non-executive chairman of BROWN BROTHERS CORPORATION following the retirement of Mr. E. G. Spear...

Mr. D. A. Beese, chairman of R. A. LISTER FARM EQUIPMENT, will also become general manager on October 31...

Mr. Guy Parsons has been appointed executive partner-in-charge of the United Kingdom insurance practice of PEAT, MARWICK, MITCHELL AND CO.

Mr. John Blackburn has been appointed insurance officer of HILL SAMUEL GROUP and has resigned his responsibilities as regional director and midland regional chairman of Lloyds Lambert...

Mr. W. Barnes has resigned from the Board of CARRINGTON VIVELLA on retiring retirement age. He will continue as chairman of the Cotton and Allied Textiles E.D.C.

Mr. G. Boden has been appointed joint managing director and Mr. G. Bennett and Mr. H. P. Stephenson are directors of STEWART WRIGHTSON (UK). Following a restructuring of the management of Stewart Wrightson's regional organisation...

Mr. G. C. E. Scotland has been appointed to the council of the ASSOCIATION OF LICENSED DEALERS IN SECURITIES. He is a director of Thompson Clive Finance.

Mr. Georges F. Barry, manager of the London branch of BANQUE DE L'INDOCHINE ET DE SEUEZ, has returned to Paris to take up new appointments in a bank of the independent division of the head office.

Mr. Francis J. Klein will be manager in London.

Indices

NEW YORK - DOW JONES

Table with columns for Date, High, Low, and various indices like Industrial, Composite, etc.

STANDARD AND POORS

Table with columns for Date, High, Low, and various indices like Industrial, Composite, etc.

EUROPE

Table with columns for City (Amsterdam, Brussels/Luxembourg, Copenhagen, Vienna), Date, Price, Div., Yld., etc.

CANADA

Table with columns for Date, High, Low, and various Canadian stock indices.

MILAN

Table with columns for Date, Price, Div., Yld., etc. for Milan stock market.

PARIS

Table with columns for Date, Price, Div., Yld., etc. for Paris stock market.

Rises and Falls

Table showing rises and falls in various markets.

MONTREAL

Table with columns for Date, High, Low, and various Montreal stock indices.

TORONTO

Table with columns for Date, High, Low, and various Toronto stock indices.

FRIDAY'S ACTIVE STOCKS

Table listing active stocks and their prices.

AMSTERDAM

Table with columns for Date, Price, Div., Yld., etc. for Amsterdam stock market.

BRUSSELS/LUXEMBOURG

Table with columns for Date, Price, Div., Yld., etc. for Brussels/Luxembourg stock market.

COPENHAGEN

Table with columns for Date, Price, Div., Yld., etc. for Copenhagen stock market.

VIENNA

Table with columns for Date, Price, Div., Yld., etc. for Vienna stock market.

GERMANY

Table with columns for Date, Price, Div., Yld., etc. for Germany stock market.

SWITZERLAND

Table with columns for Date, Price, Div., Yld., etc. for Switzerland stock market.

AUSTRALIA

Table with columns for Date, Price, Div., Yld., etc. for Australia stock market.

MILAN

Table with columns for Date, Price, Div., Yld., etc. for Milan stock market.

PARIS

Table with columns for Date, Price, Div., Yld., etc. for Paris stock market.

WALL STREET

Large table listing Wall Street stock prices, including columns for Date, High, Low, and various stock symbols.

TOKYO

Table with columns for Date, Price, Div., Yld., etc. for Tokyo stock market.

SPAIN

Table with columns for Date, Price, Div., Yld., etc. for Spain stock market.

STOCKHOLM

Table with columns for Date, Price, Div., Yld., etc. for Stockholm stock market.

AGB

Table with columns for Date, Price, Div., Yld., etc. for AGB stock market.

VIENNA

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Table with columns for Date, Price, Div., Yld., etc. for Milan stock market.

PARIS

Table with columns for Date, Price, Div., Yld., etc. for Paris stock market.

Notes and footnotes at the bottom of the Wall Street section.

FINANCIAL TIMES SURVEY

Monday October 1 1979

Hong Kong Mass Transit Railway

First stage opens today

By Philip Bowring

TODAY SEES the inauguration of the first eight kilometres of Hong Kong's Underground— the Mass Transit Railway (MTR). This is not simply the opening of the first stage of the largest and costliest project (HK\$1.2bn) ever undertaken in Hong Kong—it is the celebration of a project which came back from near death to triumph over major economic and engineering obstacles. It is a project which, in conception, had a psychological as well as practical objective.

Certainly, Hong Kong's immense traffic problems needed an ambitious solution. But the commitment made by the Government in 1973 to such a massive long-term project, and one which, for the first time, involved the government in significant borrowing, was an expression of faith in Hong Kong's future.

It is coming to fruition at a time when that faith seems to have been justified by the turn of events in China and the shrinking of the cloud of 1957—the date on which in theory capitalist Hong Kong reverts to Communist China. It is not without significance that today, is

also the National Day of the Peoples' Republic of China.

The project itself has needed plenty of faith, too. On a bleak January day back in 1975, Hong Kong's financial secretary, Mr. Philip Haddon-Cave, announced in a voice taut with anger that a Japanese consortium led by Mitsubishi had reneged on a letter of intent, given almost a year earlier, to build the initial 22-kilometre system on a turn-key basis for a fixed price of HK\$5bn.

In late 1973, the Mitsubishi consortium had scooped an international field to win the contract by being the only con-

tender to offer a ceiling price. But now, faced with escalating costs, it was declining to deliver.

This shock hit Hong Kong during the depths of the 1974-75 recession, when unemployment was high, business sentiment at a low ebb, and the stock market on the floor. But the determination of the Government, and of Mr. Haddon-Cave in particular, was redoubled by the adversity. Hong Kong topped 20 per cent off the size of the initial system, split the project into multiple contracts, and set a time and contract price target HK\$ 5bn. However, it had to concede

that price escalation was unavoidable. So the project became a big gamble—but the gamble paid off. Four and a half years later, the first stage of the railway is opening ahead of schedule and under budget.

The section being opened today will go from the new industrial/residential area of Kwunong, through the railway's Kowloon Bay depot (on top of which a mini-city for 20,000 people is being built), to Shek Kip Mei, site of Hong Kong's oldest and grubbiest squatter resettlement estates. By February, the whole of the Modified Initial System will be

open, from Shek Kip Mei, 1977 as a result of favourable experience with contract prices for the MIS, a more buoyant economic outlook, and a rapid increase in population along the TSE line axis. Continuity of construction was expected to lower contractor's costs.

The extension (after adjusting for inflation) is cheaper per mile than the MIS because more is either overhead or by cut-and-cover construction, rather than by tunnelling through Hong Kong's very difficult subterranean conditions. The extension will raise the overall usage of the railway

and increase the system's projected rate of return on capital from 13.5 to 14 per cent.

It is estimated that by mid-1980, when the Modified Initial System is fully operational, 500,000 passengers will be using it daily. By the mid-1980s it is estimated that passengers will have increased to 1.8m a day (compared with an original estimate of 1m before the Tsuen Wan Extension was given the go-ahead). Fares will range from HK\$1 to HK\$3, with an estimated average of HK\$2.

Even if passenger projections are not met, it is going to be a very heavily used system with (almost) standing room only on the trains and massive station concourses.

But what will be easily the world's most expensive per kilometre railway needs two factors to justify it. Firstly, the density of Hong Kong's population, and secondly, the location, near its axis, of industrial, commercial, residential, port and entertainment districts which ensure heavy usage throughout the day, and well into the night. Constant use contrasts with many other undergrounds where economic viability is damaged by brief commuter hour peaks.

But even in Hong Kong it is not clear how much more underground can be viable. The next stage should be a link-line along the densely populated northern edge of Hong Kong island. Interchange facilities are already being built into Charter and Admiralty stations, but the Government is instead looking now at cheaper above-ground interim traffic solutions for that route. No extensions to the underground are likely to be sanctioned till the MIS and TSE are operating profitably.

Hong Kong's enchantment with the idea of the system has not gone so far that the word profit has been forgotten. It is alive and well not just in the revenue projections but in the massive above-station commercial and residential developments that the MTR has initiated and which will create revenue for the railways, as well as property development and rental profits for the corporation.

The MTR's construction has also highlighted another Hong Kong characteristic—disdain for the environment and good neighbourliness. The price of rapid construction has been an abundance of noise, dirt and traffic chaos, not all of which may have been necessary. The millions who live and work on Kowloon Peninsula and Hong Kong's central business district will have more than one reason for cheering the completion of this mammoth undertaking.



The first section of track to be laid for the system was an underground feeder line (left) from Kowloon Bay Depot. Henry Boot Railway Engineering of Sheffield with Gammon (Hong Kong) supplied and laid all track for the MTR. Right: a train on part of the system's elevated section

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HONG KONG MTR II

Project proceeds on target

HONG KONG'S high water table and diverse geological conditions pose difficult construction problems. On top of them, literally, is a further hazard—one of the most densely-packed populations in the world. Companies must reconcile the tight construction schedule with minimisation of disruption to residents, businesses and traffic on the surface. Inevitably, the latter loses out.



In the face of tough international competition, British manufacturers Metro-Cammell won the contract for 210 rail cars

HK\$1,500 a month to HK\$3,500, and on the Tsuen Wan extension he can expect to earn HK\$5,000.

The demand has pulled in untrained labour, mostly from factories — the Public Works Department is deferring other major construction projects in order to avoid exacerbating the labour shortage.

Material costs have also risen. Overall, Mr. Eastwood reckons costs have climbed 45 per cent in three-and-a-half years, an increase which was not foreseen by companies which opted for the fixed price contracts favoured by the corporation. Unwillingness to work under terms far removed from the cost-plus basis appears to account for the lack of British interest in the HK\$4,000m civil engineering contracts for the modified initial system or for the contracts for the Tsuen Wan extension. British consultants and electrical and mechanical contractors, however, put in a strong showing.

Japanese companies showed more interest than the rest of the world's contractors pointed out. They have performed well, although Kumagai Gumi's HK\$200m contract for the 1,400 metre immersed twin-tube under the harbour fell six months behind schedule because of leaks during the formation of the construction dock.

It, too, made up time and finished ahead of schedule — helped by the good weather which has prevailed through most of the contract period. Climatically, the most serious setback has been the typhoon which hit Hong Kong earlier this year. It did not affect completed parts of the railway but delayed workings on admiralty and charter stations, causing substantial damage to equipment.

The harbour tunnel was one of the few contracts for which consultants prepared a completed design, involving fourteen 7,500-ton reinforced concrete units lowered into a dredged trench containing a scored mattress.

Other contracts were let on a

CONTINUED ON NEXT PAGE

The corporation view is that "it could have been 20 times worse," which undoubtedly is true. Traffic, for instance, has been kept flowing and the number of demolished properties kept to a minimum. But adhering to the timetable has been made easier by the tolerance of the Hong Kong public to noise and inconvenience—partly borne of a lack of faith in the efficacy of complaints. Certainly, the shattering noisy machines operating only a few feet away from pedestrians and shops would not have been allowed in Europe—nor would some of the working conditions been tolerated by European unions.

The most that can be said is that the work is being completed on target—which means in the shortest time possible—so the duration of the inconvenience has been reduced. (The original mass transit proposal entailed 13 years' construction.) Much of the drive to keep the job on schedule must be attributed to Norman Thompson, chairman of the corporation. His approach has won respect from contractors, through a number of his senior colleagues feel overshadowed by his authoritarian manner.

Thompson, spurred by the knowledge that a delay in completion could cost the corporation HK\$1m a day in lost revenue, has used every trick in the book to keep contractors up to the mark. When a Japanese company fell behind about a permanent change in programme, for example, he flew to Tokyo and warned the company president that if the railway was held up by his outfit the international loss of face would be monumental. A more serious complaint by

local contractors is that, the expatriate staff brought in by the corporation to supervise construction made no allowance for Hong Kong's traditional working methods. The procedure in the colony is to shake hands and get on with the job, assuming that goodwill will be sufficient to iron out difficulties encountered while work is in progress—even design details are often worked while construction goes on. The corporation adopted the normal international approach of drawing up a detailed programme and sticking to it.

Danger

Local companies, and Japanese contractors (who initially experienced difficulties dealing with English-speaking officials) stored up problems for themselves by failing to respond formally to corporation officials who felt companies were falling behind or not fulfilling their obligations. The companies concerned belatedly realised the danger, and several recruited expatriate staff specifically to write the appropriate replies and make a response that would protect the company.

Mr. R. J. Blake, chief engineer of Paul Y, a local company which won six contracts—the biggest allocation of work to a single contractor—considers that this experience has brought about a permanent change in Hong Kong's contracting procedures.

Like other international concerns, on the other hand, the Gammon-Kier-Lilley (GKL) joint venture stood its ground and argued its case when it

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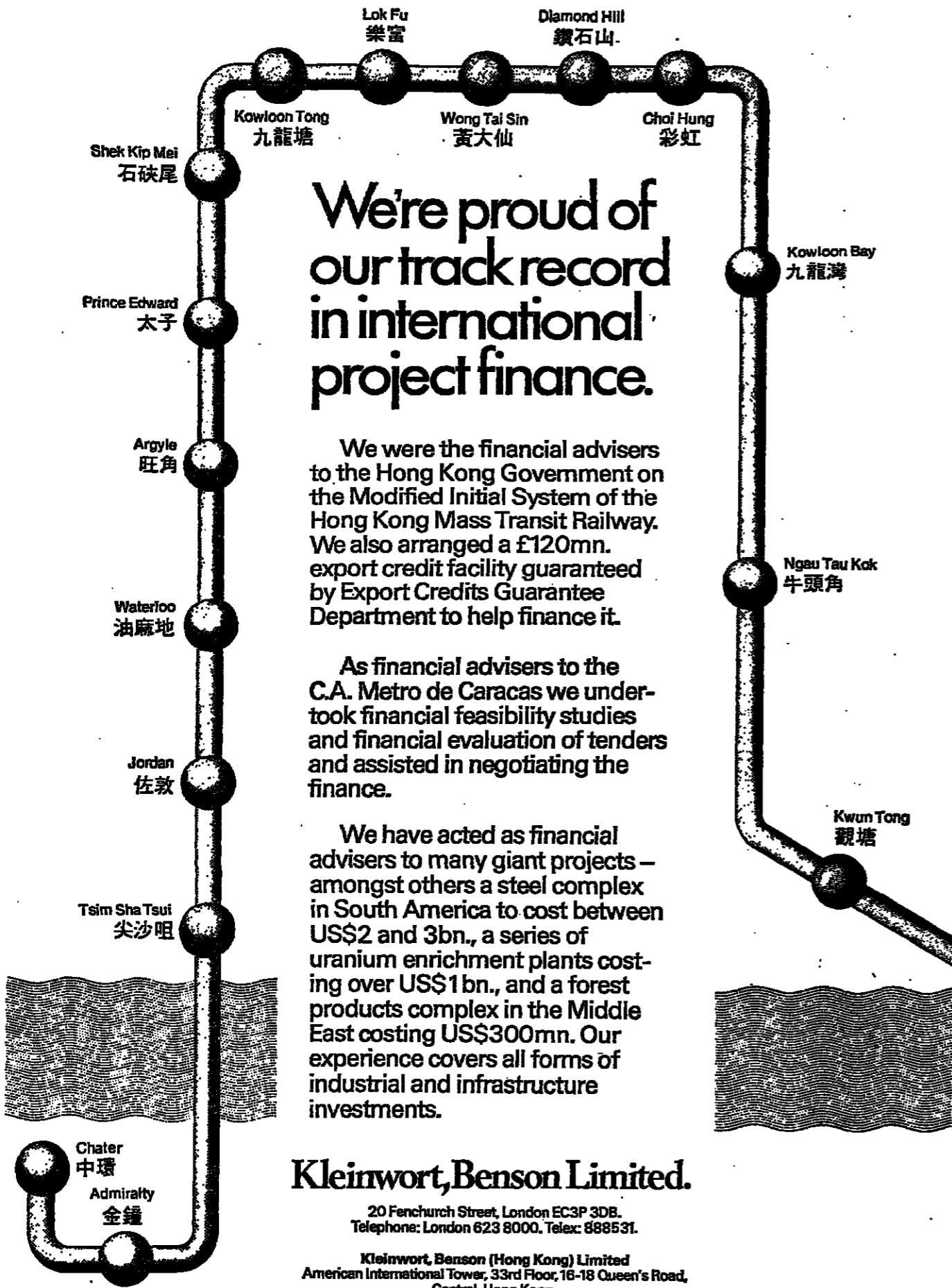
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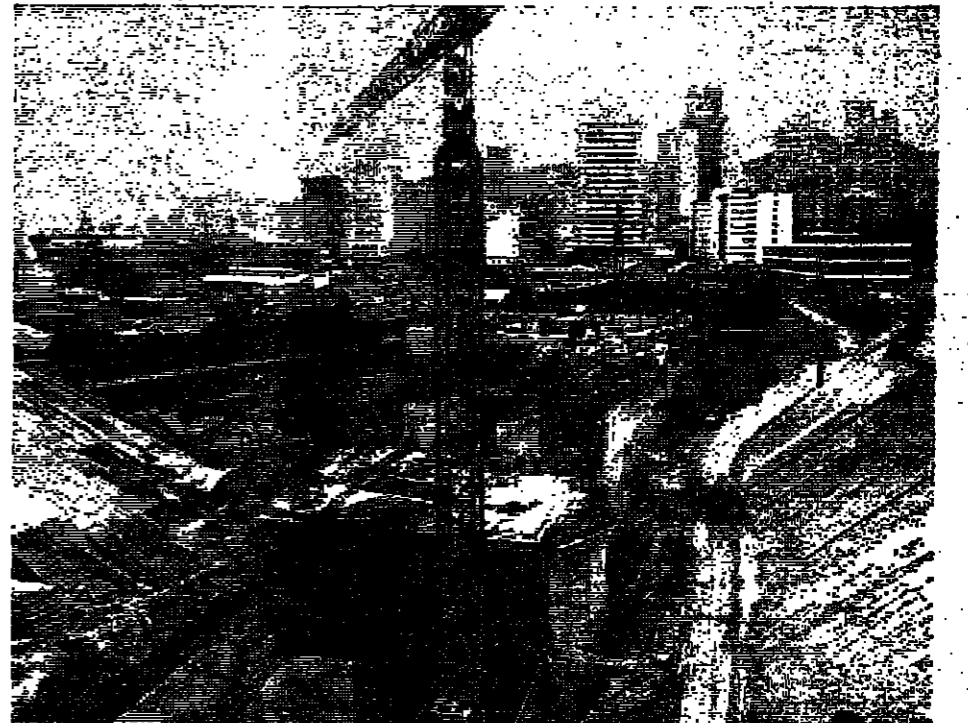
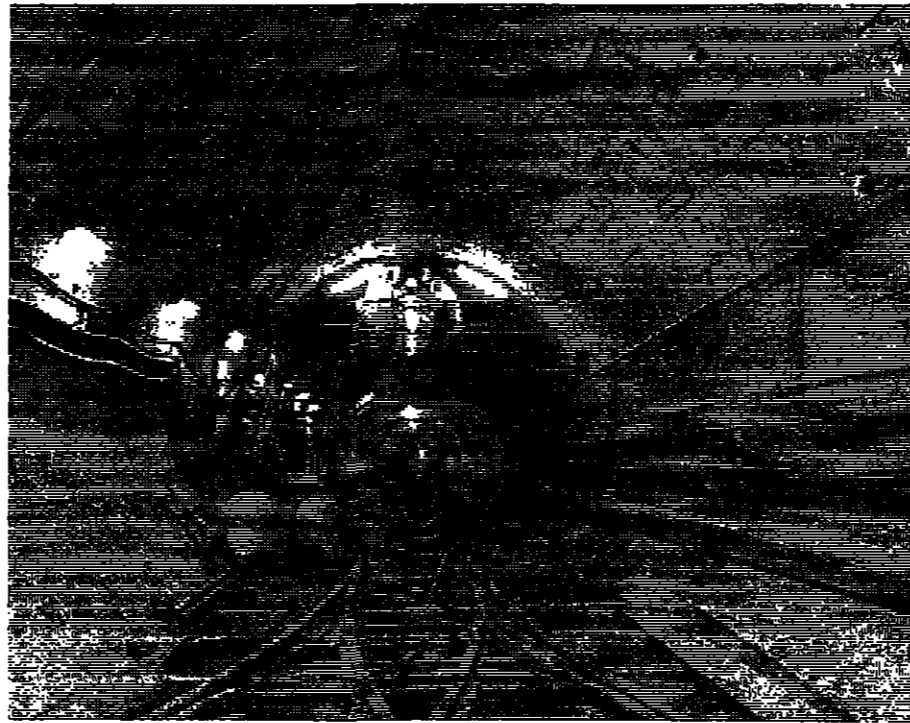
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Hong Kong's best connection: Mass Transit Railway Corporation

MTRC-Contract 201: Lok Fu to Wong Tai Sin up track shield tunnel with personnel and material airlocks (left)

MTRC-Contract 106: Works at Admiralty-Station with view of Hong Kong (right)



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HONG KONG MTR III

How the finance was raised

THE OBJECT of money in Hong Kong is to make money. But when, in early 1975, the Hong Kong Government set out, following the withdrawal of the Mitsubishi Group from its turnkey, fully financed offer, the world abounded with sceptics that Hong Kong's mass transit system would show any kind of return on the huge investment needed — let alone the quick returns to which Hong Kong is accustomed, and which were needed if borrowings were to be repaid rapidly.

Certain Swedish bus salesmen arrived in town at around that time to pour public scorn on government claims and tout alternative forms of mass transport.

Two factors were working against easy financing. First, the abysmal profit record of almost every other underground railway in the world whose continuing losses were sustained by kindly governments on the basis of claimed welfare advantages. To make it worse, Hong Kong's projected railway was already costing at a far higher figure per route mile than any other underground, including San Francisco's BART. Construction cost alone would be around US\$120m per mile.

Second, the Government found itself embarking on the project at a time of rampant world inflation which had caused Mits-

bishi to pull out and left worries about where multiple contracts with open-ended escalation clauses might lead a normally highly conservative Government.

Offsetting these two big question marks were the creditworthiness of the Hong Kong Government—a Government which then had almost no debt and foreign-invested revenue reserves of several hundred million U.S. dollars. However badly the railway might do financially, however large the cost overruns, the Hong Kong Government would be there to pay the bills.

Second, the MTR was approaching civil engineering concerns and major capital equipment makers at a time when the world was in the depths of recession and capital goods industries were facing especially bleak times. For the MTR, it was a buyer's market.

Almost five years later, MTRC can claim to have achieved most of the finance-related goals it set for itself, and in many cases exceeded them. Cost of the MIS looks likely to be about HK\$ 100m under the original HK\$ 5.8bn estimate, even after allowing for HK\$ 113m losses on early repayment of yen export credits. Terms of loans have been at least as long as originally expected and the corporation has succeeded in finding a much higher proportion of the cost

both for the MIS and the TSE, in Hong Kong dollars, thus reducing the exchange risk.

In the process of raising the funds, the MTR has been responsible for creating new financial instruments in Hong Kong and for introducing a radical new element into the export credit financing practices of several countries.

Apart from the uncertainty as to just how many people are going to use this expensive construction, there is only one significant financial cloud over the MTR at present. That is the Hong Kong dollar exchange rate.

Costs

The construction costs so far have been well within target expressed in terms of Hong Kong dollars converted at the rates prevailing at the time work payments have been made. But the sharp decline that the Hong Kong dollar has undergone over the past 18 months—about 10 per cent on a trade-weighted basis—has significantly raised the local currency cost on the basis of conversion of foreign debt at current exchange rates.

Of total debt so far arranged of about HK\$ 10.4bn—covering general finance and export credits for both the MIS and TSE—approximately HK\$ 4.3bn is in local currency and HK\$ 6.1bn equivalent in foreign

currency, of which 75 per cent is in U.S. dollars, and about 18 per cent in sterling.

Though the Hong Kong dollar has declined much less sharply against the U.S. dollar than its trade-weighted average, it will need to recover several percentage points if the eventual cost of the railway is not to exceed estimates significantly.

Exchange fluctuations are a fact of financial life today. At least the corporation has arranged most of the money it needs. It now requires only an estimated HK\$800m in additional finance between now and end-1982, when the whole system is scheduled to become operational, to meet both contract costs and capitalised interest charges.

The original estimated cost, excluding financing charges, of the MIS was HK\$ 5.8bn, comprising HK\$ 800m in equity from the Government which has gone to meet pre-operational overheads, expenses, land and compensation costs. The HK\$ 5,000m estimated actual contract cost comprised HK\$ 3.9m in terms of 1974 estimates escalated at an annual rate of 7 per cent.

The other element in the MIS was assumed pre-operational interest of around HK\$ 1bn, assuming interest rates of about 8.5 per cent on export credits and 8.5 per cent on commercial loans. So far the actual interest is falling within target for the MIS.

High current rates were earlier compensated by low rates prevailing until mid-1978, particularly on Hong Kong dollar loans. If high interest rates prevail, the estimates both for initial cash flow and for cost of the TSE could go haywire.

However, the corporation's financial projections are nothing like so sensitive to interest rate changes than to changes in capital costs. As the MIS is now largely complete, its capital costs are known.

As for the TSE, the corporation succeeded in placing almost all contracts at fixed prices, compared with only one third of the MIS. The corporation has therefore been doubly lucky. It got through most of the period of escalating contracts during a time of price stability. For the first three years of construction consumer prices in Hong Kong were rising at 5 per cent or less and steel and cement prices were quite weak. Outside Hong Kong too those years were ones of relative price stability com-

pared with what happened before and after.

The corporation was able to take advantage of the relative price stability in the 1973-78 period to persuade contractors to accept fixed prices for the extension. They may rue the day. They are now bearing the brunt of international inflation rates of close to 10 per cent and a Hong Kong rate well into double figures.

Recently the Government said construction costs had risen 30 per cent in the past year alone. So the civil engineering contractors—mostly Japanese for the TSE—could be headed for some hefty losses.

The MTR, of course, will bear some of the brunt through higher interest costs—Hong Kong's best lending rate is now a record 14.5 per cent. But inflation is working harder in the other direction to reduce the real costs of the project.

The MTR has also been able to profit from Hong Kong's recent boom by cashing in on the demand for property. Cash flow from property developments associated with the MIS have produced nearly HK\$500m. Of this amount, HK\$335m represents land development premiums satisfied by issue of HK\$335m of additional equity capital to the Government.

Profit

The remainder is pure development profit achieved with next to no risk or capital outlay. All properties have been developed on a joint venture basis with private companies which have been required to bear the construction costs.

All in all, Hong Kong's recent inflationary boom, which some in part blame on the MTR's heavy spending, has worked to the financial advantage of the corporation. And it should more than outweigh losses which may be realised as a result of the ensuing weakness of the Hong Kong dollar.

Quite apart from movements on the debt side, inflation in other costs which should make it quite easy for the railway to raise its fares above the initial levels—which will range from HK\$1 to HK\$3.

In terms of timing, the MTR long enjoyed a liquid Hong Kong dollar market and low interest rates. The MTR was also lucky with its timing in that it was able to raise for the MIS far more Hong Kong dollars than it had originally estimated, and at cheap rates.

And in the process it introduced new instruments into the local financial market. In May, 1976, it made a ten-year bond issue with a coupon of 9 1/2 per cent. This was the first bond issue of such a size and of longer maturity than Hong Kong had seen. Unfortunately, it prompted other borrowers to follow suit very quickly and over-exploit the situation. Other borrowers too were able to use offshore routes to avoid interest withholding tax—a device which was considered unseemly for a government-owned corporation.

By the time the MTR was interested in coming back for another with another big local bond issue, the market was saturated.

However, in May last year, shortly before local interest rates began their steep upward climb, the corporation raised HK\$207m through an issue of five-year guaranteed notes. The Government helped keep the rate low by allowing the notes to qualify as specified liquid assets for the purposes of local banks—which absorbed virtually the whole issue. In February this year, the MTR developed a third local funding instrument: issues of short-term commercial paper. Currently about HK\$105m is outstanding.

During the period of easy local liquidity the corporation was also able to raise some big locally-syndicated bank loans, starting with a HK\$500m 7-year facility in 1975. These loans have all been based on a spread over the bank's best lending rate. The spread has narrowed significantly since the first such loan but is still generous to the banks. The MTR is likely to avoid further syndications until local interest rates fall significantly.

Next time the MTR may find it also has to link them to interest rate. In recent times the prime bank rates rather than prime rate has often tended to lag behind interbank, badly squeezing foreign banks reliant on the interbank for funding and which may have been taking some losses on participation in earlier HK dollar syndications for the MTR.

In raising U.S. dollar syndicated loans the MTR has also seen an improvement in its terms. When its first such loan, for U.S.\$400m, was arranged in November 1975, the MTR was still something of an unknown quantity and markets were still nervous from Herstatt and other disasters. The MTR had to pay a spread over libor of

COSTS OF THE SYSTEM

THE APPROXIMATE costs of the system include the following: The Modified Initial System (MIS) contract, HK\$4.8bn; MIS land and overhead costs, HK\$800m; MIS capitalised interest, HK\$1bn.

The Tsuen Wan Extension (TSE) contract cost HK\$2.6bn while the TSE overhead and land costs amount to HK\$300m; TSE capitalised interest, HK\$500m.

Finance: Hong Kong Government equity, HK\$1.25bn; export credits and contract-related loans, HK\$2.5bn; HK dollar bonds and notes, HK\$600m; medium-term loans, HK\$5.71bn; estimated requirements to 1983 (including loan amortisation) is HK\$850m.

Medium-term loan facilities: Manufacturers Hanover Syndicate U.S.\$500m; Wardley Ltd Syndicate, three loans totalling HK\$1.517bn; Schroders and Chartered Asia Pacific Capital Corp. syndicate HK\$600m; Jardine Fleming Syndicate, HK\$73m and U.S.\$35m; Bank of Tokyo, U.S.\$40m; Bank of Japan (Asia) U.S.\$40m.

1.675 per cent. However, that loan was twice renegotiated, the amount enlarged to U.S.\$600m and the spread reduced to 0.75 for the first seven years and 0.875 for the final three years.

The sharp improvement was achieved despite the fact that government guarantee now only covers part of the loan compared with the whole of it initially.

Success

But the most successful aspect perhaps of the MTR financing has related to export credits. These have accounted for HK\$2bn, equivalent of the 5bn contract cost of the MIS, and 1.7bn of the 3.9bn cost of the extension. For the MIS terms were favourable, with interest rates averaging about 8 per cent, grace periods up to 1980 and repayments over 10-12 years—in line with the cash flow projections. However, they were in a mixed bag of currencies reflecting the nationality of the supplier, exposing the corporation to a multiplicity of exchange risks.

But in late 1977, the MTR prevailed on the UK Export Credit Guarantee Department to enter into a complex and at the time unique arrangement to finance the supply of additional rolling stock from the British company Metro-Cammell—which had won the original rolling stock contract. The deal provided for the cost of the equipment to be at a fixed price in Hong Kong dollars. The loan itself was structured in such a way that the MTR's currency exposure was only to changes in the HK-U.S. dollar rate, not the more volatile HK-sterling rate.

The MTR's hard-bargaining chairman, Mr. Norman Thompson, used the ECGD deal to extract similar types of arrangements with other export credit institutions. In particular, he was at pains to ensure no more major borrowings in hard currencies such as yen and German marks. He was success-

ful. Now, about 70 per cent of Exim credits for the extension are in HK dollars, and the rest in U.S. dollars. Effectively, the MTR has borrowed HK dollars from the Japanese and British, and U.S. dollars from the Germans and Americans. It is obviously not possible to predict how exchange rates will have moved by the time of repayment. The MTRC is now partly protected against an exchange rate imbalance between its debt and its revenues. Meanwhile, interest rates on export credits for the extension are only slightly above those for the MIS. The corporation grows more confident by the day that its estimates of a 12-20-cent pay-back for the MIS and 10 years for the extension will be met. The return on the incremental capital of the extension is projected at 15 per cent, compared with 13.5 per cent for the MIS. Positive cash flow is expected by 1984.

But if interest rates continue at the present very high levels, the corporation will have to aim for a higher rate of return to meet repayment objectives because more than half the borrowings are at floating rates.

Operating costs mostly should be fairly predictable within the framework of the general rate of inflation. So there is only, from the financial viewpoint, one major unknown left—the passengers. How many will there be? What will be their average journey length? And how sensitive will traffic be to changes in fares?

There is not much doubt that the train will be a much quicker form of transport than the buses, ferries and mini-buses with which it will compete. Bus and ferry fares are currently very low. How much the average Hong Kong resident is prepared to pay for speed and convenience—but perhaps with some loss of comfort—will soon be seen.

Philip Bowring

Target

CONTINUED FROM PREVIOUS PAGE

design-and-construct basis to save time, although the basis of the work was at agreed arrangement drawings prepared by the consultants, Freedman Fox. Some initial conflict between contractors and corporation arose from the great detail with which contractors designs were checked by the consulting engineer. However, Thompson explains that the corporation has maintained a strong presence on all sites "because I wanted to know the problems the day they occurred." Contracts for extension have been let on the basis of engineer design.

Contracting generally did not involve new techniques, although compressed air work was new to Hong Kong. It proved a problem at first because of the fears over its effects; it was widely believed

to reduce virility. But true to the traditional adaptability of Hong Kong workers, they were soon working in pressures of up to 36 lbs per square inch.

In addition, Mr. Thompson suggests that the railway has allowed contractors to participate in the more complicated civil engineering techniques—I will be disappointed if this does not allow some of them the opportunity to participate in further underground railway construction in South-East Asia.

But local practices have played their part. Paul Y made extensive use of hand-dug caissons by which two people—often husband and wife—work as a team, one digging, the other taking the bucket and emptying it. When the holes are completed, usually about 1.5 metres diameter and 25

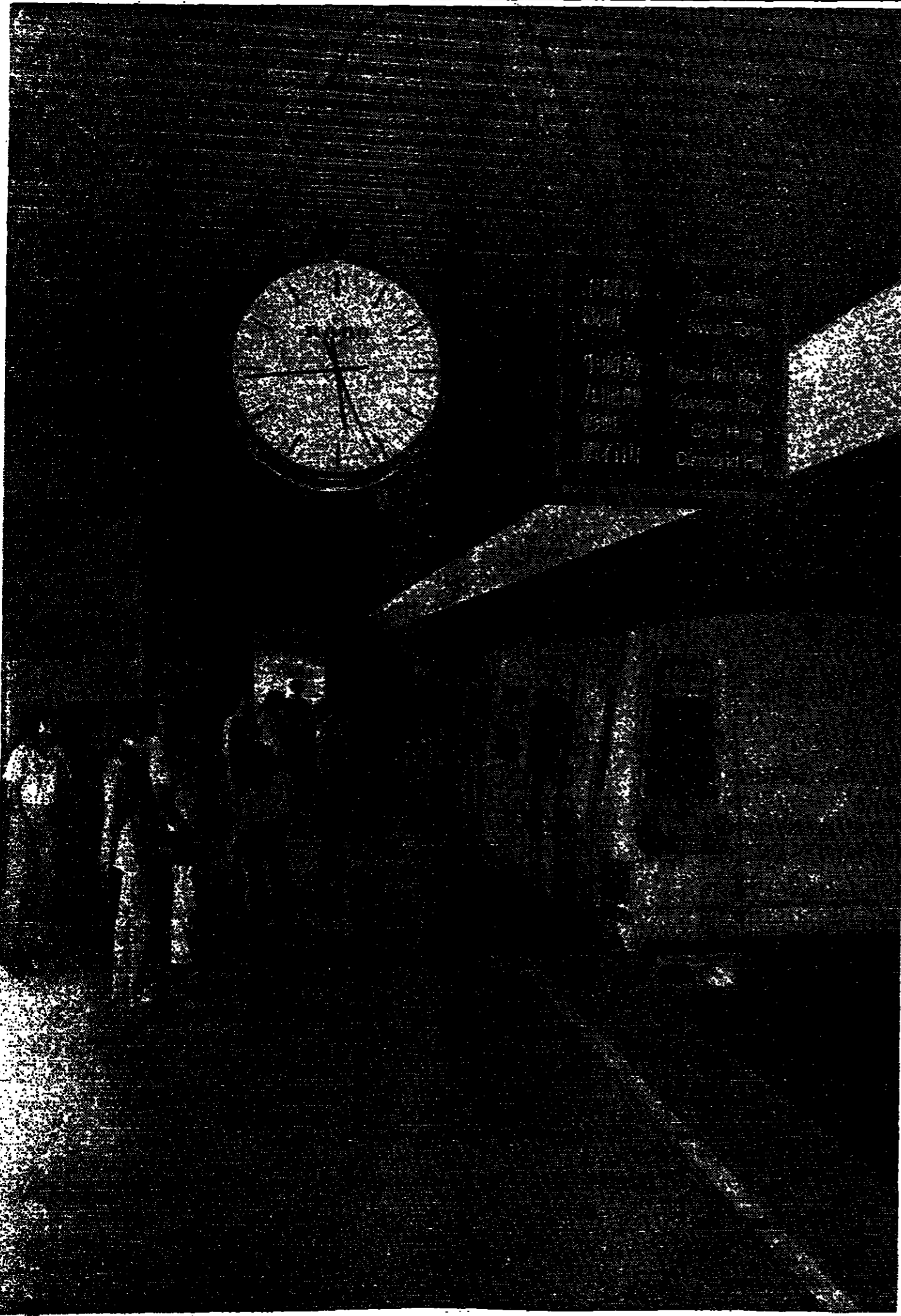
metres wide, they are filled with concrete.

Blake estimates that Paul Y was responsible for pouring 700,000 tons of concrete—nearly one-third of the total used.

Tight quality control over concrete was exercised by the corporation, and it has been described as "the highest quality ever seen in Hong Kong."

As a result of such strict supervision the corporation argues that it has helped raise construction standards. It also says that despite the 19 fatalities so far, it has contributed to an improvement in safety within the construction industry—a visible sign of which is the increasing use of helmets on building sites throughout Hong Kong.

Danny Nelson



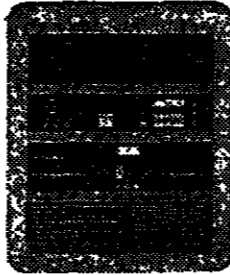
The world's most modern MTR gets the most accurate time system in the world from Rado.

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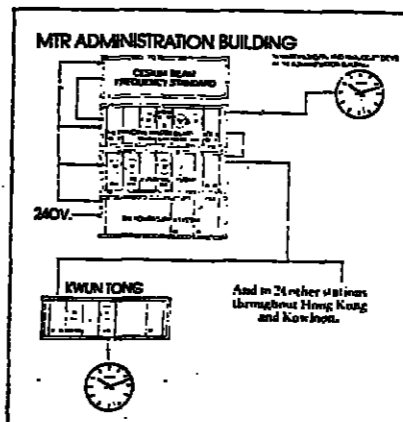
This master clock controls over 700 slave clocks, which will be positioned throughout the MTR system for every person to see.

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Which in itself created another challenge for Rado.

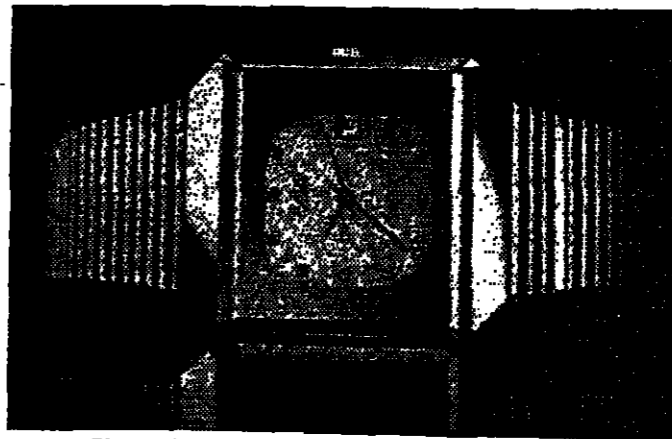
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RADO

HONG KONG MTR IV

Big opportunities for property developers

WHILST ALTERING subterranean Hong Kong and people's travelling styles, the Mass Transit Railway Corporation has also turned into a property developer. The railway company will be developing over 1.8m sq ft of commercial property above its sites and will build nearly 9,000 flats to accommodate some 45,000 people.

In making its own contribution to the ever-changing Hong Kong skyline, the MTR will be cashing in on its prime sites that will reap fine returns for a company which is more than just a transport concern. It has gone into property development in conjunction with some of the industry's leaders. In effect, by buying expertise the corporation has guaranteed that the projects have been successfully developed. Joint venture agreements have been made to develop three prime sites on the modified initial system and one on the Tsuen Wan extension.

Above the main railway depot was started the first residential and commercial complex. Telford Gardens sits upon a 25-acre podium and is being built in a joint venture with Telford Development Company, which comprises two leading local developers, Hang Lung Development and Hopewell Holdings. The Gardens complex will house some 25,000 people in 4,989 one and two-bedroom flats. The 41-block development varies in height from 11 to 26 storeys.

The MTR will benefit substantially from the development and sale of these flats. It is guaranteed at least 50 per cent of the profits from the sales to the public. The profits are calculated on a sliding scale divided between the two partners: Telford Development at the start deposited HK\$120m with the MTR. By this year's end, the first stage will be completed and the entire project is scheduled to open by June 1981 at the latest.

The commercial complex over the railway depot will be another money-spinner for the transport-cum-property development concern. For besides building the commercial complex, the corporation will retain management rights so that the space above the tracks become a future source of income, directly under its own control.

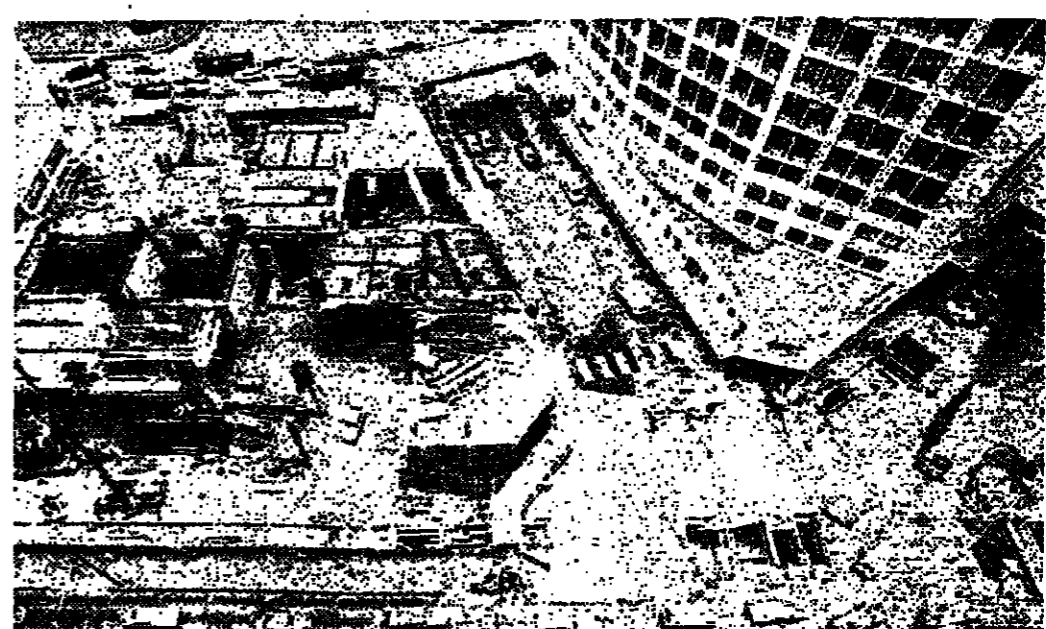
The first commercial show-piece will have 487,500 sq ft of climatically controlled shopping mall, on two levels, which will house shops and facilities ranging from a 46,000 sq ft department store to a sports complex with a competition-size pool, tennis courts and gymnasium.

The MTR has further stretched Hong Kong's skyline to the east. The three nuclei of Central, Wanchai and Causeway Bay have already started to coalesce into one long stretch along the waterfront, opposite Kowloon. The Corporation's twin towers atop the Admiralty station fill in one more gap between the financial/commercial axis of Central and the mainly commercial (but less expensive) area of Wanchai. Once described as being just "an enormous hole which had class," the Admiralty site seems now to acquire at least a floor every week above the second of the island's two stations.

Again Cheung Kong has partnered the MTR in its development, further boosting Chairman Li Ka Shing's reputation as the property sector's leader and trend-setter. Above a shopping area podium will be one 24-storey tower with a gross floor area of 267,000 sq ft and a 30-storey block of almost double the space which should exceed 527,000 sq ft.

The developers will retain the shopping space and let it out for rent while the office space was sold off. Like their other joint venture, World-Wide House, Cheong Kong and the corporation will share the profits on a previously agreed basis, depending on sales values. When the development is finished, the MTR will go into the management business and take charge of running the complex.

The very building of the MTR was a calculated gamble and a commitment to the future of Hong Kong. Thoughts about



The development of prime sites will reap fine returns for the colony's railway corporation. Above: work proceeds at Worldwide House on the junction of Pedder Street North and Chater Road

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The prime central GPO location was so popular with property hungry Hong Kong businessmen and speculators that they snapped up all the space within the first day that it was on offer. Altogether about HK\$ 592m was earned for the developers who will share the proceeds on an agreed basis which was worked out according to sales values. By next August the World-Wide House, as the new building will be known, should be open.

Popular

The MTR will benefit substantially from the development and sale of these flats. It is guaranteed at least 50 per cent of the profits from the sales to the public. The profits are calculated on a sliding scale divided between the two partners: Telford Development at the start deposited HK\$120m with the MTR. By this year's end, the first stage will be completed and the entire project is scheduled to open by June 1981 at the latest.

what will happen to the New Territories in 1997 (when the lease expires) had to be faced, as Peking's decision about that fateful date will determine the future prosperity and history of this tip of southern China.

Peking's leaders have made it clear that they will not (because it would have little or no validity some two decades hence) make a public decision to leave the colonial status quo unchanged. However, in private, local and foreign businessmen were being reassured that their investments in Hong Kong would not be at risk.

Such assurances cost China nothing, and were accepted for what they were, soothing noises which at least did not bear any bad news. But when a Hong-Kong-based Communist Chinese company entered into a develop-

ment with the MTR in the New Territories, investors started to take earlier assurances more seriously.

Together with the Sun Company and Kiu Kwong Investment, the MTR is building a residential and commercial complex above its Tsuen Wan depot and stabling yards. This bold Hong Kong-China joint venture on 15 acres of land (which Peking could have expected to take for nothing in 1987) was one of the first tangible signs that today's more outward-looking Chinese leaders are prepared to think seriously about accommodating a slice of capitalist activity on Chinese soil for the foreseeable future.

The details are dwarfed by the significance—but they still are impressive. There will be 17 blocks between 28 and 30 storeys high, comprising 4,000

one or two-bedroom flats to accommodate, in all, some 20,000 people. The commercial complex, like the one at Telford Gardens, will have a climatically-controlled shopping mall built by the developers and managed by the corporation. Inside will be a variety of concerns from a Chinese restaurant to a cinema, as well as parking space for about 800 vehicles.

The MTR's decision to have a share in the property side of the railway's development has proved to be a very wise one. In Hong Kong, where property prices seem to defy the laws of gravity, the MTR is sitting on ever-appreciating assets which will help to pay for some of the running costs and hence keep down prices to the public.

Hugh Peyman

New designs in rolling stock

THE CORPORATION justifies its comparatively high fare structure by pointing to the relatively good conditions offered to passengers, particularly air-conditioning. But one comfort which will be denied to most travellers is a seat. The aim of the system is to maximise the number of passengers carried, so each car seats only 48—the other 330 passengers will stand.

Packing them in is further helped by the omission of connecting doors. Wide covered vestibules connect all cars, so the trains are long tubes rather than linked carriages. This facilitates a free flow of passengers, an important consideration given the numbers that the system expects to carry.

Provision of five pairs of sliding doors in each car is also designed to contribute to ease and speed of passenger movement. Nevertheless, to avoid crush and confusion, Hong Kong's impatient residents will have to discipline themselves to allow travellers to disembark before those beginning their journey surge onto the train.

The open tube concept is also necessary because there is insufficient room in the tunnels for passengers to leave the train by the side doors in the event of a breakdown. (Getting out and walking to the nearest station will probably occur only if there is an overhead wire failure, for a train which has broken down can be pushed by another.)

Exit will be from either end, where doors can be slid open sideways or lowered onto the track to provide a wide ramp. Stepping on to the track will be safe—thanks to the decision to switch from third rail electrification to overhead collection.

Overhead wiring had earlier been rejected because the design of the rolling stock then envisaged would have necessitated a larger, and thus more expensive tunnel. But when the problems of staff and passengers in tunnels were examined during the detailed design stage so many difficulties were encountered that it was decided to re-check the feasibility of overhead wiring. It was found that as a result of improved techniques, and by dropping both the floor and roof levels of the cars, sufficient space was available.

The main rolling stock contract was a coup for Metro-Cammell, a company which only a decade ago was "on the ropes." It has been supplying the 210 cars for the initial system at a rate of two a week since May 1978, and has received an order for another 150 cars for the Tsuen Wan extension.

Initially, trains will run with four cars, but this will be increased to six, and then eight—at which point trains will be 590 feet long. To handle trains of this size, and their passengers, stations have to be exceptionally large. Chater station and Admiralty will be two of the biggest stations in the world, capable of handling 390,000 and 300,000 passengers a day respectively.

Even delivery of the cars caused headaches. Equipment to carry them through Hong Kong's streets had to be specially designed; drivers from the colony were sent to England for training. The shippers, OCL, were involved in the task—and Mr. Alan Short, the company's project manager, described it as "a significant breakthrough for shipping companies to live with a contract from the drawing board."

Danny Nelson

Facilities

The good-looking aluminium cars—designed to last 30 years—are serviceable rather than comfortable. The stainless steel seats, for example, would be unacceptable in most European or North American systems, although they are well-contoured.

The floors are made of a hard-wearing, fire-resistant material which has been proved in service on a Royal Navy mine-hunter. Fire has been a great concern of the corporation, which has gone to considerable lengths to reduce the risks. There is very little that can burn in the trains, apart from the wiring, so the fact that the floor covering does not give off toxic fumes even in intense heat, is an important requirement.

One set of cars can serve as a rescue train in the cross harbour tunnel, which is the longest section between stations. The rescue train will run in an

adjacent tunnel and there are cross-overs between the two every 25 metres. As on the rest of the system, even if there is a complete loss of traction, passengers will be able to walk along the track.

Scheduled running speed of the trains is 53 kilometres an hour, including 30 second stops at stations. Maximum speed is 80 kph.

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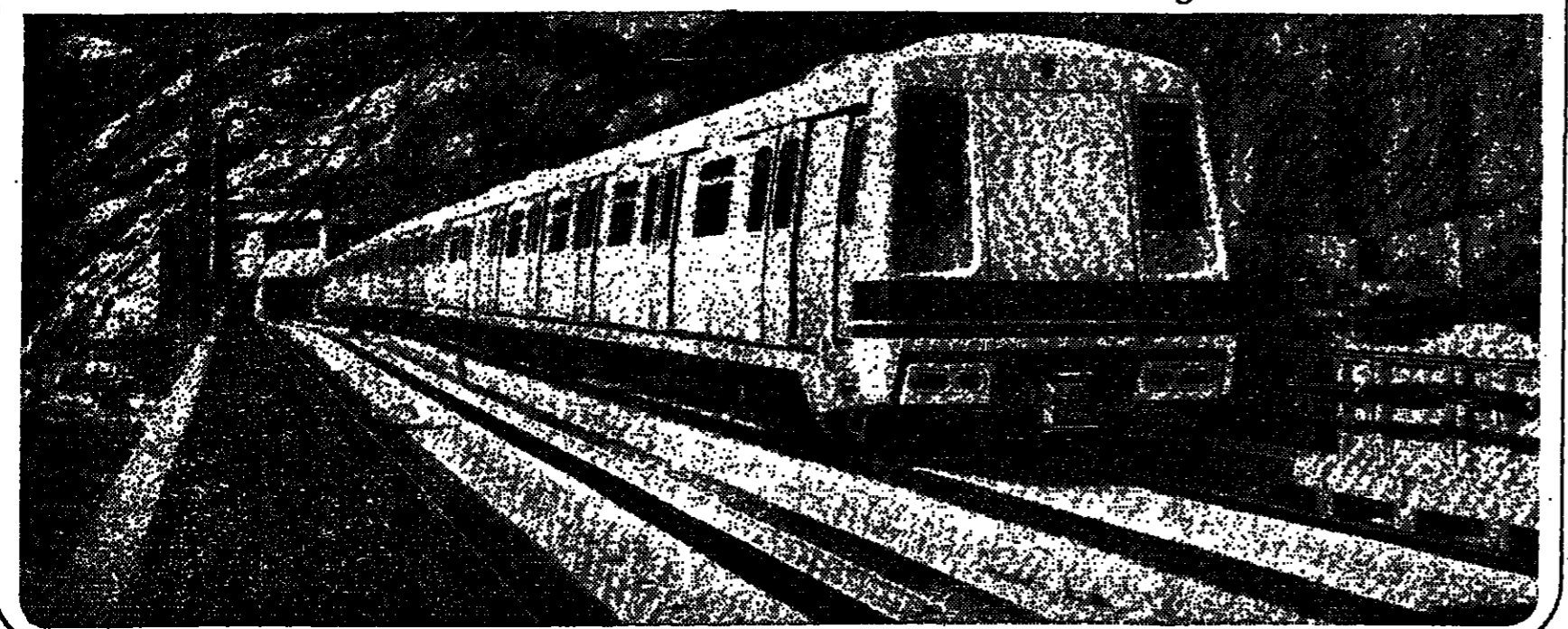
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مکان من الوطن

HONG KONG MTR V



Power supply equipment for the rail system is supplied by GEC Rectifiers, of Stafford. Left: a 4,000kW, 1,500-volt rectifier on test. Right: a tube simulator for driving training, produced by Redifon, of Crawley, Sussex.

Train movements fully automated

"THIS IS your captain speaking," the old joke runs. "We welcome you on board this flight, which is fully automatic. The aircraft is set on automatic pilot and even this announcement is a recording... ording... ording..."

There is a touch of the cynicism underlying such humour in the reactions to the corporation's claim that "the Automatic Train Protection System ensures an absolute fail-safe control of all train movements to prevent train collisions."

While nothing is "absolutely fail-safe," however, the system appears to have gone about as far as it can in avoiding crashes. The line is divided into sections on which trains can be constantly monitored. Train speeds, headways, braking and acceleration can be programmed and controlled by feeding signals into these sections.

The concept is that if a train enters a section of track with a speed higher than the maximum permitted, braking will be applied to reduce movement to the programmed speed—falling that, emergency brakes will stop the train. The driver can take over, but only at a maximum of

15 kph. If this speed is exceeded, emergency braking will again be applied.

Ironically, the original aim was to retain manual control over all railway equipment. This was because of the rather unhappy experience of computers and microprocessors in other undergrounds and because it was felt that staff would best learn to operate the railway and understand its characteristics if they were responsible for identifying trouble and sorting it out.

Automation was accepted because, in the words of operations manager, Mr. Alan Cotton, "sometimes the twin goals of simplicity and quick reaction to incidents are incompatible."

Thus, although there is automation in the train control system (as in the routing of trains) regulation is manual. Movement of trains between stations is automatic, but drivers will open and close the doors.

Those with little confidence in modern technology will also be reassured by the fact that many of the operational systems have been in use for years on the London Underground's Victoria Line. Underground's Central control staff in the

Kowloon Bay Depot have an overall view of operations on mimic diagrams, through computer print-outs, television displays and by radio and telephone links.

While the corporation says that motoring, coasting and braking "are carefully controlled to achieve smooth performance in the most economic way," there is a perceptible hiccup when deceleration begins on the approach to a station. This may prove slightly inconvenient for passengers standing near the doors where there are no bars on which to hold. But as a fellow traveller pointed out, for much of the time there will be so many passengers that it will be impossible to fall over.

Even more fully automatic, and of crucial importance, is the HK\$57m fare collection system. Manufactured by Cubic Western Data, the equipment consists of more than 1,000 items.

Key to the system is a plastic, credit-card-sized ticket, which becomes invalid 135 minutes after its purchase.

The code carried by a magnetic coating on the back of

the ticket contains the time, date and place of issue and value. The 450 issuing machines (114 of them on Chater Station) will dispense tickets of a set value—displays detailing the cost of travel between stations direct passengers to the correct machine, which does not give change.

Concern has been expressed about the relative scarcity of change machines, but Hong Kong commuters are used to correct-money rides on buses and trams.

Nevertheless, the need to ascertain the fare and obtain change is likely to slow down the passenger flow in the initial stages.

Jams

"There will be chaos at first," admitted a corporation official. And even Mr. Walter Zable, general manager of Cubic Far East Data, said a lot of public education would be required to familiarise passengers with the system. He was speaking after an open day at Kowloon Bay when two entry gates jammed within a couple of hours.

An advertising campaign is underway, ranging from television spots to the distribution of 2m leaflets, and a bevy of "courtesy girls" will be on hand for the first six months to point people in the right direction and help them use the machines.

Tickets must be kept dry and clean and not be bent or scratched, or they will not work effectively. They have to be pushed into an entry gate the correct way up and in the direction of an arrow on their surface, and must be retained. This latter point is likely to cause difficulties: it is not unusual for London Transport passengers to leave tickets in turnstiles on the assumption that the ticket's function is complete once the gate opens.

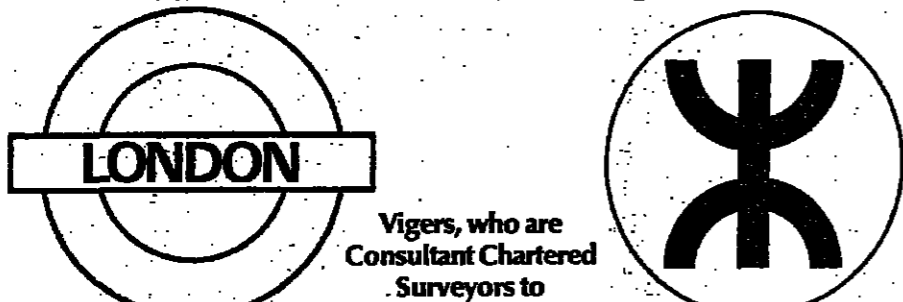
The passenger repeats the process at his destination, at which point the machine retains the ticket. Excess fare officers will be available for passengers who travel further than their ticket allows.

A mini-computer linked to all automatic fare control equipment gives a visual and audible warning if equipment is tampered with (or fails to operate correctly). Warnings are also issued when machines need emptying or filling.

Hong Kong will test the system to the limits because of the volume of passengers using the machines. Much will depend on effective supervision and speedy maintenance. A mobile corporation team will be on call to deal with faults and their efficiency will be crucial.

Danny Nelson

The Underground Connection



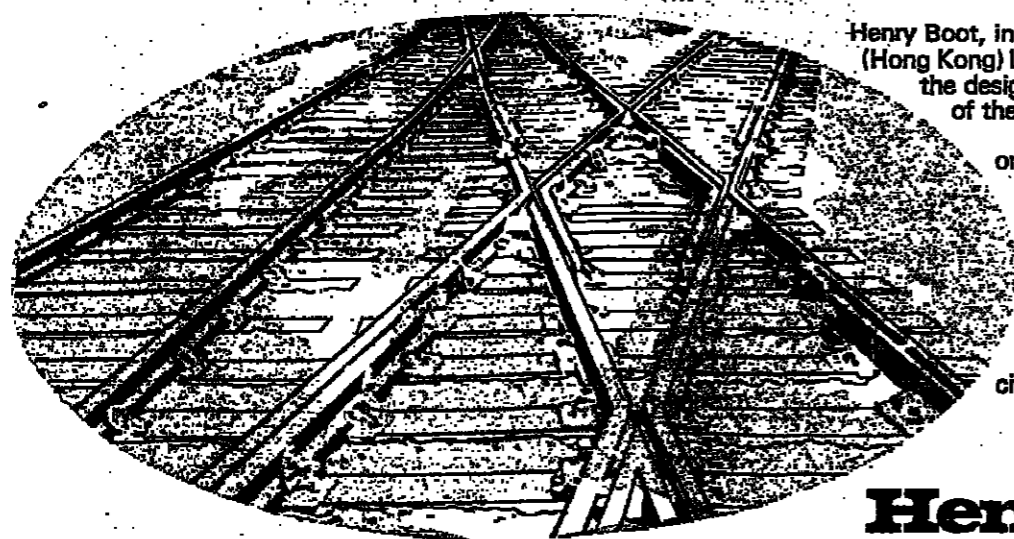
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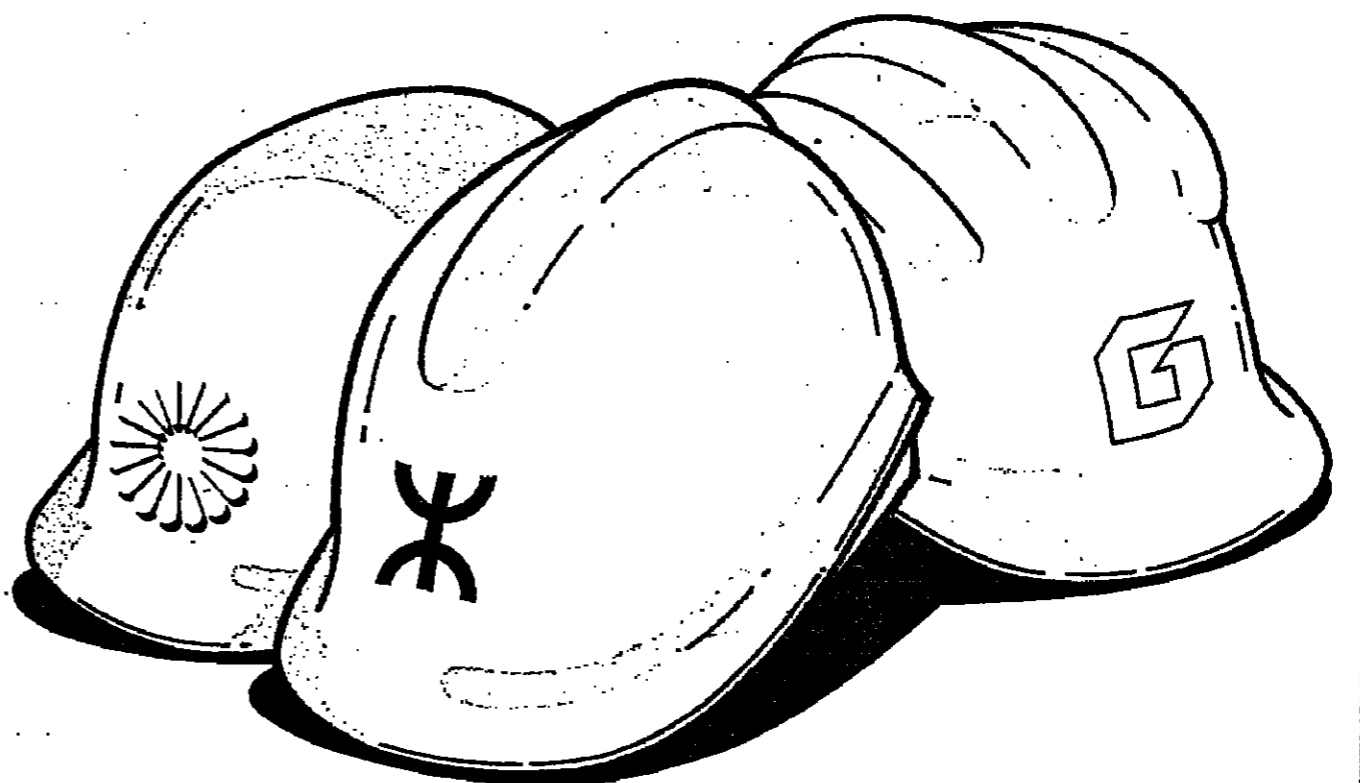
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HONG KONG MTR VI



A new police division has been set up to patrol the busy subways of the Mass Transit Railway. The division works closely with control rooms at the stations, each of which is equipped with closed-circuit television and has a direct link with train operators. Above: officers check a computer in the control room of Kowloon Bay Station

Air-cooling system on a vast scale

AN ENTERPRISING Hong Kong film-maker is even now probably working on the script of a disaster movie set in the colony's underground — train collisions in the bowels of the earth, a station fire sparking off a stampede of 35,000 passengers, the sea cascading into the harbour tunnel. And he will surely include commuters stewing to death in the oppressive heat of a stranded train.

Because of the thousands of people expected to be using the system and Hong Kong's summertime tropical temperatures and high humidity, the air-cooling system has engaged considerable attention since the project was first mooted. It also occasioned one of the railway's biggest design switches.

Many of the countries considering constructing their own underground railway are in the tropics, and have shown particular interest in this aspect of what is claimed to be, the first fully air-conditioned underground railway system in the world.

The original intention was to utilise mechanical air movement with no additional cooling in stations, tunnels and trains. The aim was to reduce underground use of energy: cooling equipment itself gives off heat, a problem particularly noticeable with train air-conditioning from which heat output increases tunnel temperatures.

But because of the need to keep trains cool on the railway's elevated sections, it was subsequently decided to air-condition the trains. Each car now contains two self-contained packaged air-conditioning units in the roof, designed to keep the temperature at 25 degrees centigrade, and humidity at 70 per cent RH.

In the words of Mr. Alan

Cotton, the corporation's operations director: "As detailed design progressed, an area of uncertainty was discovered in the ability of the system to prevent excessive heat build-up in the event of two fully-laden trains stopped on one track in one tunnel section. This could have resulted in the air-conditioning units cutting out. It could also have made conditions very unpleasant should staff be needed in the tunnel for emergency purposes in such circumstances."

Experiment

Tests were made, including a full-scale experiment in a London transport tunnel, but the corporation decided that there was insufficient time to prove the system. Even as construction continued, it was redesigned, retaining existing ventilation shafts but abandoning the jet curtains.

The revised system uses higher capacity cooling plant in the stations (about 1,000 tons

of equipment in each) and circulates the cooled air in the tunnels by the piston action of the trains. When ambient temperature is sufficiently high, the ventilation shafts are closed so that the cooled air remains in the system.

This essentially simple concept cannot cope with a train stalled in a tunnel, so additional high-power booster fans have been installed at the base of vent shafts and will be switched on automatically if a train stops for more than 15 seconds.

The reduction in tunnel temperature allows a reduction in the capacity of the train air-conditioning, thus reducing total heat in the design and operation of any underground railway. This has been further helped by sloping track downwards from stations to assist acceleration and sloping it upwards on station approaches to help braking.

D.N.

Strict security controls

CRIME UNDERGROUND mirrors crime on the surface, believes Divisional Superintendent Mike Harris, the policeman who had the 137-strong security force charged with keeping law and order in the Mass Transit System. Therefore, he expects stations which are near busy housing estates with social problems to pose the biggest problems.

It is an important job, not only because passengers on some undergrounds — notably, New York — are fearful of travelling at certain times, but also because crime, and what is popularly perceived as the Government's failure to tackle it effectively, is a major concern of Hong Kong Chinese.

A feeling that crime prevention on the Hong Kong underground was not being taken seriously would result in a serious loss of public confidence in the system. For that reason the MTR "will be over-policed, at least, initially," according to a corporation spokesman.

The unit's strength will not

be increased when the system expands from the first nine stations to 15, but the number of police is the same as that keeping an eye on the London Underground's many stations. The security force is a unit of the Royal Hong Kong police. As on the surface, the police will maintain radio contact with each other and with the police control room, though minor difficulties have been experienced during the testing of the radio network.

"Good communications underground is the big problem in every place I've visited," adds Mr. Harris, who has visited underground systems in London, Montreal, Chicago, New York and Tokyo.

Another factor of crucial importance is a good working relationship between police and railway staff. The police control room, manned round the clock, is next to the corporation's own operations centre, with which it will maintain close liaison. The unit will have access to the corporation staff's closed-circuit television, though Mr. Harris points out that the TV was not

designed for with security in mind.

Railway staff will be expected to enforce bylaws, such as those forbidding smoking (which carries a HK\$500 fine); also banned is eating and the still-prevalent spitting habit, although the police unit will intervene in the inevitable confrontations between mass transit staff and the public.

Prevention

The police—uniformed and in plain clothes—will tackle the main offenders, which in the busy period are expected to be pickpocketing and minor physical and sexual assaults. Offpeak crime is likely to be mugging, robbery and serious assaults. Mr. Harris defines the corporation's responsibility as passenger flow and the job of the police as crowd-control. He sees the unit as preventative—"if anything does happen, we'll try and nip it in the bud," he says enunciating one of the unit's tenets.

This also applies to graffiti, the absence of which—even on over-

crowded, poorly-built housing estates—is a source of amazement to visiting sociologists. Most graffiti on buses is by European teenagers or Chinese attending European schools. The policy on the underground will be to erase it as soon as it is spotted.

The unit was established only a few months ago, but the corporation has tried to build crime prevention into the system right from the design stage. The railway will be well-lit, there are comparatively few areas isolated from the main passenger flows, and no lavatories (an inconvenience which, many feel, is the result of unnecessary petty-pinching). The total absence of seats in the stations and in the concourses will discourage loitering.

Passengers can walk from one carriage to another, which reduces the likelihood of being trapped alone with a criminal—although with the passenger densities envisaged, the likelihood of two people finding themselves alone in a car is remote, even in the half-hour before shutdown at 1 o'clock in the morning. "The

system basically can police itself if the optimum number of passengers use it," comments Mr. Harris.

He is not completely happy with the security aspects of the system's design. He considers, for example, that some stations have too many pillars. He also admits to being "a little worried" about hawkers near the station entrances. Triads marked out pitches for hawkers several weeks ago.

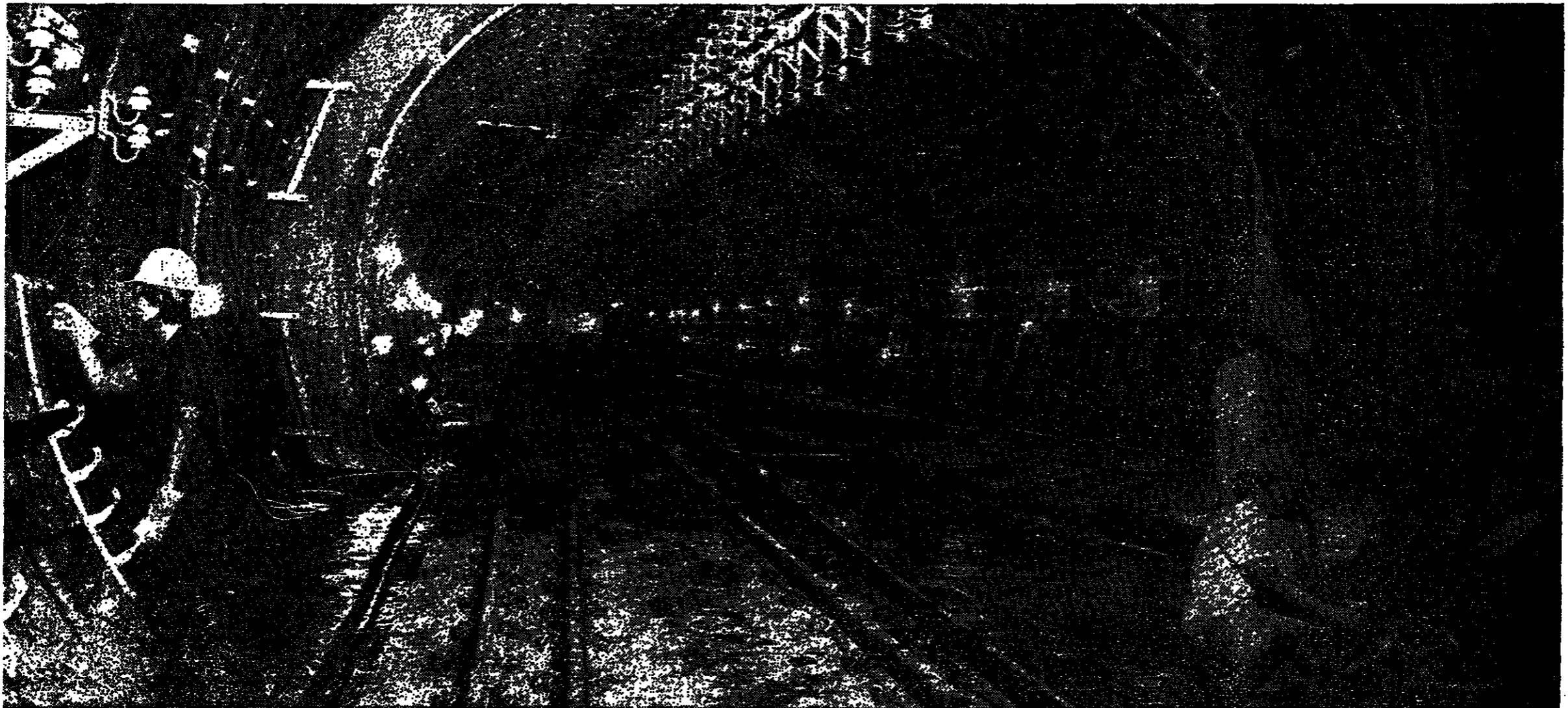
The unit's boundary is the gates of each station entrance, but there will be give-and-take over jurisdiction. Surface police will help patrol pre-paying areas on the stations, and will be available anywhere in the system if their help is required.

A major cause of relief is that the system is opening in stages. "This will give us time to assess the problems and our procedures," says Mr. Harris, who has been commuting to work on the trial train services since the summer. "After all, this is a complete new environment for Hong Kong, and we just don't know how people will react."

D.N.



Passengers inserting tickets into entry gates to board trains on the Mass Transit Railway



A 10-metre crossover, looking north from Argyle Station.

Test running on schedule

The Gammon Kier Lilley Joint Venture is well on target with two of the biggest civil engineering contracts in the Hong Kong project, itself the Colony's most ambitious development ever.

Building the stations and crossovers was a massive and difficult civil engineering assignment by any standards. Especially in the heart of Mongkok, one of the world's most densely populated areas.

Throughout the contract, traffic in the busy Nathan Road, and essential services, have been maintained.

Test running having commenced, the Joint Venture is continuing to work closely with the

Gammon Kier Lilley Joint Venture completes Mass Transit Railway project at express speed.

Mass Transit Corporation, and their mechanical and electrical contractors.

The aim is to open to the public more than eight weeks ahead of the completion schedule, set four years ago.

The size of the job. Some of the work carried out by the Joint Venture during this project:

- * Designing and constructing three stations, each 270 metres long, containing two levels of double track.
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- * Designing and constructing 2,817 metres of tunnel.
- * Excavating 502,000 cu. metres of rock and mixed material.
- * Installing 17,500 tons of structural steel and 19,400 tons of reinforcement.
- * Placing 13,400 tons of cast iron and concrete tunnel segments in air pressures of up to 35lbs psi.
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DE	DAX	100.00	1.80	1.80%	
JP	Nikkei 225	100.00	3.00	3.00%	

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Westinghouse	100.00	0.70	0.70%
General Electric	100.00	0.60	0.60%

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Fund Name	Price	Div	Yield
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100 Euro	100.00	2.50	2.50%
100 US	100.00	2.00	2.00%

AMERICANS

Company	Price	Div	Yield
IBM	100.00	1.50	1.50%
AT&T	100.00	1.20	1.20%
GE	100.00	1.00	1.00%

BEERS, WINES AND SPIRITS

Company	Price	Div	Yield
Heineken	100.00	0.80	0.80%
Budweiser	100.00	0.70	0.70%
Diageo	100.00	0.60	0.60%

DRAPERY AND STORES

Company	Price	Div	Yield
Next	100.00	0.40	0.40%
Debenhams	100.00	0.30	0.30%
Primark	100.00	0.20	0.20%

HOTELS AND CATERERS

Company	Price	Div	Yield
Intercontinental	100.00	0.50	0.50%
Marriott	100.00	0.40	0.40%
Four Seasons	100.00	0.30	0.30%

INTERNATIONAL BANK

Bank	Price	Div	Yield
100 Bank	100.00	0.80	0.80%
100 Euro	100.00	0.70	0.70%

CANADIANS

Company	Price	Div	Yield
100 Canada	100.00	0.60	0.60%
100 US	100.00	0.50	0.50%

BUILDING INDUSTRY, TIMBER AND ROADS

Company	Price	Div	Yield
100 Building	100.00	0.90	0.90%
100 Timber	100.00	0.80	0.80%

ELECTRICALS

Company	Price	Div	Yield
100 Electric	100.00	0.70	0.70%
100 Power	100.00	0.60	0.60%

INDUSTRIALS (Misc.)

Company	Price	Div	Yield
100 Industrial	100.00	0.50	0.50%
100 Tech	100.00	0.40	0.40%

COMMONWEALTH & AFRICAN LOANS

Loan	Price	Div	Yield
100 Commonwealth	100.00	0.80	0.80%
100 Africa	100.00	0.70	0.70%

BANKS AND HIRE PURCHASE

Company	Price	Div	Yield
100 Bank	100.00	0.60	0.60%
100 Hire	100.00	0.50	0.50%

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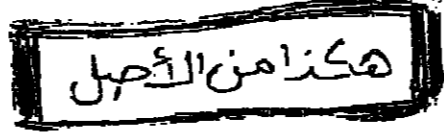
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INDUSTRIALS—Continued

INSURANCE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

FINANCE, LAND—Continued



MINES—Continued

Table of Industrial stocks with columns for Stock, Price, and various financial metrics.

Table of Insurance stocks with columns for Stock, Price, and various financial metrics.

Table of Property stocks with columns for Stock, Price, and various financial metrics.

Table of Investment Trusts with columns for Stock, Price, and various financial metrics.

Table of Finance and Land stocks with columns for Stock, Price, and various financial metrics.

Table of Australian Mines stocks with columns for Stock, Price, and various financial metrics.

Table of Tins stocks with columns for Stock, Price, and various financial metrics.

Table of Copper stocks with columns for Stock, Price, and various financial metrics.

Table of Golds Ex-5 Premium stocks with columns for Stock, Price, and various financial metrics.

Table of Teas stocks with columns for Stock, Price, and various financial metrics.

Table of Sri Lanka stocks with columns for Stock, Price, and various financial metrics.

Table of Africa stocks with columns for Stock, Price, and various financial metrics.

Table of Mines Central Rand stocks with columns for Stock, Price, and various financial metrics.

Table of Eastern Rand stocks with columns for Stock, Price, and various financial metrics.

Table of Far West Rand stocks with columns for Stock, Price, and various financial metrics.

Table of O.F.S. stocks with columns for Stock, Price, and various financial metrics.

Table of Finance stocks with columns for Stock, Price, and various financial metrics.

Table of Diamond and Platinum stocks with columns for Stock, Price, and various financial metrics.

Table of Central African stocks with columns for Stock, Price, and various financial metrics.

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Investment Trusts

Finance, Land, etc.

NOTES

Unless otherwise indicated, prices and net dividends are in pence and denominated in £25. Estimated performance ratios and other data are based on the latest available figures.

REGIONAL MARKETS

The following is a selection of London quotations of shares previously listed only in regional markets. Prices are in pence.

OPTIONS

3-month Call Rates

Table of 3-month Call Rates with columns for Stock, Price, and various financial metrics.

DIAMOND AND PLATINUM

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RECENT ISSUES AND RIGHTS

This service is available to every company dealt in on Euronext Exchanges throughout the United Kingdom for a fee of \$200 per annum for each security.



NEARLY 400,000 WELCOME THE POPE TO KNOCK

This is 'the goal of my journey'

NEARLY 400,000 pilgrims poured into this little village yesterday to welcome Pope John Paul II at what the Pope himself called the goal of my journey to Ireland. The scenes at the country's national Marian shrine have marked the climax of an extraordinary and often highly emotional pastoral visit.

here, in August, 1879. But although, as at Lourdes, blessed water is available to pilgrims, it comes out of ordinary pipes from a standard reservoir. Before arriving here, at Galway racecourse, the Pope appealed to an enormous crowd of Irish youth not to become caught up in violence.

At Knock, at the end of his homily devoted to Mary, amid cheering, flag-waving crowds, he reaffirmed his unqualified condemnation of violence calling upon Mary to "protect especially the youth of Ireland from being overcome by hostility and hatred."

addressed to sympathisers of extremist groups, he prayed that the "moral sense and Christian conviction of Irish men and women" would never become blunted by what he termed the "lie of violence."

He also reiterated the need to advance the spirit of ecumenism and the policies of the second Vatican Council. "May no Irish Protestant think that the Pope is an enemy, a danger or a threat. My desire is that instead Protestants would see me as a friend and a brother in Christ."

Both sides in Ulster welcome peace plea

BY OUR BELFAST CORRESPONDENT

THE POPE'S passionate plea for an end to violence was yesterday being accepted on both sides of the religious divide in Ulster as a sincere effort to bring about a change in attitudes.

Harold McCusker, Official Unionist, who said: "The speech was a genuine and serious attempt to influence the course of events in the province, although I do not believe it will influence hard core terrorists."

Another Unionist MP, Mr. Jim Kilfedder, said: "Any appeal from the Pope to stop terrorism is worthwhile. I hope he has got across that if Northern Ireland and the Republic of Ireland are to have any future it will not be decided by terrorists but by the ordinary people."

'Stability' optimism on eve of IMF meeting

BY JUREK MARTIN AND PETER RIDDELL IN BELGRADE

THE LEADING industrial countries believe that the distribution of current account surpluses and deficits between them should be more even during the next 18 months than for the past three years.

Other IMF reports, Page 2; Editorial comment and Men and Matters, Page 14; Lombard, Page 10

authorities who have repeatedly talked about a current surplus next year. The OECD forecasts, which are similar to those of the Fund itself, assume that policy in member countries will be neither too strongly anti-inflationary nor too relaxed.

drawing rights, the fund's own currency. But no exact consensus has emerged on the size of this account, its rate of return or the nature of any exchange rate risk.

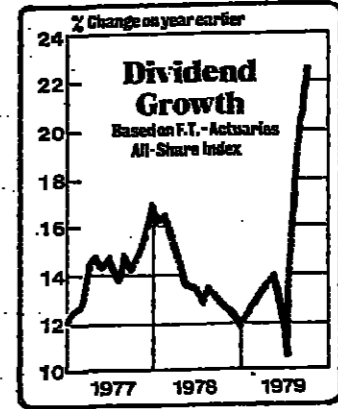
January oil price rises resisted by OPEC president

BY RAY DAFTER, ENERGY EDITOR

THE PRESIDENT of the Organisation of Petroleum Exporting Countries, Dr. Manaf Otaiba, plans to resist pressure for a new round of oil price increases in January.

big price increases this year had affected inflation and economic growth much more than had been expected. Caracas talks However, with some OPEC members planning to restrict output to keep supply and demand in tight supply, there is likely to be considerable pressure for some form of price increases when the exporters' oil ministers meet in Caracas, Venezuela, in mid-December.

THE LEX COLUMN The prospects for dividend growth



The aggregate pre-tax profits of the 35 biggest companies reporting interim figures last week fell by a tenth, yet one of them cut their dividend payments. On the contrary, nearly all increased their payout even when—like Fisons or European Ferries—they were disclosing sharply lower figures.

It appears that Decca has still been in the red during the first five months of the current financial year. These trends can hardly be allowed to continue for much longer without some kind of radical action.

depositors. The Bank feels that at least one of its tests of capital adequacy should be constructed from information as far as possible readily available to the public. Aside from indicating that general provision should now be considered part of bank capital and relaxing its views slightly on the role of loan stocks within a bank's capital structure, the major advance in the Bank's thinking concerns the gradation of risk assets. These have been divided into three categories: the credit risk; investment risk; and, finally, the forced sale risk.

Callaghan fails to woo AUEW

By Christian Tyler, Labour Editor MR. CALLAGHAN'S Right-wing allies in the Amalgamated Union of Engineering workers failed yesterday to smooth his path for tomorrow's big debate on constitutional reform of the Labour Party.

ITT fears losses over \$11m

BY JOHN LLOYD

THE WORLD'S LARGEST international telecommunications company, International Telephone and Telegraph (ITT) expects to make a further loss in its consumer products division in the current year, larger than the \$11m loss sustained last financial year.

In the past year it has closed four other European plants, in Austria, France, Germany and Italy. Three had been making colour television sets.

ITT is to concentrate on the production of television sets throughout Europe as far as possible. Three important sub-assemblies, standard to all sets, will be made in centres in France, Germany and the UK.

Court bid to block Mannesmann deal

BY DAVID LASCELLES IN NEW YORK

THE FEDERAL Trade Commission will ask the U.S. courts this week to block the proposed takeover by Mannesmann, the big West German steel concern, of Harnischfeger, the U.S. maker of mining equipment and cranes.

It wants the courts to delay completion of the takeover, which was agreed earlier this year to give it a chance to investigate the anti-trust charges further.

Mannesmann announced its bid for Harnischfeger in July, when it was the subject of a bid by Faccar, the maker of railway wagons and heavy-duty trucks. Mannesmann topped Faccar's \$20 a share offer with a \$27.50 offer, giving the deal a total value of \$245m.

Industrial output

balance of companies reporting total order books below rather than above normal rose to 21 from 18 per cent in August. This compares with 12 per cent in July and 4 per cent in June.

Proportion of companies on balance expecting to raise domestic prices in the next four months fell slightly from high March-August levels of about 65 per cent to 58 per cent in September. This was the lowest figure since December.

Weather

UK TODAY DRY with sunny periods, cloudy at times. England, Wales, Borders, Edinburgh and Dundee. Aberdeen, Moray Firth, Channel Isles, Isle of Man.

Table with columns for 'Y'day midday' and 'Y'day evening' listing weather conditions for various cities worldwide including Alessio, Algiers, Amman, Athens, Beirut, Belgrade, Berlin, Biarritz, Birmingham, Bogota, Bourges, Brasov, Brussels, Bucharest, B. Aires, Cairo, Cardiff, Casablanca, Cologne, Copenhagen, Dublin, Durrës, Edinburgh, Faro, Frankfurt, Geneva, Gibraltar, Graz, Helsinki, Innsbruck, Istanbul, Jeddah, Johannesburg, Lima, London, Lyons, Madrid, Manila, Melbourne, Mexico City, Montreal, Moscow, Murcia, Naples, New Delhi, New York, Ottawa, Oslo, Palermo, Paris, Perth, Reykjavik, Rome, Santiago, Sao Paulo, Seville, Singapore, Sofia, Strasbourg, Sydney, Taipei, Tallinn, Tbilisi, Toronto, Valencia, Vienna, Warsaw, Wellington, Zurich.

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Handwritten Arabic text: 'مكتبة من الكتب'